



頤海國際控股有限公司

YIHAI INTERNATIONAL HOLDING LTD.

(於開曼群島註冊成立的有限公司)

(Incorporated in the Cayman Islands with limited liability)

股份代號 Stock Code: 1579

2022

Annual Report
年度報告



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Definitions

釋義

“AGM”	the annual general meeting of the Company to be held in Ma’anshan City, Anhui Province on Thursday, 18 May 2023 at 2:00 p.m. or any adjournment thereof	「股東週年大會」	指	將於2023年5月18日(星期四)下午二時正於安徽省馬鞍山市舉行的本公司股東週年大會或其任何續會
“Articles of Association”	the articles of association of the Company, as amended from time to time	「組織章程細則」	指	本公司的組織章程細則(經不時修訂)
“associate(s)”	has the meaning ascribed thereto under the Listing Rules	「聯繫人」	指	具有上市規則所賦予的涵義
“Audit Committee”	the audit committee of the Board	「審計委員會」	指	董事會轄下的審計委員會
“Board”	the board of Directors of the Company	「董事會」	指	本公司董事會
“Board Lot”	means the board lot in which the Shares are traded on the Stock Exchange from time to time	「買賣單位」	指	股份不時於聯交所買賣之一手買賣單位
“Cayman Companies Act”	the Companies Act, Cap. 22 (Law 3 of 1961) of the Cayman Islands, as amended, supplemented or otherwise modified from time to time	「開曼公司法」	指	開曼群島法例第22章公司法(1961年第3號法例)，經不時修訂、補充或以其他方式修改
“Chengdu Lease Agreement”	the lease agreement dated 7 December 2020 entered into between Chengdu Yueyihai and Sichuan Haidilao in connection with the lease of a parcel of land with the properties and fixtures thereon by Sichuan Haidilao to Chengdu Yueyihai	「成都租賃協議」	指	成都悅頤海與四川海底撈於2020年12月7日訂立的租賃協議，內容有關四川海底撈向成都悅頤海租賃一幅土地連同其上的物業及裝置物
“Chengdu Yueyihai”	Chengdu Yueyihai Co., Ltd.* (成都悅頤海商貿有限公司), a limited liability company established in the PRC on 28 April 2014 and an indirectly wholly-owned subsidiary of the Company	「成都悅頤海」	指	成都悅頤海商貿有限公司，一家於2014年4月28日在中國成立的有限責任公司，為本公司的間接全資附屬公司
“China” or “PRC”	the People’s Republic of China and, except where the context requires, references in this annual report to the PRC or China exclude Hong Kong, Macau and Taiwan	「中國」	指	中華人民共和國，除非文義另有所指外，否則本年報對中國的提述不包括香港、澳門及台灣

“Companies Ordinance”	the Companies Ordinance, Chapter 622 of the Laws of Hong Kong, as amended, supplemented or otherwise modified from time to time	「公司條例」	指 香港法例第622章《公司條例》，經不時修訂、補充或以其他方式修改
“Company”	YIHAI INTERNATIONAL HOLDING LTD. (頤海國際控股有限公司), an exempted company with limited liability incorporated in the Cayman Islands on 18 October 2013	「本公司」	指 頤海國際控股有限公司，一家於2013年10月18日在開曼群島註冊成立的獲豁免有限公司
“Controlling Shareholders”	has the meaning ascribed thereto under the Listing Rules, and unless the context otherwise requires, refers to Mr. Zhang Yong, the non-executive Director, Ms. Shu Ping, (an executive Director and the spouse of Mr. Zhang Yong), ZYSP YIHAI Ltd and SP YH Ltd	「控股股東」	指 具有上市規則所賦予的涵義，除非文義另有所指，否則指張勇先生（非執行董事）、舒萍女士（執行董事及張勇先生的配偶）、ZYSP YIHAI Ltd及SP YH Ltd
“Corporate Governance Code”	the Corporate Governance Code as set out in Appendix 14 to the Listing Rules	「企業管治守則」	指 上市規則附錄十四所載《企業管治守則》
“Director(s)”	director(s) of the Company	「董事」	指 本公司董事
“Financial Statements”	the consolidated financial statements of the Group for the year ended 31 December 2022 as audited by PricewaterhouseCoopers	「財務報表」	指 經羅兵咸永道會計師事務所審核，本集團截至2022年12月31日止年度的綜合財務報表
“Framework Sales and Purchase Agreements”	collectively, the hotpot soup flavouring products sales agreement dated 7 December 2020 entered into between the Company and the Joint Venture in relation to the sales of hotpot soup flavouring products from Yihai Shanghai and its subsidiaries to the Joint Venture, and the self-serving small hotpot products sales agreement dated 7 December 2020 entered into between the Joint Venture and Yihai Shanghai in relation to the sales of Small Hotpot Products by the Joint Venture to Yihai Shanghai and its subsidiaries	「產品互供框架協議」	指 本公司與合資公司於2020年12月7日訂立的火鍋底料產品銷售協議（內容有關頤海上海及其附屬公司向合資公司出售火鍋底料產品）及合資公司與頤海上海於2020年12月7日訂立的自加熱小火鍋產品銷售協議（內容有關合資公司向頤海上海及其附屬公司出售小火鍋產品）的統稱

Definitions

釋義

“Group”	the Company and its subsidiaries	「本集團」	指	本公司及其附屬公司
“Haidilao”	Haidilao International Holding Ltd., the shares of which are listed on the Stock Exchange (stock code: 6862)	「海底撈」	指	海底撈国际控股有限公司，其股份於聯交所上市（股份代號：6862）
“Haidilao Customized Products”	the hot pot soup flavoring and Chinese-style compound condiment products manufactured by the Group using formulae owned by the Haidilao Group for use in hot pot restaurants of the Haidilao Group	「海底撈定制產品」	指	本集團使用海底撈集團擁有的配方製成以在海底撈集團火鍋餐廳使用的火鍋底料及中式複合調味品
“Haidilao Group”	Haidilao and its subsidiaries, the principal business of which is to operate hot pot restaurant chain in the PRC and overseas countries before the Super Hi Spin-off. Upon completion of the proposed Super Hi Spin-off, Super Hi and its subsidiaries ceased to be part of the Haidilao Group	「海底撈集團」	指	海底撈及其附屬公司，主要業務在特海分拆以前為在中國及海外國家經營連鎖火鍋餐廳。在擬議特海分拆完成後，特海及其附屬公司不再為海底撈集團的一部分
“Haidilao Master Sales Agreement”	the master sales agreement dated 7 December 2020, entered into between the Company and Haidilao, each for itself and on behalf of its subsidiaries, in relation to the supply of Haidilao Customized Products, Yihai Retail Products and convenient ready-to-eat food products by the Group to the Haidilao Group	「海底撈總銷售協議」	指	本公司與海底撈（各自為本身及代表其附屬公司）訂立日期為2020年12月7日的總銷售協議，內容有關由本集團向海底撈集團供應海底撈定制產品、頤海零售產品及方便速食品
“HK\$”, “HKD” or “HK dollars” and “cents”	Hong Kong dollars and cents respectively, the lawful currency of Hong Kong	「港元」及「港仙」	分別指	香港法定貨幣港元及港仙
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC	「香港」	指	中國香港特別行政區
“Jingyuan Investment”	Jiayang City Jingyuan Investment Co., Ltd.* (簡陽市靜遠投資有限公司), a limited liability company established in the PRC on 13 March 2009, which is held as to 68% by Mr. Zhang Yong and Ms. Shu Ping (the Controlling Shareholders), 32% by Mr. Sean Shi (an executive Director) and his wife	「靜遠投資」	指	簡陽市靜遠投資有限公司，一家於2009年3月13日在中國成立的有限責任公司，由張勇先生及舒萍女士（均為控股股東）持有68%，由施永宏先生（執行董事）及其妻子持有32%

“Joint Venture”	Fuhai (Shanghai) Food Technology Co., Ltd.* (馥海(上海)食品科技有限公司), a company established in the PRC and a 60%-owned subsidiary of the Company	「合資公司」	指	馥海(上海)食品科技有限公司，一家中國成立的公司，為本公司擁有60%的附屬公司
“Latest Practicable Date”	14 April 2023, being the latest practicable date prior to the printing of this annual report for the purpose of ascertaining the information contained herein	「最後實際可行日期」	指	2023年4月14日，即本年報付印前確定其中所載若干資料的最後實際可行日期
“Leda Haisheng”	Shanghai Leda Haisheng Enterprise Management Consulting Co., Ltd.* (上海樂達海生企業管理諮詢有限公司), a limited liability company established in the PRC on 23 May, 2017, which is held as to approximately 62.70% by Beijing Yihan Consulting Management Co., Ltd.* (北京宜涵諮詢管理有限公司), a company controlled by Mr. Zhang Yong and Ms. Shu Ping and approximately 29.70% by Mr. Sean Shi and his wife	「樂達海生」	指	上海樂達海生企業管理諮詢有限公司，一家於2017年5月23日在中國成立的有限責任公司，分別由北京宜涵諮詢管理有限公司（由張勇先生及舒萍女士控制的公司）持有約62.70%及施永宏先生及其妻子持有約29.70%
“Listing Date”	the date on which the Shares were listed on the main board of the Stock Exchange, being 13 July 2016	「上市日期」	指	股份於聯交所主板上市的日期，即2016年7月13日
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited	「上市規則」	指	香港聯合交易所有限公司證券上市規則
“Macau”	the Macau Special Administrative Region of the PRC	「澳門」	指	中國澳門特別行政區
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules	「標準守則」	指	上市規則附錄十所載《上市發行人董事進行證券交易的標準守則》
“Nomination Committee”	the nomination committee of the Board	「提名委員會」	指	董事會轄下的提名委員會
“Non-competition Undertaking”	the non-competition undertaking entered into between the Company and the Controlling Shareholders on 25 June 2016	「不競爭承諾」	指	本公司與控股股東於2016年6月25日訂立的不競爭承諾

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“Prospectus”	the prospectus issued by the Company on 30 June 2016	「招股章程」	指	本公司於2016年6月30日刊發的招股章程
“Remuneration Committee”	the remuneration committee of the Board	「薪酬委員會」	指	董事會轄下的薪酬委員會
“Renminbi” or “RMB”	Renminbi yuan, the lawful currency of the PRC	「人民幣」	指	中國法定貨幣人民幣元
“RSU”	the restricted share units granted to RSU participants pursuant to the RSU Scheme	「受限制股份單位」	指	根據受限制股份單位計劃向受限制股份單位參與者授出的受限制股份單位
“RSU Scheme”	the RSU scheme approved and adopted by the Company on 24 February 2016 for the grant of RSUs to RSU participants, a summary of the principal terms of which is set out in “Directors’ Report – The RSU Scheme” to this annual report	「受限制股份單位計劃」	指	本公司就向受限制股份單位參與者授出受限制股份單位而於2016年2月24日批准及採納的受限制股份單位計劃，主要條款概要載於本年報「董事會報告書 – 受限制股份單位計劃」
“SFO”	the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong, as amended, supplemented or otherwise modified from time to time	「證券及期貨條例」	指	香港法例第571章《證券及期貨條例》，經不時修訂、補充或以其他方式修改
“Share(s)”	ordinary share(s) in the share capital of the Company with nominal value of US\$0.00001 each	「股份」	指	本公司股本中每股面值0.00001美元的普通股
“Shareholder(s)”	shareholder(s) of the Company	「股東」	指	本公司股東
“Shuhai Purchase Agreement”	the purchase agreement dated 7 December 2020 entered into between the Company and Shuhai Supply Chain in relation to the sale of food ingredients by the Shuhai Supply Chain Group to the Group	「蜀海購買協議」	指	本公司與蜀海供應鏈之間訂立的日期為2020年12月7日的購買協議，內容有關蜀海供應鏈向本集團供應食材

“Shuhai Sales Agreement”	the sales agreement dated 7 December 2020 entered into between the Company and Shuhai Supply Chain in relation to the sale of hot pot soup flavoring products, hot pot dipping sauce products and other compound condiment products by the Group to Shuhai Supply Chain Group	「蜀海銷售協議」	指	本公司與蜀海供應鏈之間訂立的日期為2020年12月7日的銷售協議，內容有關本集團向蜀海供應鏈銷售火鍋底料產品、火鍋蘸料產品及其他複合調味品
“Shuhai Supply Chain”	Shuhai (Beijing) Supply Chain Management Co., Ltd.* (蜀海(北京)供應鏈管理有限責任公司), a limited liability company established in the PRC on 3 June 2014 and is held as to approximately 42.72% by Leda Haisheng, and 26.17% by Jianyang Jinghai Investment Co., Ltd. (簡陽市靜海投資有限公司), a company wholly owned by Jingyuan Investment	「蜀海供應鏈」	指	蜀海(北京)供應鏈管理有限責任公司，一家於2014年6月3日在中國成立的有限責任公司，由樂達海生持有約42.72%及由簡陽市靜海投資有限公司(靜遠投資全資擁有的公司)持有26.17%
“Shuhai Supply Chain Group”	Shuhai Supply Chain and its subsidiaries	「蜀海供應鏈集團」	指	蜀海供應鏈及其附屬公司
“Shuhai Warehouse Storage Service Agreement”	the warehouse storage service agreement dated 7 December 2020 entered into between the Company and Shuhai Supply Chain in relation to the provision of warehousing facilities and related services by Shuhai Supply Chain Group to the Group	「蜀海倉儲服務協議」	指	本公司與蜀海供應鏈之間訂立的日期為2020年12月7日的倉儲服務協議，內容有關蜀海供應鏈集團向本集團提供倉儲設施及相關服務
“Sichuan Haidilao”	Sichuan Haidilao Catering Co., Ltd. (四川海底撈餐飲股份有限公司), previously known as Sichuan Jianyang Haidilao Catering Co., Ltd. (四川省簡陽市海底撈餐飲有限責任公司) a limited company established in the PRC on April 16, 2001, which is owned as to 50% by Jingyuan Investment, 25.50% by Mr. Zhang Yong, 8% by Ms. Hailey Lee (李海燕), 8% by Ms. Shu Ping, 8% by Mr. Sean Shi (施永宏), 0.20% by Ms. Yang Lijuan (楊利娟), 0.10% by Mr. Yuan Huaqiang (袁華強), 0.10% by Mr. Gou Yiqun (苟軼群), 0.06% by Mr. Chen Yong (陳勇) and 0.04% by Mr. Yang Bin (楊賓), and its predecessor (as the case maybe)	「四川海底撈」	指	四川海底撈餐飲股份有限公司以及其前身(視情況而定)(前稱為四川省簡陽市海底撈餐飲有限責任公司)，一家於2001年4月16日在中國成立的有限責任公司，分別由靜遠投資、張勇先生、李海燕女士、舒萍女士、施永宏先生、楊利娟女士、袁華強先生、苟軼群先生、陳勇先生及楊賓先生擁有50%、25.50%、8%、8%、8%、0.20%、0.10%、0.10%、0.06%及0.04%

Definitions

釋義

“Sichuan Haidilao Group”	Sichuan Haidilao and its subsidiaries	「四川海底撈集團」	指	四川海底撈及其附屬公司
“Small Hot Pot Products”	the self-serving small hot pot products manufactured and sold by the Joint Venture	「小火鍋產品」	指	合資公司將予生產及銷售的自加熱小火鍋產品
“SP YH Ltd”	a business company with limited liability incorporated in the British Virgin Islands on 30 June 2020, one of the Controlling Shareholders	「SP YH Ltd」	指	一家於2020年6月30日在英屬處女群島註冊成立的商業有限責任公司，為控股股東之一
“Stock Exchange”	The Stock Exchange of Hong Kong Limited	「聯交所」	指	香港聯合交易所有限公司
“subsidiary” or “subsidiaries”	has the meaning ascribed thereto under the Listing Rules	「附屬公司」	指	具有上市規則所賦予的涵義
“Super Hi”	SUPER HI INTERNATIONAL HOLDING LTD. (特海国际控股有限公司), the shares of which are listed on the Stock Exchange (stock code: 9658)	「特海」	指	SUPER HI INTERNATIONAL HOLDING LTD. (特海国际控股有限公司)，其股份於聯交所上市（股份代號：9658）
“Super Hi Customized Products”	the hot pot condiment products supplied by the Group using formulae owned by the Super Hi Group for use in the hot pot restaurants of the Super Hi Group	「特海定制產品」	指	本集團使用特海集團擁有的配方供應在特海集團火鍋餐廳使用的火鍋調味料產品
“Super Hi Group”	Super Hi and its subsidiaries	「特海集團」	指	特海及其附屬公司
“Super Hi Master Sales Agreement”	the master sales agreement dated on 12 December 2022 entered into between Super Hi and the Company each for itself and on behalf of its subsidiaries in relation to the supply of Super Hi Customized Products, Yihai Retail Products and convenient ready-to-eat food products by the Group to the Super Hi Group	「特海總銷售協議」	指	特海與本公司（各自為本身及代表其附屬公司）就本集團向特海集團供應特海定制產品、頤海零售產品及方便速食品訂立日期為2022年12月12日的總銷售協議
“Super Hi Spin-off”	the spin-off of Super Hi from Haidilao by distribution in specie and the separate listing of the shares of Super Hi on the Main Board of the Stock Exchange by way of introduction, which was completed on 30 December 2022	「特海分拆」	指	特海以實物分派方式自海底撈分拆及以介紹上市方式於聯交所主板將特海股份獨立上市，已於2022年12月30日完成

Definitions

釋義

“we”, “us”, “our”	the Company and where the context otherwise requires, the Group	「我們」	指 本公司及（如文義另有所指）本集團
“Yihai Retail Products”	the retail hot pot soup flavoring, hot pot dipping sauce and Chinese-style compound condiment products manufactured by the Group using formulas the Group owns for display and sale to consumers in hot pot restaurants of the Haidilao Group and the Super Hi Group, which are the same products as those sold by the Group through independent third party distributors	「頤海零售產品」	指 由本集團使用自家擁有配方製成以在海底撈集團及特海集團的火鍋餐廳展示及銷售予消費者的零售火鍋底料、火鍋蘸料及中式複合調味料產品，上述各項為本集團通過獨立第三方經銷商銷售的相同產品
“Yihai Shanghai”	Yihai (Shanghai) Food Co., Ltd. (頤海(上海)食品有限公司), a foreign investment enterprise established in the PRC on 1 December 2014 and an indirectly wholly-owned subsidiary of the Company	「頤海上海」	指 頤海(上海)食品有限公司，一家於2014年12月1日在中國註冊成立的外資企業，為本公司的間接全資附屬公司
“ZYSP YIHAI Ltd”	a business company with limited liability incorporated in the British Virgin Islands on 10 October 2013, one of the Controlling Shareholders	「ZYSP YIHAI Ltd」	指 一家於2013年10月10日在英屬處女群島註冊成立的商業有限責任公司，為控股股東之一
“US dollars”, “USD” or “US\$”	United States dollars, the lawful currency of the United States	「美元」	指 美國法定貨幣美元
“%”	percentage	「%」	指 百分比

Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Sean Shi (*Chairman*)
Mr. Guo Qiang (*Chief Executive Officer*)
Mr. Sun Shengfeng
Ms. Shu Ping
Mr. Zhao Xiaokai

Non-executive Director

Mr. Zhang Yong

Independent Non-executive Directors

Mr. Yau Ka Chi
Mr. Qian Mingxing
Ms. Ye Shujun

AUDIT COMMITTEE

Mr. Yau Ka Chi (*Chairman*)
Mr. Qian Mingxing
Ms. Ye Shujun

REMUNERATION COMMITTEE

Ms. Ye Shujun (*Chairman*)
Ms. Shu Ping
Mr. Qian Mingxing

NOMINATION COMMITTEE

Mr. Sean Shi (*Chairman*)
Mr. Qian Mingxing
Ms. Ye Shujun

董事會

執行董事

施永宏先生 (*董事長*)
郭強先生 (*首席執行官*)
孫勝峰先生
舒萍女士
趙曉凱先生

非執行董事

張勇先生

獨立非執行董事

邱家賜先生
錢明星先生
葉蜀君女士

審計委員會

邱家賜先生 (*主席*)
錢明星先生
葉蜀君女士

薪酬委員會

葉蜀君女士 (*主席*)
舒萍女士
錢明星先生

提名委員會

施永宏先生 (*主席*)
錢明星先生
葉蜀君女士

JOINT COMPANY SECRETARIES

Ms. Yue Dianhong
Ms. Chan Yin Wah

聯席公司秘書

岳典宏女士
陳燕華女士

AUTHORIZED REPRESENTATIVES

Mr. Sun Shengfeng
Ms. Chan Yin Wah

授權代表

孫勝峰先生
陳燕華女士

AUDITOR

PricewaterhouseCoopers
Certified Public Accountants and Registered PIE Auditor

核數師

羅兵咸永道會計師事務所
註冊會計師及註冊公眾利益實體核數師

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Corporate Information

公司資料

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Grand Cayman, KY1 – 1100
Cayman Islands

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Wan Chai, Hong Kong

HONG KONG SHARE REGISTRAR

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WEBSITE

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STOCK CODE

1579

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股份代號

1579

Five-Year Performance Review

五年業績回顧

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (RMB'000)

簡明綜合損益及其他全面收益表

(人民幣千元)

		For the year ended 31 December 截至12月31日止年度				
		2022 2022年	2021 2021年	2020 2020年	2019 2019年	2018 2018年
Revenue	收入	6,147,011	5,942,617	5,360,021	4,282,488	2,681,373
Gross profit	毛利	1,853,882	1,923,953	2,090,110	1,641,400	1,038,897
Profit before income tax	除所得稅前溢利	1,142,147	1,170,161	1,352,183	1,093,620	730,501
Profit for the year	年內溢利	815,986	857,559	982,861	795,005	547,904
Profit attributable to: – Owners of the Company	以下人士應佔溢利： – 本公司擁有人	741,987	766,201	885,222	718,634	517,793

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (RMB'000)

簡明綜合財務狀況表

(人民幣千元)

		As at 31 December 於12月31日				
		2022 2022年	2021 2021年	2020 2020年	2019 2019年	2018 2018年
Non-current assets	非流動資產	2,439,808	2,610,121	1,457,298	957,764	580,875
Current assets	流動資產	3,111,485	2,394,957	2,830,036	2,353,987	1,881,164
Total Asset	資產總額	5,551,293	5,005,078	4,287,334	3,311,751	2,462,039
Capital and reserves attributable to owners of the Company	本公司擁有人應佔 資本及儲備	4,319,872	3,805,586	3,295,258	2,613,849	2,005,190
Total Equity	權益總額	4,537,021	4,108,736	3,513,587	2,728,147	2,039,721
Non-current liabilities	非流動負債	154,439	163,040	68,103	26,742	–
Current liabilities	流動負債	859,833	733,302	705,644	556,862	422,318
Total liabilities	負債總額	1,014,272	896,342	773,747	583,604	422,318
Total equity and liabilities	權益及負債總額	5,551,293	5,005,078	4,287,334	3,311,751	2,462,039

Chairman's Statement

董事長報告書

In 2022, the COVID-19 pandemic had a significant impact on the global economy. However, with the optimization and implementation of domestic epidemic prevention and control policies, the consumption market gradually recovered and the economic environment became stable. We continued to carry out organizational innovation, effective methodological exploration and process optimization to solve various uncertainties and challenges we faced in 2022.

Firstly, product R&D has always been one of our important development strategies. In 2022, we further optimized our product R&D organization: our seven innovation committee members led 21 product teams to carry out domestic product R&D; meanwhile, in order to make the combination of production and R&D more effective, the innovation committee members also simultaneously managed the production plants corresponding to relevant product R&D. Looking back on the product R&D work in the past year, we still need to make improvements in the following two aspects:

1. Weaknesses are identified in the methodology of the product R&D: Our product quality does not fully satisfy consumers' requirements partly due to our product R&D personnel lacking sufficient capabilities in market research, formulations, production processing, equipment and other related skills. Our Company also needs to lead our product R&D teams to continuously summarize experience, keep learning, and continuously optimize Yihai's R&D methodology. This approach will be a long-term mechanism for our product R&D; and
2. Further improvement of the supply chain efficiency is required: In the past year, our five domestic industrial centers began to function well and our industrial chain was gradually extending, but some problems were discovered at the same time. The most prominent issue is how our factory managers can transform their role from production managers into operational managers. In addition, the data management capability of our supply centers also needs to be enhanced. At present, we still have a lot of room for improvement in terms of management and production technology, compared with other advanced factories.

2022年，疫情仍然對經濟造成了較大衝擊，但隨着疫情防控政策優化落實，消費場景逐漸恢復、經濟環境趨於穩定。面對2022年的不確定和挑戰，我們持續開展組織革新、有效的方法論探索及流程制度優化等嘗試，以解決面臨的各類問題。

首先，產品研發一直是我們重視的發展策略之一。2022年我們對產品研發組織做了進一步優化，國內由7個創新委員帶領21個產品小組開展產品研發工作，同時為了產研結合更加緊密有效，創新委員也同步管理產品研發方向對應的生產工廠。回顧過去一年的產品研發工作，我們仍需在以下二點進行改善：

- 1、產品研發的方法論有缺失：產品研發人員在市場調研、配方、工藝、設備等相關方面的技能尚不足，直接導致我們的產品與消費者的需求還有很大差距。公司還需引領產品小組不斷總結經驗，持續學習，不斷完善頤海的研發方法論，這也將作為我們產品研發的一項長效機制；及
- 2、供應鏈端效率還需進一步提升：過去一年內，我們國內的5個產業中心已初具規模，產業鏈延伸也在逐步進行，但同時也暴露出一些問題，其中工廠長如何從生產型廠長向經營型廠長轉型這一問題最為突出。同時供應中心的數據化管理能力也需提升，目前看，我們與先進的工廠相比無論從管理還是生產技術上還有很大的進步空間。

Secondly, the sales system construction is the key to our business development. In 2022, our sales system continued to deepen the sales partner mechanism by adhering to the principle of “aligned interests and disciplined management” (“連住利益，鎖住管理”). At present, four channel managers are led by a sales director in China to carry out training and guidance for our partners. On the other hand, we also continued to pay attention to the data-based assessment of the sales system. Looking back on the sales work in the past year, we still have shortcomings in the establishment of systems, processes and sales methods, such as the processes of product launching and exits, the methods of selecting or acquiring distributors, and the methods of promoting new products. Our management mainly focuses on the three areas, namely the system, the process and the method, among which, the system establishment goes relatively well; the process involves efficiency issue which needs continuous optimization; and the method relies on the accumulation of experience and continuous learning. Currently, our sales management team is a group of young talents that have grown up within Yihai. Therefore, we need to exert more efforts to make up for our lack of experience. In particular, we need to continuously learn the advantages of outstanding players in the industry and digest and utilize them considering Yihai's unique features.

Finally, we have been accumulating strength for overseas expansion, and we have done the following related work:

1. We have set up seven product teams in Asia (outside mainland China) and one product team in the European and American markets, under the direct leadership of our marketing director. We hope that the products we develop can better cater the needs of overseas consumers. At present, the operation mechanism of the overseas product group is the same as that in China, and most of the products refer to the existing products in China, and the needs of overseas customers have not been truly explored and satisfied.
2. Due to various problems such as language and system proficiency of overseas distributors, the management system of overseas distributors has not reached a high-efficiency standard. At this stage, we are still improving our customer relationship management (CRM) system, which is expected to be completed in June 2023. By then, the system will provide help to our management of the overseas distributors; and

其次，銷售體系建設是我們業務發展的關鍵。2022年，我們的銷售體系繼續本着「連住利益，鎖住管理」的原則，繼續深化銷售合夥人機制。目前，國內由一個銷售總監帶領四名渠道經理，對合夥人開展培訓、指導工作；同時，我們也持續關注銷售體系的數據化考核。回顧過去一年的銷售工作，我們在制度、流程及銷售方法的建設上仍有缺欠，例如：產品的上下市流程、經銷商開發的方法、新品推廣的方法等，這些都存在問題。我們的管理主要集中在「制度」、「流程」和「方法」三部分，其中制度的建設較為順利；流程涉及效率問題，是一個需要長期優化的工作；而方法依托於經驗的積累及不斷的學習，目前我們的銷售管理團隊是頤海內部成長起來的年輕一代，所以需要我們更加努力去彌補經驗的不足，尤其需不斷學習行業內優秀參與者的優點，並結合頤海自身的特點加以消化、吸收和運用。

最後，我們一直為海外拓展積蓄力量，相關的我們做了以下工作：

- 1、我們於亞洲（中國大陸外）設立了七個產品小組，於歐美設立了一個產品小組，由市場總監直接領導，希望研發的產品更能適應海外消費者的需求。目前，海外產品小組運作機制與國內一致，產品也多數參考國內現有產品，尚未真正挖掘和滿足海外客戶的需求；
- 2、海外的經銷商由於語言及使用系統的熟練程度等多方面原因，直接導致了海外經銷商管理體系效率不高。目前我們還在完善CRM系統，預計今年6月能初步完成，屆時會對海外經銷商的管理有所幫助；及

Chairman's Statement

董事長報告書

3. In terms of factory construction, the Thailand factory has commenced trial production, while the improvement of the corresponding supply chain system still takes time. The biggest challenge is the construction of the local management team, which requires us to constantly explore methods to integrate management teams under different cultural backgrounds. We have only taken the first step, and there is still a long way to go.

Looking back on 2022, Yihai's operating results are not to our best satisfaction. This was caused by our inadequate estimation of difficulties and insufficient corresponding solutions to coping with the difficulties. The past would require us to continue to draw lessons from experience. Although the road ahead is full of challenges, we are still looking forward to the future with our dreams and passions, continuous exploration and assiduous learning!

- 3、工廠建設方面，目前泰國工廠已經開始試產，但對應的供應鏈體系完善還需要時間，其中最大的挑戰是本地管理團隊的建設，需要我們不斷摸索不同文化背景下的管理團隊磨合的方法。目前我們僅僅邁出了第一步，未來的路還很長。

回望2022年，頤海的經營業績並不能使我們滿意，這是由於我們對困難的估計不足，對應的預案也不是很充分造成的，這要求我們還需不斷總結經驗教訓。縱然未來的路充滿挑戰，但我們憑借着夢想和激情，不斷探索、不斷學習，對未來仍充滿期待！

2022 PERFORMANCE REVIEW

In 2022, despite the pandemic having caused relatively material impact on economic operation, the catering and other contact-type services industries that were heavily affected in the early-pandemic period began to improve, along with the optimization and implementation of the latest pandemic prevention and control policies and the orderly recovery of consumption scenes in the fourth quarter. The overall development of the consumption market showed a positive recovering trend.

During the past year, the Group focused its main business on enhancing the building and management of channel expansion, optimizing the product research and development mechanism, continuously implementing the multi-brand strategy, while at the same time increasing its self-production capacity to optimize supply capability.

With respect of channel building, the Group further strengthened the refined and standardised channel management. On the basis of sub-channel management, the Group matched corresponding management models as well as staff and equipment according to the needs of different channels, optimized the “partners” assessment system, and established informatization-based management and intelligent identification systems. At the same time, we adjusted the end prices of some products, gradually increased the coverage of the mass market, and continued to increase the number of sales point and the number of products available for sale. While enhancing the sales performance of the channels, the channel fees utilization efficiency has been improved to enhance the overall operation level.

2022年度業績回顧

2022年，儘管疫情對經濟運行產生了較大衝擊，但隨着第四季度疫情防控政策優化落實、消費場景有序恢復，前期受疫情影響較大的餐飲等接觸型服務消費開始有所改善，消費市場發展整體呈現恢復向好趨勢。

2022年，本集團主要業務重點為加強渠道拓展建設與管理，優化產品研發機制，繼續落實多品牌戰略，同時新增自有產能優化供應能力。

在渠道建設方面，本集團進一步加強渠道精細化、標準化管理，在分渠道管理的基礎上，根據不同渠道需求匹配相應的管理模式及人員配備，優化「合夥人」考核制度，建立信息化管理及智能識別系統等措施，同時調整部份產品終端價格，逐步提升下沉市場覆蓋率，不斷增加售點及售點產品數量。在提升渠道銷售業績的同時，提高渠道費用使用效率，提升渠道整體運營水平。

Management Discussion and Analysis

管理層討論與分析

In terms of product research and development, the Group continued to optimize the “project-based products” system and break through the research and development restrictions and deadlock in category development. Meanwhile, during the research and development process under the guidance of the long-term accumulated and validated “theories of methodology”, the key nodes of research and development were implemented, and the research and development team was guided to conduct in-depth research on categories and industries, focusing on the long-term planning of categories and products, enhancing the standards required for launching products to improve the success rate.

In 2022, the Group continued to implement the multi-brand strategy. In the existing brand matrix, the Group continued the use of Magic Cook (筷手小廚) and Haidilao (海底撈) brands based on product attributes, with emphasis on the combination of brand and product, and further enhanced the brand awareness and realized the Group’s multi-brand strategic planning through a variety of publicity and promotion methods, such as display of materials and interactions with consumers.

With regards to replenishing supply capability, we continued to expand our production capacity in 2022 according to the market and our own development needs. With the successive commencement of production lines for rice, vermicelli, dipping sauces and cooking packages, the Group gradually increased the proportion of self-production and further improved the control over the stability and safety of products. At the same time, the Group continued to improve the intelligent production capabilities in the factories and optimized the product quality and technical process, with a view to further increasing the overall management efficiency of the supply chain.

在產品研發方面，本集團繼續優化「產品項目制」，打破產品研發邊界限制，突破品類發展僵局。同時，在產品研發過程中，結合經過長期積累及驗證的「方法論」的指導，落實研發關鍵節點，引導研發團隊對品類及行業深度研究，注重品類與產品的長期規劃，強化產品上市標準，以期提高產品上市成功率。

2022年，本集團繼續執行多品牌策略，在現有品牌矩陣中，根據產品屬性確定「筷手小廚」與「海底撈」品牌的使用，注重品牌與產品相結合，通過物料展示及與消費者互動等多種宣傳推廣方式，進一步提升消費者的對品牌的認知度，實現集團多品牌戰略規劃。

在供應能力補充方面，根據市場及自身發展需求，我們在2022年持續擴充產能，隨着米、粉絲、蘸料及料理包產線的陸續投產，逐步提升了集團自產比例，進一步提高了對產品穩定性與安全性的把控。同時，本集團不斷提高工廠智能化生產水平，優化產品品質與工藝，以期實現供應鏈整體管理效率進一步提升。

BUSINESS REVIEW

For the year ended 31 December 2022, the Group recorded a revenue of RMB6,147.0 million, representing a year-on-year increase of 3.4% and a net profit of RMB816.0 million, representing a year-on-year decrease of 4.8%.

Sales Channels

The Group continued to be the supplier of hot pot condiment products for the Haidilao Group, the Super Hi Group and their respective subsidiaries, our related parties, while at the same time, we also provided cooking condiment solutions to Chinese family cooking customers, catering service providers and companies in the food industry. As at 31 December 2022, the major products of the Group included hot pot condiments, Chinese-style compound condiments and convenient ready-to-eat food products, and major channels for third-party sales included distributors, e-commerce and catering customers. The Group's business of sales to third-party distributors covered a total of 31 provincial regions in China and Hong Kong-Macau-Taiwan regions and 49 countries and regions overseas.

In 2022, the Group continued the construction and expansion of third-party sales channels as the main sales strategy. While adhering to the implementation of refined and standardised management of channels and distributors, the Group optimized the assessment mechanism of "partners" system and further clarified the standardized process of channel management through the combination of process assessment and performance evaluation. The overall operational efficiency was expected to improve with the establishment of an informatization-based management system to achieve accurate and efficient communication through channels. At the same time, by adjusting the prices of some products, the coverage of channels in the mass market was improved, the strengths of existing single products were compacted and the number of products for sale was increased, so as to improve the overall satisfaction of the channels. For the year ended 31 December 2022, the revenue from third-party sales was RMB4,657.4 million, representing a year-on-year increase of 16.2%.

In respect of the development of e-commerce channels, the Group continued to adopt the strategy of enhancing interactive experience of consumers, using the flagship store as the major interactive base for brands, enhancing communication among consumers, and providing more heart-touching shopping experience for consumers. In 2022, the Group formulated targeted marketing plans for different festivals and promotional campaigns as usual. As at 31 December 2022, the Group had 9 flagship stores on the e-commerce platforms including Tmall.com, JD.com and Pinduoduo. The sales revenue of the Group from e-commerce channels for the year ended 31 December 2022 was RMB332.1 million, representing a year-on-year increase of 3.4%.

業務回顧

截至2022年12月31日止年度，本集團收入為人民幣6,147.0百萬元，同比增長3.4%；淨利潤為人民幣816.0百萬元，同比降低4.8%。

銷售渠道

本集團持續作為關聯方海底撈集團、特海集團及彼等各自的附屬公司的火鍋調味料產品供應商，同時亦為中國家庭烹飪客戶、餐飲服務供應商以及食品行業公司提供烹飪調味料解決方案。截至2022年12月31日，本集團的主要產品包含火鍋調味料，中式複合調味料和方便速食等品類，經銷商、電商及餐飲客戶等為第三方銷售的主要渠道。本集團的第三方經銷商銷售業務共覆蓋了中國31個省級地區與港澳台地區，以及49個海外國家和地區。

2022年，本集團仍將第三方銷售的渠道建設和拓展作為主要銷售策略，在堅持實施渠道和經銷商精細化、標準化管理的同時，優化「合夥人」考核機制，通過過程考核與業績評價相結合的方式，進一步明確渠道管理的標準化流程。通過建立信息化管理制度，實現渠道精準高效溝通，以期提升整體運營效率。同時，通過調整部份產品價格，提高下沉市場渠道覆蓋能力，夯實現有強勢單品，增加售點上架產品數量，提升渠道整體滿意度。截至2022年12月31日止年度，第三方銷售收入為人民幣4,657.4百萬元，同比增長16.2%。

電商渠道發展方面，本集團持續以加強消費者互動體驗為策略方向，以旗艦店為主要品牌互動陣地，加強消費者溝通，為消費者提供更為貼心的購物體驗。2022年，本集團依舊根據不同的節日及促銷節點，制定具有針對性的營銷方案。截至2022年12月31日止，本集團在天貓、京東、拼多多等電商平台擁有9家旗艦店。本集團截至2022年12月31日止年度電商渠道的銷售收入為人民幣332.1百萬元，同比增長3.4%。

Management Discussion and Analysis

管理層討論與分析

In respect of sales to related parties, the restaurants of the Haidilao Group had experienced suspension of business or dine-in services in some of the stores under the impact of multiple outbreaks of the pandemic and implementation of various preventive and control measures against the pandemic. In 2022, the sales revenue from the Group's related parties was RMB1,489.7 million, representing a year-on-year decrease of 23.0%.

Products

In 2022, the Group fully integrated internal resources. A product research and development system was established synergizing the innovation committee members responsible for overall planning with the product team leaders responsible for in-depth research as well as implementation. The Group coordinated the research and development team in a top-down manner, integrated research and development efforts, and explored new opportunities for product innovation. Through the combination of theory and practice, we continued to summarize and accumulate product development "methodology" to seek breakthroughs in new categories and new products, in order to develop more products that meet market demand and have long cyclical attributes, constantly enrich the product matrix and optimize products structure and enhance the market position of core products. Meanwhile, the Group continued to implement its multi-brand strategy, and gradually enhanced the brand awareness of "Magic Cook" through the joint promotion of the "Haidilao" and "Magic Cook" brands.

In 2022, the Group conducted product promotions with marketing activities in line with various seasonal themes and promotional nodes, and combined online communication and promotional activities to promote product sales persistently. In the first half of the year, we mainly promoted crayfish seasoning, sauerkraut fish seasoning, braised pork seasoning and self-serving rice series. In the second half of the year, we upgraded the flavors and quality of instant rice and self-serving rice, while combining with the use and needs of consumers for constantly enriching the specifications and flavors of hot pot soup flavouring.

In 2022, the Company had added a total of 11 hot pot condiment products, 16 Chinese-style compound condiment products, and 18 convenient ready-to-eat products. At the same time, by reflecting market feedback and shelf sales condition, the sales of some products were suspended and the specifications of some products were integrated. As at 31 December 2022, the Group sold a total of 50 hot pot condiment products, 41 Chinese-style compound condiment products, and 41 convenient ready-to-eat products.

在關聯方銷售方面，受疫情多發及疫情防控政策等影響，海底撈集團旗下餐廳存在若干門店短期暫停營業或暫停堂食等情況，在2022年，本集團關聯方的銷售收入為人民幣1,489.7百萬元，同比減少23.0%。

產品

2022年，本集團充分整合內部資源，通過將創新委員統籌規劃與產品組長細化研究及落地實施相結合的產品研發制度，自上而下統籌研發團隊，匯聚研發力量，尋找產品創新新機遇。通過理論與實踐相結合的方式，不斷總結積累產品開發「方法論」，尋求新品類與新產品的突破，以期研發更多符合市場需求、週期性長的产品，不斷豐富產品矩陣，優化產品結構，提升核心產品的市場地位。同時，本集團持續推行多品牌策略，通過「海底撈」與「筷手小廚」品牌的聯合宣傳，逐步提升「筷手小廚」品牌認識度。

2022年，本集團配合各個季節主題和促銷節點，並結合線上傳播及促銷活動等營銷活動進行產品推廣，不斷提升產品銷量。上半年主推小龍蝦調味料，酸菜魚調味料、紅燒肉調料以及自加熱米飯系列，下半年對乾拌飯及自熱米飯進行口味與品質的升級，同時，結合消費者使用場景與需求，持續豐富火鍋底料規格及口味。

在2022年，本公司共新增了11款火鍋調味料產品，16款中式複合調味料產品，18款方便速食產品，同時，結合產品的市場反饋及動銷情況，停止銷售部份產品並整合了部份產品規格。截至2022年12月31日止，本集團共銷售50款火鍋調味料產品，41款中式複合調味料產品，41款方便速食產品。

Management Discussion and Analysis

管理層討論與分析

The table below sets forth the data on the Group's revenue, sales volume and average selling price by product categories and distribution channels for the periods as indicated:

下表載列於所示期間本集團按產品類別及經銷渠道劃分的收入、銷量及平均售價數據：

		For the year ended 31 December 截至12月31日止年度					
		2022 2022年			2021 2021年		
		Revenue 收入 (RMB'000) (人民幣千元)	Sales volume 銷量 (Tonnes) (噸)	Average selling price per Kg 每公斤 平均售價 (RMB) (人民幣元)	Revenue 收入 (RMB'000) (人民幣千元)	Sales volume 銷量 (Tonnes) (噸)	Average selling price per Kg 每公斤 平均售價 (RMB) (人民幣元)
Hot pot condiments ⁽¹⁾	火鍋調味料⁽¹⁾						
Third parties	第三方	2,263,898	77,625	29.2	1,831,898	63,240	29.0
Related parties	關聯方	1,400,798	70,423	19.9	1,774,938	88,342	20.1
Subtotal	小計	3,664,696	148,048	24.8	3,606,836	151,582	23.8
Chinese-style compound condiments ⁽²⁾	中式複合調味料⁽²⁾						
Third parties	第三方	558,449	21,878	25.5	482,683	19,514	24.7
Related parties	關聯方	10,414	401	26.0	47,765	1,879	25.4
Subtotal	小計	568,863	22,279	25.5	530,448	21,393	24.8
Convenient ready-to-eat food products ⁽³⁾	方便速食⁽³⁾						
Third parties	第三方	1,791,639	45,752	39.2	1,590,986	40,801	39.0
Related parties	關聯方	78,430	1,938	40.5	112,074	2,619	42.8
Subtotal	小計	1,870,069	47,690	39.2	1,703,060	43,420	39.2
Others ⁽⁴⁾	其他⁽⁴⁾	43,383	12,930	3.4	102,273	32,248	3.2
Total	總計	6,147,011	230,947	26.6	5,942,617	248,643	23.9

Management Discussion and Analysis

管理層討論與分析

Notes:

- (1) Mainly including the Group's sales of products such as hot pot soup flavorings and hot pot dipping sauce
- (2) Mainly including the Group's sales of products such as Chinese-style compound condiments and ready-to-eat sauce
- (3) Mainly including the Group's sales of products such as self-serving small hot pots, self-serving rice, brewed vermicelli, and instant rice
- (4) Mainly including the Group's sales of products such as raw materials for trade and packaged goods

附註：

- (1) 主要包含本集團銷售的火鍋底料及火鍋蘸料產品
- (2) 主要包含本集團銷售的中式複合調味料和即食醬產品
- (3) 主要包含本集團銷售的自加熱小火鍋、自加熱米飯、沖泡粉及干拌飯產品
- (4) 主要包含本集團銷售的貿易類原材料及包裝物等

The table below sets forth the revenue of the Company in absolute terms and the percentage of the revenue of the Company, by product categories, for the periods as indicated:

下表載列所示期間本公司按產品類別劃分的收入的絕對值及佔本公司收入的百分比：

For the year ended 31 December 截至12月31日止年度					
		2022 2022年		2021 2021年	
		RMB'000 人民幣千元	% of revenue 佔收入 百分比	RMB'000 人民幣千元	% of revenue 佔收入 百分比
Revenue from hot pot condiments	火鍋調味料收入	3,664,696	59.6%	3,606,836	60.7%
Revenue from Chinese-style compound condiments	中式複合調味料收入	568,863	9.3%	530,448	8.9%
Revenue from convenient ready-to-eat food products	方便速食收入	1,870,069	30.4%	1,703,060	28.7%
Other revenue	其他收入	43,383	0.7%	102,273	1.7%
Total revenue	總收入	6,147,011	100%	5,942,617	100%

Management Discussion and Analysis

管理層討論與分析

FINANCIAL REVIEW

Revenue

The revenue of the Group increased by 3.4% from RMB5,942.6 million for the year ended 31 December 2021 to RMB6,147.0 million for the corresponding period in 2022.

Revenue by product

財務回顧

收入

本集團的收入由截至2021年12月31日止年度的人民幣5,942.6百萬元增加3.4%至2022年同期的人民幣6,147.0百萬元。

按產品劃分的收入

		For the year ended 31 December 截至12月31日止年度			
		2022 2022年		2021 2021年	
		Revenue (RMB'000)	% of revenue from hot pot condiments 佔火鍋 調味料收入 百分比	Revenue (RMB'000)	% of revenue from hot pot condiments 佔火鍋 調味料收入 百分比
		收入 (人民幣千元)		收入 (人民幣千元)	
Revenue from hot pot condiments products	火鍋調味料產品收入				
Revenue from third parties	來自第三方收入	2,263,898	61.8%	1,831,898	50.8%
Revenue from related parties	來自關聯方收入	1,400,798	38.2%	1,774,938	49.2%
Total revenue from hot pot condiments products	火鍋調味料產品總收入	3,664,696	100%	3,606,836	100%

Management Discussion and Analysis

管理層討論與分析

Revenue from hot pot condiments products increased by 1.6% from RMB3,606.8 million for the year ended 31 December 2021 to RMB3,664.7 million for 2022, accounting for 59.6% of the revenue for the year ended 31 December 2022. Revenue from sales of hot pot condiment products to related parties decreased by 21.1% as compared to the previous year. The decrease was mainly due to the suspension of business or dine-in services and the reduction in customer flow of some restaurants of related parties in Mainland China as a result of the spread of the COVID-19 pandemic. Revenue from sales of hot pot condiments products to third parties increased by 23.6% as compared to the previous year. The increase was mainly due to the growth in sales volume of certain hot pot soup flavoring products following the adjustment of end-point selling prices.

火鍋調味料產品所得收入由截至2021年12月31日止年度的人民幣3,606.8百萬元增加1.6%至2022年年度的人民幣3,664.7百萬元，佔截至2022年12月31日止年度收入的59.6%。其中，向關聯方銷售火鍋調味料產品收入同比減少21.1%，減少原因主要是新冠疫情散發影響關聯方中國大陸地區若干餐廳暫停營業或暫停堂食及客流量減少所致。向第三方銷售的火鍋調味料產品收入同比增長23.6%，增長原因主要是部份火鍋底料產品終端價格調整後銷量上升。

For the year ended 31 December 截至12月31日止年度					
		2022 2022年		2021 2021年	
		Revenue (RMB'000)	% of revenue from Chinese-style compound condiments 佔中式複合 調味料收入 百分比	Revenue (RMB'000)	% of revenue from Chinese-style compound condiments 佔中式複合 調味料收入 百分比
Revenue from Chinese-style compound condiments	中式複合調味料收入				
Revenue from third parties	來自第三方收入	558,449	98.2%	482,683	91.0%
Revenue from related parties	來自關聯方收入	10,414	1.8%	47,765	9.0%
Total revenue from Chinese-style compound condiments	中式複合調味料總收入	568,863	100%	530,448	100%

Management Discussion and Analysis

管理層討論與分析

Revenue from Chinese-style compound condiments increased by 7.2% from RMB530.4 million for the year ended 31 December 2021 to RMB568.9 million for 2022, accounting for 9.3% of the revenue for the year ended 31 December 2022. Revenue from sales of Chinese-style compound condiments to related parties decreased by 78.2%, the decrease was mainly due to the of COVID-19 pandemic, which resulted in a decrease in retail product sales of stores under the companies of related parties, and revenue from sales of Chinese-style compound condiments to third parties increased by 15.7%. The increase was mainly due to the upgrade of the condiment products and the launch of new products.

中式複合調味料所得收入由截至2021年12月31日止年度的人民幣530.4百萬元增加7.2%至2022年年度的人民幣568.9百萬元，佔截至2022年12月31日止年度收入的9.3%。其中，向關聯方銷售中式複合調味品收入減少78.2%，減少原因主要是新冠疫情影响關聯方公司門店零售產品銷售減少所致；向第三方銷售中式複合調味料收入增長15.7%，增長原因主要是調味料產品升級及新品上市。

For the year ended 31 December 截至12月31日止年度

		2022 2022年		2021 2021年	
		Revenue (RMB'000)	% of revenue from convenient ready-to- eat food products 佔方便速食 產品收入 百分比	Revenue (RMB'000)	% of revenue from convenient ready-to- eat food products 佔方便速食 產品收 入百分比
Revenue from convenient ready-to-eat food products	方便速食產品收入				
Revenue from third parties	來自第三方收入	1,791,639	95.8%	1,590,986	93.4%
Revenue from related parties	來自關聯方收入	78,430	4.2%	112,074	6.6%
Total revenue from convenient ready-to-eat food products	方便速食產品總收入	1,870,069	100%	1,703,060	100%

Management Discussion and Analysis

管理層討論與分析

Revenue from convenient ready-to-eat food products increased by 9.8% from RMB1,703.1 million for the year ended 31 December 2021 to RMB1,870.1 million for 2022, accounting for 30.4% of the revenue for the year ended 31 December 2022. Revenue from sales of convenient ready-to-eat food products to related parties decreased by 30.0%, and revenue from sales of convenient ready-to-eat food products to third parties increased by 12.6%. The increase was mainly attributable to the increase in demand for convenient ready-to-eat food products during the spread of COVID-19 pandemic.

方便速食產品所得收入由截至2021年12月31日止年度的人民幣1,703.1百萬元增加9.8%至2022年年度的人民幣1,870.1百萬元，佔截至2022年12月31日止年度收入的30.4%。其中，向關聯方銷售方便速食產品收入減少30.0%；向第三方銷售方便速食產品收入增長12.6%，該上升歸因於方便速食受新冠疫情爆發影響需求增長。

Revenue by distribution network

按經銷網絡劃分的收入

		For the year ended 31 December 截至12月31日止年度			
		2022 2022年		2021 2021年	
		Revenue (RMB'000) 收入 (人民幣千元)	% of total revenue 佔總收入 百分比	Revenue (RMB'000) 收入 (人民幣千元)	% of total revenue 佔總收入 百分比
Related party customers	關聯方客戶				
Haidilao Group, Super Hi	海底撈集團、				
International Group and	特海國際集團、				
Shuhai Supply Chain Group	蜀海供應鏈集團	1,489,651	24.2%	1,935,018	32.6%
Third party customers	第三方客戶				
Distributors	經銷商	4,300,513	70.0%	3,648,339	61.4%
E-commerce	電商	332,091	5.4%	321,291	5.4%
Others	其他				
Third party catering enterprises	第三方餐飲企業	24,756	0.4%	37,360	0.6%
One-off sales activities	一次性銷售活動	-	0.0%	609	0.0%
Total revenue	總收入	6,147,011	100%	5,942,617	100%

In 2022, under the impact of multi-outbreaks of COVID-19 pandemic together with the preventive and control policies against pandemic, some restaurants of the Haidilao Group, a related party of the Company, suspended business or suspended dining-in services in certain stores for a short period of time. For the year ended 31 December 2022, the sales revenue from sales to related parties was RMB1,489.7 million, representing a year-on-year decrease of 23.0%.

For the year ended 31 December 2022, the sales revenue from sales to distributors was RMB4,300.5 million, representing a year-on-year increase of 17.9%; and the sales revenue from e-commerce channels was RMB332.1 million, representing a year-on-year increase of 3.4%.

Revenue by geographic region

The table below sets forth the revenue by geographic regions of the Group for the periods as indicated:

2022年受疫情多發及疫情防控政策等影響，本公司關聯方海底撈集團旗下餐廳存在若干門店短期暫停營業或暫停堂食等情況，截至2022年12月31日止年度向關聯方銷售的銷售收入為人民幣1,489.7百萬元，同比減少23.0%。

截至2022年12月31日止年度向經銷商銷售的銷售收入為人民幣4,300.5百萬元，同比增長17.9%；電商渠道的銷售收入為人民幣332.1百萬元，同比增長3.4%。

按地域劃分的收入

下表列示了本集團於所示期間以地域劃分的收入：

		For the year ended 31 December 截至12月31日止年度			
		2022 2022年	% of revenue 佔收入 百分比	2021 2021年	% of revenue 佔收入 百分比
		(RMB'000) (人民幣千元)		(RMB'000) (人民幣千元)	
Northern China ⁽⁵⁾	華北 ⁽⁵⁾	2,707,534	44.1%	2,494,343	42.0%
Southern China ⁽⁶⁾	華南 ⁽⁶⁾	3,088,220	50.2%	3,145,006	52.9%
Other markets	其他市場	351,257	5.7%	303,268	5.1%
Total	合共	6,147,011	100%	5,942,617	100%

Notes:

- (5) Including Heilongjiang, Jilin, Liaoning, Inner Mongolia, Beijing, Tianjin, Hebei, Shandong, Shanxi, Henan, Ningxia, Shaanxi, Gansu, Qinghai, Xinjiang and Tibet
- (6) Including Jiangsu, Shanghai, Zhejiang, Anhui, Jiangxi, Fujian, Hubei, Hunan, Guangdong, Chongqing, Guizhou, Guangxi, Sichuan, Yunnan and Hainan

附註：

- (5) 包括黑龍江、吉林、遼寧、內蒙古、北京、天津、河北、山東、山西、河南、寧夏、陝西、甘肅、青海、新疆及西藏
- (6) 包括江蘇、上海、浙江、安徽、江西、福建、湖北、湖南、廣東、重慶、貴州、廣西、四川、雲南及海南

Management Discussion and Analysis

管理層討論與分析

Cost of Sales

The Group's cost of sales, including raw materials, employee benefit expenses, depreciation and amortization and utilities, increased by 6.8% from RMB4,018.7 million for the year ended 31 December 2021 to RMB4,293.1 million for 2022. The increase in cost of sales was mainly due to the increase in the price of certain raw materials.

銷售成本

本集團的銷售成本（包括原材料、僱員福利開支、折舊及攤銷及公用事業）由截至2021年12月31日止年度的人民幣4,018.7百萬元增加6.8%至2022年度的人民幣4,293.1百萬元，銷售成本的上升主要是由於部分原材料價格上漲所致。

Gross Profit and Gross Profit Margin

毛利及毛利率

For the year ended 31 December
截至12月31日止年度

		2022 2022年		2021 2021年	
		Gross profit 毛利 RMB'000 人民幣千元	Gross profit margin 毛利率 %	Gross profit 毛利 RMB'000 人民幣千元	Gross profit margin 毛利率 %
Hot pot condiments	火鍋調味料	1,273,682	34.8%	1,304,891	36.2%
Third parties	第三方	1,092,304	48.2%	929,346	50.7%
Related parties	關聯方	181,378	12.9%	375,545	21.2%
Chinese-style compound condiments	中式複合調味料	183,381	32.2%	182,572	34.4%
Third parties	第三方	181,519	32.5%	173,178	35.9%
Related parties	關聯方	1,862	17.9%	9,394	19.7%
Convenient ready-to-eat food products	方便速食	396,019	21.2%	435,083	25.5%
Third parties	第三方	379,354	21.2%	403,056	25.3%
Related parties	關聯方	16,665	21.2%	32,027	28.6%
Others	其他	800	1.8%	1,407	1.4%
Total	總計	1,853,882	30.2%	1,923,953	32.4%

The Group's gross profit decreased by 3.6% from RMB1,924.0 million for the year ended 31 December 2021 to RMB1,853.9 million for 2022, and the gross profit margin decreased from 32.4% for 2021 to 30.2% for 2022. The decrease in gross profit margin was mainly due to a rise in the prices of raw materials such as grease and beef pack, resulting in an increase in costs of sales and thus the decrease in gross profit margin.

Distribution Expenses

The Group's distribution expenses decreased by 7.4% from RMB697.9 million for the year ended 31 December 2021 to RMB646.6 million for 2022. The Group's distribution expenses as a percentage of the Group's revenue decreased from 11.7% for 2021 to 10.5% for 2022. The decrease in distribution expenses was mainly due to the decrease in advertising and marketing expenses.

Administrative Expenses

The Group's administrative expenses decreased by 7.6% from RMB246.7 million for the year ended 31 December 2021 to RMB227.8 million for 2022. The Group's administrative expenses as a percentage of the Group's revenue decreased from 4.2% for 2021 to 3.7% for 2022. The decrease in administrative expenses was mainly attributable to the decrease in remuneration of the management.

Other Income and Gains – net

The Group's net amount of other income and gains – net decreased by 17.6% from RMB167.7 million for the year ended 31 December 2021 to RMB138.2 million for 2022, which was mainly due to the decrease in government grant received and gains on changes in fair values of financial assets.

本集團的毛利由截至2021年12月31日止年度的人民幣1,924.0百萬元降低3.6%至2022年度的人民幣1,853.9百萬元，而毛利率由2021年度的32.4%降低至2022年度的30.2%。毛利率下降的原因主要是原材料中油脂類、牛肉包等價格上升導致銷售成本上漲，毛利率下降。

經銷開支

本集團的經銷開支由截至2021年12月31日止年度的人民幣697.9百萬元降低7.4%至2022年度的人民幣646.6百萬元。本集團經銷開支佔本集團收入的百分比由2021年度的11.7%減少至2022年度的10.5%。經銷開支減少的主要原因是廣告及營銷費用下降。

行政開支

本集團的行政開支由截至2021年12月31日止年度的人民幣246.7百萬元降低7.6%至2022年度的人民幣227.8百萬元。本集團行政開支佔本集團收入的百分比由2021年度的4.2%下降至2022年度的3.7%。行政開支降低主要原因是管理人員薪酬下降。

其他收入及收益淨額

本集團的其他收入及收益淨額由截至2021年12月31日止年度人民幣167.7百萬元降低17.6%至2022年度的人民幣138.2百萬元，主要是由於收到政府補助收入及金融資產公允價值變動收益下降。

Management Discussion and Analysis

管理層討論與分析

Finance Income – net

The Group's net amount of finance income increased by 5.6% from RMB23.1 million for the year ended 31 December 2021 to RMB24.4 million for 2022, which was mainly due to the increase in interest income on term deposits.

Profit before Income Tax

As a result of the foregoing, the Group's profit before income tax decreased by 2.4% from RMB1,170.2 million for the year ended 31 December 2021 to RMB1,142.1 million for 2022.

Income Tax Expenses

The Group's income tax expenses increased by 4.3% from RMB312.6 million for the year ended 31 December 2021 to RMB326.2 million for 2022. The effective tax rate increased from 26.7% for the year ended 31 December 2021 to 28.6% for the year ended 31 December 2022, which was mainly due to the increase in withholding tax on the profits expected to be distributed by the Group's subsidiaries in Mainland China to the Group's overseas subsidiaries.

Profit for the Year

As a result of the foregoing, profit of the Group decreased by 4.8% from RMB857.6 million for the year ended 31 December 2021 to RMB816.0 million for 2022. Basic earnings per share decreased from RMB78.2 cents for the year ended 31 December 2021 to RMB75.7 cents for 2022, and net profit margin decreased from 14.4% for the year ended 31 December 2021 to 13.3% for 2022, mainly due to the increase in the price of raw materials, the decrease in gross profit margin and the increase in income tax expenses.

Capital Liquidity and Financial Resources

For the year ended 31 December 2022, the Group's operations were mainly funded by the cash generated from its operation. The Group intended to utilize internal resources to provide funds for its business operations and expansion through organic growth and sustainable development.

融資收入淨額

本集團的融資收入淨額由截至2021年12月31日止年度的人民幣23.1百萬元增加5.6%至2022年度的人民幣24.4百萬元，主要是由於定期存款利息收入增加所致。

除所得稅前利潤

由於上文所述內容，本集團的除所得稅前利潤由截至2021年12月31日止年度的人民幣1,170.2百萬元降低2.4%至2022年度的人民幣1,142.1百萬元。

所得稅開支

本集團的所得稅開支由截至2021年12月31日止年度的人民幣312.6百萬元增加4.3%至2022年度的人民幣326.2百萬元。有效稅率由截至2021年12月31日止年度的26.7%增加至截至2022年12月31日止年度的28.6%，有效稅率增加的主要原因是本集團中國內地附屬公司預計向本集團境外附屬公司所分派溢利的預扣稅增加所致。

年內利潤

由於上文所述內容，本集團利潤由截至2021年12月31日止年度的人民幣857.6百萬元降低4.8%至2022年度的人民幣816.0百萬元。每股基本盈利由截至2021年12月31日止年度的人民幣78.2分降低至2022年度的人民幣75.7分，而淨利率由截至2021年12月31日止年度的14.4%下降至2022年度的13.3%，主要是由於原料價格上升、毛利率下降及所得稅開支增加導致。

資金流動性及財政資源

截至2022年12月31日止年度，本集團主要通過經營所得現金為營運提供資金。本集團擬動用內部資源、通過自然且可持續發展為其擴展及業務營運提供資金。

Cash and Cash Equivalents

As at 31 December 2022, the Group's cash and cash equivalents were mainly composed of Renminbi, Hong Kong dollars and US dollars. Cash and cash equivalents amounted to approximately RMB1,880.5 million (31 December 2021: RMB1,573.6 million).

Asset-Liability Ratio

As at 31 December 2022, the Group's asset-liability ratio⁽⁷⁾ was 18.3% (31 December 2021: 17.9%). The Group did not have any bank borrowings.

Note:

- (7) The asset-liability ratio is calculated by dividing total liabilities as at the end of each financial period by total assets.

Inventories

Inventories mainly include raw materials, work in progress and finished goods. As at 31 December 2022, the inventories amounted to approximately RMB387.5 million (31 December 2021: RMB395.3 million), and the turnover days of inventories decreased from 35.9 days for the year ended 31 December 2021 to 33.3 days for the year ended 31 December 2022. The decrease in turnover days of inventories was mainly due to the Group's enhanced efficiency in inventory control.

Trade Receivables

Trade receivables represent the amounts due from customers in respect of sales of goods in the ordinary course of business. As at 31 December 2022, the trade receivables amounted to approximately RMB155.6 million (31 December 2021: RMB236.5 million). The change was mainly due to the decrease in revenue from related parties. The turnover days of trade receivables decreased from 12.9 days for the year ended 31 December 2021 to 11.6 days for the year ended 31 December 2022.

現金及現金等價物

截至2022年12月31日，本集團的現金及現金等價物主要是由人民幣、港元和美元組成，現金及現金等價物約為人民幣1,880.5百萬元（2021年12月31日：人民幣1,573.6百萬元）。

資產負債比率

截至2022年12月31日，本集團的資產負債比率⁽⁷⁾為18.3%（2021年12月31日：17.9%）。本集團並無任何銀行借款。

附註：

- (7) 資產負債比率按財政期末的總負債除以總資產計算。

存貨

存貨主要包括原材料、在製品與製成品。截至2022年12月31日存貨約為人民幣387.5百萬元（2021年12月31日：人民幣395.3百萬元），存貨周轉天數從截至2021年12月31日止年度的35.9天降低到截至2022年12月31日止年度的33.3天。存貨周轉天數減少的主要原因是本集團對庫存效率的把控得以提升。

貿易應收賬款

貿易應收賬款為日常業務過程中就銷售的商品而應收客戶的款項。截至2022年12月31日貿易應收賬款約為人民幣155.6百萬元（2021年12月31日：人民幣236.5百萬元），變動的主要原因是關聯方收入下降所致。貿易應收賬款周轉天數從截至2021年12月31日止年度的12.9天降低到截至2022年12月31日止年度的11.6天。

Management Discussion and Analysis

管理層討論與分析

Trade Payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Due to the cyclical effects of low and peak seasons for production and sales and the seasonal procurement cycle, trade payables amounted to approximately RMB396.3 million as at 31 December 2022 (31 December 2021: RMB294.3 million). The turnover days of trade payables increased from 25.7 days for the year ended 31 December 2021 to 29.4 days for the year ended 31 December 2022.

Contingent Liabilities

As at 31 December 2022, the Company did not have any material contingent liabilities.

Charge of Assets

As at 31 December 2022, the Company did not charge any fixed assets as securities for borrowings.

Borrowings

As at 31 December 2022, the Company did not have any bank borrowings.

Debt-to-Equity Ratio

As at 31 December 2022, the debt-to-equity ratio⁽⁸⁾ of the Company was 2.5% (2021: 3.4%).

Note:

- (8) Debt-to-equity ratio is calculated by dividing total debt by total equity. Total debt is defined as including interest-bearing liabilities which are not incurred during the ordinary course of business

貿易應付賬款

貿易應付賬款為日常業務過程中向供應商購買商品或服務而應支付的款項。受產銷淡旺季及季節性採購週期的影響，截至2022年12月31日貿易應付賬款約為人民幣396.3百萬元（2021年12月31日：人民幣294.3百萬元）。貿易應付賬款周轉天數從截至2021年12月31日止年度的25.7天上升到截至2022年12月31日止年度的29.4天。

或然負債

截至2022年12月31日止，本公司並無任何重大或然負債。

資產押記

截至2022年12月31日止，本公司並無抵押任何固定資產作為借款擔保。

借貸

截至2022年12月31日止，本公司並無任何銀行借款。

資本負債比率

截至2022年12月31日止，本公司的資本負債比率⁽⁸⁾為2.5%（2021年：3.4%）。

附註：

- (8) 資本負債比率按總債務除以總權益計算。總債務界定為包括並非於日常業務過程中產生的計息負債

Foreign Exchange Risk and Hedging

The Group mainly operates in the PRC with most of the transactions denominated and settled in RMB. However, the Group has certain cash in hand denominated in Hong Kong dollars and United States dollars, and is therefore exposed to foreign exchange risk. The Group has not hedged against its foreign exchange risk. However, the Group will closely monitor the exposure and will take specific measures when necessary to make sure the foreign exchange risk is manageable and within control.

Employees and Remuneration Policy

As at 31 December 2022, the Group had a total of 2,720 employees (including temporary workers), comprising 2,093 employees in production, 502 employees in marketing and 125 employees in administration and management functions.

As at 31 December 2022, the Group's total staff costs amounted to RMB545.4 million, including salaries, wages, allowances and benefits. The Group continued to optimize the incentive-based system in line with business development needs and implemented remuneration policies with competitiveness.

Material Acquisitions and Disposals

As at 31 December 2022, the Group did not have any material acquisition or disposal of subsidiaries, associates and joint ventures.

外匯風險及相關對沖

本集團主要在中國經營，大部份交易乃以人民幣列值及結算。然而，本集團持有若干以港元及美元列值的現金，面臨外匯風險。本集團並無對沖外匯風險。然而，本集團將密切監控有關情況並於必要時採取一定措施，確保外匯風險處於可控範圍。

僱員及薪酬政策

截至2022年12月31日本集團員工總人數為2,720人(含臨時工)，其中包括了生產體系員工2,093人，營銷體系員工502人，行政和管理相關職能體系員工125人。

截至2022年12月31日，本集團的總員工成本為人民幣545.4百萬元，包括薪金、工資、津貼、福利。本集團緊貼業務發展需求，不斷優化激勵體系，實施具有競爭力的薪酬政策。

重大收購及出售事項

截至2022年12月31日，本集團暫無附屬公司、聯營公司及合營企業的重大收購及出售情況。

Management Discussion and Analysis

管理層討論與分析

FUTURE PROSPECTS

Industry and Business Outlook

In 2023 when pandemic prevention and control enters a new stage, normal and orderly production and living will be restored, expansion in offline consumption scenes will be accelerated, the consumption environment order will gradually improve, the residents' consumption ability and willingness will gradually increase, and the foundation for the stable recovery of the consumption market will be further enhanced. The consumer market is expected to recover with an upward trend.

Looking ahead, the Group will continue to focus on product research and development, brand promotion, channel building and supply chain formation.

In respect of product development, the Group will continue to adhere to the optimized "project-based products" system. Through the combination of "theories of methodology" and practice, the Group will continuously enhance the research and development capabilities, break the deadlock in product innovation, and continue to introduce differentiated new products to improve product success rate and comprehensive competitiveness. The Company will continue to introduce new and replace obsolete product categories in hot pot soup flavourings, Chinese-style compound condiments, convenient ready-to-eat food products and casual snacks, and meet consumers' multi-level and diversified consumption needs through product optimization and upgrading and structural innovation, and to further expand the business boundaries by studying the needs of customers of business-end catering services. At the same time, the Group will focus on the overseas market, give full play to the ability of research and development and market exploration, and enrich the product matrix in the overseas market with the unique local flavor and foreign customs as the orientation.

In respect of brand strategy, the Group will continue to implement the multi-brand strategy, through the publicity and promotions of brands such as "Haidilao", "Magic Cook" and "Wow", enhance consumers' confidence in brands and break the existing brand boundaries with enriched product categories and flavors to strengthen brand awareness.

未來前景

行業及業務展望

2023年，隨着疫情防控進入新階段，正常生產生活秩序恢復，線下消費場景加快拓展，消費環境、消費秩序逐步改善，居民消費能力、消費意願逐步增強，消費市場穩定恢復的基礎將更加牢固，消費市場有望恢復向好。

展望未來，本集團仍將把產品研發、品牌推廣、渠道建設及供應鏈建設作為公司策略重點。

在產品開發方面，本集團將繼續堅持優化後的「產品項目制」，通過「方法論」與實踐相結合，不斷提升產品研發能力，突破產品創新僵局，持續引入差異化新品，提高產品成功率及綜合競爭力。不斷在火鍋底料、中式複合調味料、方便速食及休閒零食等品類上推陳出新，通過產品的優化升級，結構化創新等方式，滿足消費者多層次、多樣化的消費需求，並且通過調研B端餐飲客戶需求，進一步拓展業務邊界。同時，本集團將重點關注海外市場，發揮研發及探索市場的能力，以當地獨特地方風味和異域風情為導向，豐富海外市場產品矩陣。

在品牌策略方面，本集團將繼續實施「多品牌」戰略，通過「海底撈」、「筷手小廚」及「哇哦」等品牌的宣傳和推廣工作，提升消費者的品牌信任感，打破現有品牌邊界，豐富產品種類和口味，提高品牌認知度。

In respect of channel building, the Group will continue to improve channel operation efficiency by subdividing channels and standardizing process management, extending further coverage over the mass market, and continuously enhance the Group's market share and position in the industry. Through the flexible use of the informatization-based management system and intelligent identification system, the Company will further learn the status at the terminal points of sales and the changes in products, with a view to further improving the intelligent management level of the Group. At the same time, we will continue to improve the management system and personnel incentive policy, earnestly encourage internal sales personnel and external distributors, and increase the coverage density and the efficiency of standalone points of sale.

In respect of supply chain formation, the Group will continue to establish and improve domestic and foreign factories to supplement the global supply of products. Meanwhile, we will continue investing in lean production and equipment research and development, optimizing the division of supply technology categories, improving the level of automation in production lines, enhancing efficiency and optimizing the costs on supply-side. In addition, the Group has preliminarily completed the construction of the Southeast Asian supply center, and will gradually optimize and integrate procurement resources, reduce transportation and logistics costs, improve the efficiency of overseas supply chains, and gradually expand to other overseas regional markets by radial coverage over the Southeast Asian market.

在渠道建設方面，本集團將繼續通過細分渠道與標準化流程管理等方式，提升渠道運營效率，進一步覆蓋下沉市場，持續提升本集團的市場佔有率和行業地位。通過靈活運用信息化管理體系及智能識別系統，進一步了解終端售點及產品變動情況，以期進一步提升本集團智能化管理水平。同時，我們將繼續完善打磨管理制度和人員激勵政策，切實鼓勵內部銷售人員以及外部經銷商，提高售點覆蓋密度及單點銷售效率。

在供應鏈建設方面，本集團將繼續建設完善國內外工廠，補充全球產品供應，與此同時，我們將持續在精益生產和設備研發上進行投入，優化供應技術品類分工，提升生產線自動化程度，提升效率，優化供應端成本。另外，本集團已初步完成東南亞供應中心建設，並將逐步優化整合採購資源，降低運輸和物流成本，提升海外供應鏈效率，通過輻射東南亞市場，逐步擴散至海外其他區域市場。

Management Discussion and Analysis

管理層討論與分析

Material Investments and Prospects

In order to further supplement and optimize production capacity, the Group is expected to mainly take the following measures in 2023:

Firstly, the Bazhou Phase II project in Hebei Province commenced construction in June 2022, and is expected to commence operation in the third quarter of 2023, with a planned annual production capacity of 82,000 tonnes of convenient ready-to-eat food products, mainly for sales in northern and northeastern regions of China, which is helpful for the Group to better control logistics costs to relieve production capacity pressure during peak seasons.

Secondly, the main plant of the Ma'anshan Phase II new factory project in Anhui Province has been completed and commenced operation in February 2023, with a planned annual production capacity of 15,000 tonnes, and is equipped with condiment production equipment and quality testing instruments at domestic and foreign advanced technological standards, mainly for enriching the production lines for the products of prepared food packs and meat buns.

Thirdly, the Luohe production base in Henan Province officially commenced construction in March 2020, with a current total annual designed production capacity of 300,000 tonnes. The annual production capacity of the first phase is planned to be 150,000 tonnes, of which workshop No. 2 was mainly planned for production lines of dipping sauced and spices. In order to cater for the needs of the self-owned factory in central China region and the intended development of regional business-end customers, the aggregate planned production capacity will be 60,000 tonnes. Among that, the production lines for dipping sauce and spices commenced operation in September 2022, and the first quarter of 2023, respectively. The Luohe production base may increase its production capacity successively according to actual demand at a later stage.

重大投資的情況與前景

為進一步補充優化產能，本集團預計於2023年主要採取以下措施：

其一，河北省霸州二期項目已於2022年6月開始建設，預計於2023年三季度投產，規劃年產能為方便速食產品8.2萬噸，主要覆蓋華北及東北地區方便速食產品的銷售，有助於本集團更好地把控物流成本，緩解旺季產能壓力。

其二，安徽省馬鞍山二期主體廠房已經完工，已經於2023年2月投產，規劃年產能為1.5萬噸，配備具有國內外先進工藝技術水平的調味料生產設備及質量檢測儀器，主要為豐富料理包及肉包的產品生產線。

其三，河南省漯河生產基地於2020年3月正式開始建設，目前年設計總產能為30萬噸。一期年產能規劃15萬噸，其中2號車間主要規劃為蘸料與香辛料產線，為配套華中區域的自有工廠，以及擬開發的區域性B端客戶，規劃產能合計為6萬噸。其中蘸料產線已於2022年9月投產，香辛料產線於2023年一季度投產，後期漯河工廠可根據實際需求陸續增加產能。

Fourthly, the production base of Jianyang in Sichuan Province mainly focuses on hot pot soup flavourings and compound condiment products, with a planned annual production capacity of 25,000 tonnes, which is expected to be put into operation by the end of 2023. It will mainly focus to satisfy the demand of soup flavourings and compound condiments in Southwest China, and will develop regional business-end customers.

Fifthly, the Thai factory is located in Rojana Industrial Park of Ayutthaya in Thailand, mainly for the production of hot pot soup flavourings and compound condiment products. Phase I has a planned annual production capacity of 16,000 tonnes, which commenced construction at the end of February in 2021 and is expected to commence operation in April 2023; Phase II has a planned production capacity of 20,000 tonnes and is expected to commence operation in 2025. The Thai factory is currently mainly targeted at the Southeast Asian market, and it will gradually supply to other regional markets overseas in the future.

Future Plans for Material Investments

The Group will continue to look for potential strategic investment opportunities extensively, and will keep on seeking potential high-quality targets that can bring synergies to the Group in the aspects of among other things, product research and development, product portfolio, channel expansion and cost control.

其四，四川省簡陽生產基地主要以火鍋底料及複合調味料產品為主，年規劃產能2.5萬噸，預計於2023年底投產。將重點覆蓋西南地區底料及複合調味料需求，並開發區域性的B端客戶。

其五，泰國工廠位於泰國大城府洛加納工業園區，主要以火鍋底料及複合調味料產品為主，一期年規劃產能1.6萬噸，已於2021年2月底開始建設，預計於2023年4月投產；二期設計產能2萬噸，預計將於2025年投產。泰國工廠目前主要輻射東南亞市場，後期將逐步供應海外其他區域市場。

未來重大投資計劃

本集團將繼續廣泛尋找潛在的策略性投資機會，持續尋求可為本集團在產品研發、產品組合、渠道擴張抑或成本控制等方面，帶來協同效應的潛在優質標的。

Profiles of Directors and Senior Management

董事及高級管理層簡介

BOARD OF DIRECTORS

EXECUTIVE DIRECTORS

Mr. Sean Shi (施永宏), formerly known as Shi Yonghong, aged 53, an executive Director and the Chairman of the Company. He has been a Director of the Company since December 2015, primarily responsible for participating in making major decisions for the Company. He was appointed as a non-executive Director of the Company on 7 March 2016 and the Chairman of the Company on 14 November 2017. He was re-designated as the executive Director and Chief Executive Officer of the Company on 9 December 2018 and as the executive Director and Chairman of the Company on 25 March 2020. He is responsible for formulation and management of strategic decisions of the Company. Mr. Shi is one of the founders of the Haidilao Group and has over 20 years of food industry and management experience within the Haidilao Group. Mr. Shi has held various positions at Sichuan Haidilao since April 1994. Mr. Shi was the vice general manager at Sichuan Haidilao between April 1994 and March 2001, before assuming the role of supervisor at Sichuan Haidilao between April 2001 and June 2009. Mr. Shi served as a director at Sichuan Haidilao between July 2009 and October 2021. He was a director of Haidilao since July 2015 and was re-designated as an executive director of Haidilao in May 2018. In August 2021, Mr. Shi resigned as an executive director of Haidilao. Mr. Shi completed his study in mechanics at Sichuan Kongfen Group Technical School (四川空分技工學校) in June 1988.

Mr. Shi is also holding directorships at the following members of the Group:

Yihai (Singapore) Food Pte. Ltd.
Yihai (US) Food Inc.
Yihai (Canada) Food Inc.
Fuhai (Singapore) Food Pte. Ltd.

董事會

執行董事

施永宏先生（英文前稱為 ShiYonghong），53歲，本公司執行董事兼董事會主席。彼自2015年12月起擔任本公司的董事，主要負責參與作出本公司的重要決策。彼於2016年3月7日獲委任為本公司非執行董事，並於2017年11月14日獲委任為本公司董事會主席，其後於2018年12月9日起獲調任為本公司執行董事及首席執行官，並於2020年3月25日調任為執行董事兼董事會主席，負責本公司重大戰略決策的制定及管理。施先生為海底撈集團的創辦人之一並於海底撈集團積累逾20年食品行業及管理經驗。施先生自1994年4月起於四川海底撈擔任多個職位。施先生於1994年4月至2001年3月擔任四川海底撈的副總經理，之後於2001年4月至2009年6月擔任四川海底撈的監事。施先生於2009年7月至2021年10月擔任四川海底撈的董事。彼自2015年7月起擔任海底撈的董事並於2018年5月調任海底撈執行董事。於2021年8月，施先生辭任海底撈執行董事。施先生於1988年6月於四川空分技工學校完成機械課程。

施先生亦於本集團以下成員公司擔任董事職位：

頤海（新加坡）食品有限公司
頤海（美國）食品有限公司
頤海（加拿大）食品公司
馥海（新加坡）食品有限公司

Profiles of Directors and Senior Management

董事及高級管理層簡介

Mr. Guo Qiang (郭強), aged 54, an executive Director and the Chief Executive Officer of the Company. He was appointed as an executive Director of the Company on 26 March 2019 and the Chief Executive Officer of the Company on 25 March 2020. He is primarily responsible for implementation of Board's strategy and management of daily operation of the Group. Mr. Guo joined the Company since January 2016 and served as the head of sales management division of the Company and the Company's head of sales division in the southern region in August 2017. In December 2018, he was appointed as the head of marketing and sales of the Company, responsible for the branding, sales and marketing businesses so as to optimize the marketing system of the Company. Before joining the Company, Mr. Guo served as a mechanical engineer of a tractor factory in Shenyang from September 1992 to April 1997; a national sales director of Lotte (China) Investment Co., Ltd. from May 1997 to August 2010; a sales director of Henan Kedi Frozen Food Co., Ltd.* (河南科迪速凍食品有限公司) from August 2010 to July 2013; and a sales director of national hypermarket division of Haixin Foods Co., Ltd. from April 2014 to December 2015. Mr. Guo graduated from Shenyang Agricultural University in 1992 with a bachelor's degree in mechanical design.

Mr. Guo is also holding directorships at the following members of the Group:

Yihai (UK) Food Ltd.
Yihai Natural Food Manufacture Sdn. Bhd
Yihai Beijing Trading Co., Ltd. (頤海(北京)商貿有限責任公司)
Yihai Shanghai

郭強先生，54歲，本公司執行董事兼首席執行官。彼於2019年3月26日獲委任為本公司執行董事，並於2020年3月25日獲委任為本公司首席執行官，主要負責執行董事會的戰略，並管理本集團日常營運。郭先生於2016年1月加入公司任職公司銷售管理部總監，並於2017年8月擔任公司南區銷售部總監，之後於2018年12月獲委任為公司營銷總監，負責公司的品牌、銷售和市場業務，致力於優化公司營銷體系的建設。加入本公司之前，郭先生於1992年9月至1997年4月在瀋陽拖拉機製造廠擔任機械工程師，於1997年5月至2010年8月在樂天(中國)投資有限公司擔任全國銷售總監，於2010年8月至2013年7月在河南科迪速凍食品有限公司擔任銷售總監，於2014年4月至2015年12月在海欣食品股份有限公司擔任全國商超部銷售總監。郭先生於1992年畢業於瀋陽農業大學，取得機械設計學士學位。

郭先生亦於本集團以下成員公司擔任董事職位：

頤海(英國)食品有限公司
頤海天然食品製造有限公司
頤海(北京)商貿有限責任公司
頤海上海

Profiles of Directors and Senior Management

董事及高級管理層簡介

Mr. Sun Shengfeng (孫勝峰), aged 43, was appointed as an executive Director and the chief financial officer on 7 March 2016. He is primarily responsible for overseeing matters relating to the financial, investment and risk management of the Company, including budgeting, disclosure and reporting. Mr. Sun has also served as the chief financial officer of Yihai Shanghai since August 2015. Mr. Sun served as the head of finance in Xi'an Yinqiao Biotechnology Co., Ltd. (西安銀橋生物科技有限公司) from September 2003 to August 2007. He joined Sichuan Haidilao in September 2007 and has held various positions successively: he worked as assistant to the chief financial officer from September 2007 to November 2011, the chief accountant from November 2011 to December 2012, deputy head of the finance management department from December 2012 to August 2013, and deputy head of the asset management department from August 2013 to August 2015. Mr. Sun passed the self-taught higher education examination for undergraduate study in business administration with Xi'an University of Technology (西安理工大學) and obtained a graduation certificate in June 2009. He completed his graduate study in business administration at Tsinghua University in September 2010, and obtained a master's degree in business administration at China Europe International Business School in November 2019. He was accredited as an accountant by the Ministry of Finance of the People's Republic of China (中華人民共和國財政部) in May 2005.

Mr. Sun is also holding directorships at the following members of the Group:

Yihai Ltd.

Yihai (China) Food Co., Ltd. (頤海(中國)食品有限公司)

Yihai Food (Thailand) Co., Ltd. (頤海食品(泰國)有限公司)

Ms. Shu Ping (舒萍), aged 52, was appointed as an executive Director of the Company on 21 March 2018. She has been the director of Sichuan Haidilao since November 2014. She was a director of Haidilao from July 2015 and was re-designated as a non-executive director of Haidilao in May 2018. In August 2021, Ms Shu resigned as a non-executive director of Haidilao. Ms. Shu has completed the EMBA (China) programme and the FMBA programme run by Cheung Kong Graduate School of Business in November 2015 and completed the EMBA programme run jointly by Shanghai Jiao Tong University and Nanyang Technological University in Singapore in July 2016. Ms. Shu is the spouse of Mr. Zhang Yong, a non-executive director of the Company.

孫勝峰先生，43歲，於2016年3月7日獲委任為執行董事兼財務總監。彼主要負責監督與本公司的財務、投資及風險管理相關事宜，包括財務預算、信息披露及報告。孫先生亦自2015年8月起擔任頤海上海的財務總監。於2003年9月至2007年8月，孫先生擔任西安銀橋生物科技有限公司的財務主管。彼於2007年9月加入四川海底撈並先後擔任多個職務，包括於2007年9月至2011年11月擔任財務總監助理，於2011年11月至2012年12月擔任總會計師，於2012年12月至2013年8月擔任財務管理部門的副部長，及於2013年8月至2015年8月擔任資產管理部門副部長。孫先生通過西安理工大學工商企業管理本科高等教育自學考試並於2009年6月取得畢業證書。彼於2010年9月在清華大學完成工商管理專業研究生課程，並於2019年11月獲得中歐國際工商學院授予的工商管理碩士學位。彼於2005年5月獲中華人民共和國財政部認可為會計師。

孫先生亦於本集團以下成員公司擔任董事職位：

Yihai Ltd.

頤海(中國)食品有限公司

頤海食品(泰國)有限公司

舒萍女士，52歲，於2018年3月21日獲委任為本公司執行董事。由2014年11月至今擔任四川海底撈的董事。彼自2015年7月擔任海底撈董事，並於2018年5月調任海底撈非執行董事。於2021年8月，舒女士辭任海底撈非執行董事。舒女士於2015年11月完成長江商學院的高級管理人員中國企業工商管理碩士課程以及金融工商管理碩士課程，並於2016年7月完成上海交通大學與新加坡南洋理工大學合作舉辦的高級工商碩士管理課程。舒女士為本公司非執行董事張勇先生的配偶。

Profiles of Directors and Senior Management

董事及高級管理層簡介

Mr. Zhao Xiaokai (趙曉凱), aged 47, was appointed as an executive Director of the Company on 25 August 2020. He is currently the director of the supply system of the Company. He is responsible for the management of the supply system of the Company. He is committed to optimizing and managing the production of factories, inventory logistics and technological research. He has extensive experience in risk management and control, cost optimization, quality control and supply chain management. Mr. Zhao joined the Company on 31 March 2017, and served as the special assistant of the general manager, and the director of the supply management department since 1 December 2017. Prior to this, Mr. Zhao served as the general manager in production of Douglas (Qingdao) Wines Co., Ltd (青島道格拉斯洋酒有限公司) from May 2016 to March 2017, worked at Heinz (Qingdao) Food Co., Ltd. (亨氏(青島)食品有限公司) from April 2004 to April 2016 (and had been the operational director). He served as the quality auditor of Unilever Bestfood* (聯合利華百仕福) from October 2000 to April 2004 and the production officer of Weifang Yue Hwa Food Co., Ltd.* (濰坊裕華食品有限公司) from July 1998 to October 2000. Mr. Zhao graduated from Jimei University and obtained a bachelor's degree in engineering in 1998.

Mr. Zhao is also holding directorships at the following members of the Group:

Yihai Natural Food Manufacture Sdn. Bhd
Yihai (Australia) Food Proprietary Limited
Fuhai (Shanghai) Food Technology Co., Ltd.
(馥海(上海)食品科技有限公司)
Yihai Zhaoqing Food Co., Ltd. (頤海肇慶食品有限公司)
Fuhai Zhaoqing Food Co., Ltd. (馥海肇慶食品有限公司)
Sichuan Yihai Magic Cook Food Co., Ltd. (四川頤海筷手食品有限公司)
Yihai (Anhui) Food Technology Co., Ltd.
(頤海(安徽)食品科技有限公司)

趙曉凱先生，47歲，於2020年8月25日獲委任為本公司執行董事。彼現為本公司供應體系總監。其負責管理本公司供應體系的工作，致力於優化及管控工廠的生產、倉儲物流及技術研究等工作。其於風險管理和控制、成本優化、質量控制與供應鏈管理方面擁有豐富經驗。趙先生於2017年3月31日加入本公司，擔任總經理特別助理職位，並自2017年12月1日起擔任供應管理部之總監。於此之前，趙先生於2016年5月至2017年3月擔任青島道格拉斯洋酒有限公司製造總經理一職，於2004年4月至2016年4月就職於亨氏(青島)食品有限公司，曾擔任運營總監職位，於2000年10月至2004年4月擔任聯合利華百仕福質量審核員，於1998年7月至2000年10月擔任濰坊裕華食品有限公司生產主任。趙先生於1998年畢業於集美大學，取得工程學士學位。

趙先生亦於本集團以下成員公司擔任董事職位：

頤海天然食品製造有限公司
頤海(澳洲)食品專營有限公司
馥海(上海)食品科技有限公司

頤海肇慶食品有限公司
馥海肇慶食品有限公司
四川頤海筷手食品有限公司
頤海(安徽)食品科技有限公司

Profiles of Directors and Senior Management

董事及高級管理層簡介

NON-EXECUTIVE DIRECTOR

Mr. Zhang Yong (張勇), aged 52, was appointed as a non-executive Director on 7 March 2016. Mr. Zhang is one of the founders of the Haidilao Group and has over 20 years of food industry and management experience within the Haidilao Group. He has been a Director since December 2015 and is primarily responsible for participating in making major decisions for the Company. Mr. Zhang served as the general manager of Sichuan Haidilao from April 1994 to March 2001. Between April 2001 and June 2009, Mr. Zhang served as both the executive director and the general manager of Sichuan Haidilao. Since July 2009, Mr. Zhang has served as the director and chairman of Sichuan Haidilao. Mr. Zhang also serves as a director and member of senior management of associates of the Company's Controlling Shareholders. He is currently an executive director of Haidilao. Mr. Zhang completed the executive master of business administration program and completed the finance master of business administration program from Cheung Kong Graduate School of Business (長江商學院) in October 2011 and August 2012, respectively. Mr. Zhang is the spouse of Ms. Shu Ping, an executive director of the Company.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Yau Ka Chi (邱家賜), aged 65, was appointed as an independent non-executive director of the Company on 20 June 2016. Mr. Yau has over 30 years of professional accounting services experience including 20 years in serving PRC-based enterprises. He had worked for Ernst & Young in its Hong Kong, Toronto and Beijing offices, with a primary focus in providing professional services in accounting and audit, initial public offering, and corporate restructuring, before retiring in September 2015. When he was with Ernst & Young, Mr. Yau was appointed, among others, as the professional practice director of Greater China and the assurance leader for China North Region. Mr. Yau was an independent non-executive director of China Mengniu Dairy Company Limited (中國蒙牛乳業有限公司) (Stock code: 2319) between October 2016 and December 2021, China Power International Development Limited (中國電力國際發展有限公司) (Stock code: 2380) since December 2016, BetterLife Holding Limited (百得利控股有限公司) (Stock code: 6909) since December 2020 and HBM Holdings Limited (和鉑醫藥控股有限公司) (Stock code: 2142) since June 2021, these four companies are all listed on the main board of the Stock Exchange. Mr. Yau holds a professional diploma in company secretaryship and administration from the Hong Kong Polytechnic (now known as The Hong Kong Polytechnic University) and is a member of the American Institute of Certified Public Accountants, the Illinois Certified Public Accountants Society and the Hong Kong Institute of Certified Public Accountants.

非執行董事

張勇先生，52歲，於2016年3月7日獲委任為本公司非執行董事。張先生為海底撈集團的創辦人之一並於海底撈集團積累逾20年食品行業及管理經驗。自2015年12月起擔任本公司董事，主要負責參與作出本公司的重要決策。張先生於1994年4月至2001年3月擔任四川海底撈的總經理。2001年4月至2009年6月，張先生擔任四川海底撈的執行董事兼總經理。自2009年7月起，張先生擔任四川海底撈的董事兼董事長。張先生亦於本公司控股股東聯繫人擔任董事及高級管理層成員。彼目前為海底撈的執行董事。張先生分別於2011年10月及2012年8月分別完成長江商學院高級管理人員工商管理碩士課程及長江商學院金融工商管理碩士課程。張先生為本公司執行董事舒萍女士的配偶。

獨立非執行董事

邱家賜先生，65歲，於2016年6月20日獲委任為本公司獨立非執行董事。邱先生擁有逾30年的專業會計服務經驗，當中包括20年服務中國企業經驗。彼於2015年9月自安永會計師事務所退休前，先後於其香港、多倫多及北京辦公室任職，主要從事會計與審計、首次公開發售及公司重組專業服務。於安永會計師事務所任職期間，邱先生曾任大中華區專業標準技術部主管和中國審計服務主管（華北區）。邱先生自2016年10月至2021年12月任中國蒙牛乳業有限公司（股份代號：2319）的獨立非執行董事，自2016年12月起任中國電力國際發展有限公司（股份代號：2380）的獨立非執行董事，自2020年12月起任百得利控股有限公司（股份代號：6909）的獨立非執行董事及自2021年6月起任和鉑醫藥控股有限公司（股份代號：2142）的獨立非執行董事，四家公司均在聯交所主板上市。邱先生持有香港理工學院（現稱為香港理工大學）公司秘書及行政管理專業文憑，並為美國註冊會計師協會、伊利諾州註冊會計師協會及香港會計師公會的會員。

Profiles of Directors and Senior Management

董事及高級管理層簡介

Ms. Ye Shujun (葉蜀君), aged 61, was appointed as an independent non-executive Director on 20 June 2016. She is primarily responsible for participating in making major decisions for the Company and advising on issues relating to corporate governance, remuneration of Directors and senior management, nomination of Directors and audit. Ms. Ye served as an independent director of Beijing New Universal Science and Technology Co., Ltd. (北京萬向新元科技股份有限公司) (stock code: 300472) from June 2011 to October 2021 and served as an independent director of Anhui Guozhen Environment Protection Technology Joint Stock Co., Limited (安徽國禎環保節能科技股份有限公司) (stock code: 300388) from August 2016 to December 2020, both being companies listed on the Shenzhen Stock Exchange (深圳證券交易所). Ms. Ye has been serving as independent director of Anhui Telit Science and Technology Co., Ltd. (stock code: 831918), a company listed on National Equities Exchange and Quotation System, since July 2017, and served as independent director of Wuhu Fuchun Dye And Weave Co., Ltd. (stock code: 605189), a company listed on the Shanghai Stock Exchange, from November 2017 to July 2022. Ms. Ye also served as lecturer, associate professor and professor successively at the economic management college of Beijing Jiaotong University (北京交通大學) since December 1994. Ms. Ye completed a program in international accounting and international tax at Xiamen University in January 1990. Ms. Ye then obtained a master's degree in economics from Tsinghua University in July 1994. She obtained a doctoral degree in management from Beijing Jiaotong University in July 2007.

Mr. Qian Mingxing (錢明星), aged 60, was appointed as an independent non-executive Director on 20 June 2016. He is primarily responsible for participating in making major decisions for the Company and advising on issues relating to corporate governance, nomination of Directors and remuneration of Directors and senior management. Mr. Qian has been a professor at Peking University Law School (北京大學法學院) since August 1999. He worked as a teaching assistant and a lecturer of the law department at Peking University from August 1986 to August 1988 and August 1988 to August 1993, respectively. From August 1993 to August 1999, Mr. Qian was an associate professor at Peking University Law School. Mr. Qian obtained a bachelor's degree in law and a master's degree in law from Peking University in July 1983 and July 1986, respectively. In June 2001, Mr. Qian obtained a doctoral degree of laws from Peking University.

葉蜀君女士，61歲，於2016年6月20日獲委任為本公司獨立非執行董事。彼主要負責參與作出本公司的重要決策以及就公司管治、董事及高級管理層薪酬、提名董事及審計有關事宜提供意見。葉女士於2011年6月至2021年10月擔任北京萬向新元科技股份有限公司（股份代號：300472）的獨立董事，並於2016年8月至2020年12月擔任安徽國禎環保節能科技股份有限公司（股份代碼：300388）的獨立董事，兩家公司均為深圳證券交易所上市公司。葉女士自2017年7月起擔任在全國中小企業股份轉讓系統掛牌上市的企業安徽天立泰科技股份有限公司（股票代碼：831918）的獨立董事，於2017年11月至2022年7月擔任上海證券交易所上市公司蕪湖富春染織股份有限公司（股票代碼：605189）的獨立董事。葉女士亦自1994年12月起任教於北京交通大學經濟管理學院，先後任職講師、副教授及教授。葉女士於1990年1月在廈門大學完成國際會計與國際稅收班課程。葉女士其後於1994年7月取得清華大學經濟學碩士學位。彼於2007年7月取得北京交通大學管理工程學博士學位。

錢明星先生，60歲，於2016年6月20日獲委任為本公司獨立非執行董事。彼主要負責參與作出本公司的重要決策以及就公司管治、提名董事以及董事及高級管理層薪酬有關事宜提供意見。錢先生自1999年8月起一直在北京大學法學院擔任教授。錢先生於1986年8月至1988年8月期間及1988年8月至1993年8月期間分別在北京大學法律系擔任助教及講師。於1993年8月至1999年8月，錢先生擔任北京大學法學院副教授。錢先生分別於1983年7月及1986年7月取得北京大學的法律學士學位及法律碩士學位。錢先生於2001年6月取得北京大學法律博士學位。

Profiles of Directors and Senior Management

董事及高級管理層簡介

SENIOR MANAGEMENT

Mr. Sean Shi (施永宏), an executive Director of the Company. See “– Board of Directors – Executive Directors” in this section for his biographical details.

Mr. Guo Qiang (郭強), an executive Director and the Chief Executive Officer of the Company. See “– Board of Directors – Executive Directors” in this section for his biographical details.

Mr. Sun Shengfeng (孫勝峰), an executive Director and the chief financial officer of the Company. See “– Board of Directors – Executive Directors” in this section for his biographical details.

Mr. Zhao Xiaokai (趙曉凱), an executive Director. See “– Board of Directors – Executive Directors” in this section for his biographical details.

高級管理層

施永宏先生，本公司執行董事。有關其履歷詳情，請參閱本節「– 董事會 – 執行董事」。

郭強先生，本公司執行董事及首席執行官。有關其履歷詳情，請參閱本節「– 董事會 – 執行董事」。

孫勝峰先生，本公司執行董事及財務總監。有關其履歷詳情，請參閱本節「– 董事會 – 執行董事」。

趙曉凱先生，本公司執行董事。有關其履歷詳情，請參閱本節「– 董事會 – 執行董事」。

The Board of the Company presents this corporate governance report in the Group's annual report for the year ended 31 December 2022.

COMPANY'S CULTURE

The Board believes that corporate culture underpins the long-term business, economic success and sustainable growth of the Group. A strong culture enables the Company to deliver long-term sustainable performance and fulfill its role as a responsible corporate citizen. The Company is committed to developing a positive and progressive culture that is built on its purpose, values and strategy.

During 2022, the Company continued to strengthen its cultural framework by focusing on the following:

- Mission: Easy & Tasty
- Values: To change your destiny with your own hands

The Board sets and promotes corporate culture, expects and requires all employees to reinforce and instills and continually reinforces across the concept of acting lawfully, ethically and responsibly. All of new employees are required to attend orientation and training programs so that they may better understand the corporate culture, structure and policies of the Group, learn relevant laws and regulations, and raise their food quality and safety awareness. In addition, from time to time, the Company will invite external experts to provide training to our management personnel to improve their relevant knowledge and management skills.

The Group encourages employees to actively take responsibility and to be innovative. The value of "to change your destiny with your own hands" has penetrated into the hearts of every employee of the Company. We encourage employees to innovate continuously by establishing clear and fair internal promotion channels, attractive remuneration plans, and distinctive incentive mechanisms, thereby creating greater value for the Company and individuals.

The Board considers that the corporate culture and the mission, vision, values and strategy of the Group are aligned.

本公司董事會提呈本集團截至2022年12月31日止年度的年報內所載的本企業管治報告。

企業文化

董事會認為，企業文化乃本集團的發展基石，有利於本集團作長遠的業務發展及取得經濟成就，亦有助持續的增長。深厚的企業文化令本公司能夠保持基業長青，同時成為一名負責任、有擔當的企業公民。基於其目標、價值和戰略，本公司致力於建立健全積極進取的企業文化。

2022年，本公司通過聚焦以下幾方面的努力，繼續加強文化建設：

- 使命：讓美味變輕鬆
- 價值觀：雙手改變命運

董事會制定並完善企業文化，期待並要求所有員工加強實踐，以及灌輸並不斷強化以合法、合乎道德及負責任的方式行事的觀念。所有新員工須參加入職培訓計劃以便更好理解本集團的企業文化、組織架構和政策，學習相關法律法規，並提高其對食品質量和食品安全的意識。此外，本公司將不時邀請外部專家為我們的管理人員提供培訓，以提高管理者的相關知識和管理技能。

本集團鼓勵員工積極承擔責任並勇於創新，「雙手改變命運」的價值觀已深入每一位本公司員工內心。我們透過設立清晰與公平的內部晉升渠道、具有吸引力的薪酬方案及特色的激勵機制以鼓勵員工不斷創新，進而為公司及個人創造更大的價值。

董事會認為，本集團的企業文化與其目標、價值和戰略一致。

Corporate Governance Report

企業管治報告

CORPORATE GOVERNANCE PRACTICES OF THE COMPANY

The Group is committed to achieving high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value, accountability and transparency.

The Company has applied the principles as set out in part 2 of the Corporate Governance Code as contained in Appendix 14 to the Listing Rules.

Part 2 of the Corporate Governance Code sets out the principles of good corporate governance and two levels of corporate governance practices, as follows:

- (a) code provisions, which listed issuers are expected to comply with or to give considered reasons for deviation; and
- (b) recommended best practices for guidance only, which listed issuers are encouraged to comply with.

The Company's corporate governance practices are based on the principles and the code provisions as set out in part 2 of the Corporate Governance Code.

The Company regularly reviews its compliance with part 2 of the Corporate Governance Code and the Company was in compliance with the code provisions of the Corporate Governance Code during the year ended 31 December 2022.

Please refer to the Corporate Governance Report of this annual report for details.

本公司的企業管治常規

本集團致力達致高水準的企業管治，務求保障股東權益及提高企業價值、問責性及透明度。

本公司已應用上市規則附錄十四所載企業管治守則第二部分的原則。

企業管治守則第二部分訂明的良好企業管治原則及兩個層面的企業管治常規如下：

- (a) 守則條文，期望上市發行人遵守或就偏離行為提供審慎考慮的理由；及
- (b) 建議最佳常規，僅屬指引，鼓勵上市發行人遵守。

本公司的企業管治常規乃以企業管治守則第二部分所載原則及守則條文為依據。

本公司定期審閱遵守企業管治守則第二部分的情況且本公司於截至2022年12月31日止年度內已遵守企業管治守則的守則條文。

有關詳情，請參閱本年報企業管治報告。

A. THE BOARD**1. Responsibilities**

The Board is responsible for the leadership and control of the Company and is responsible for promoting the success of the Company by directing and supervising its affairs. The Board also reviews the policies and practices on compliance with legal and regulatory requirements. The Board has established Board committees and has delegated to these Board committees' various responsibilities as set out in their respective terms of reference which are published on the websites of the Stock Exchange and the Company.

All of the Directors have carried out their duties in good faith and in compliance with the standards of applicable laws and regulations, and have acted objectively in the best interests of the Company and its Shareholders.

2. Delegation of Management Function

The Board is responsible for making all major decisions of the Company including: the approval and monitoring of all major policies of the Group and overall strategies, risk management and internal control systems, notifiable transactions, connected transactions and continuous connected transactions, nomination of the Directors and joint company secretaries, and other significant financial and operational matters.

All of the Directors have full and timely access to all relevant information as well as the advice and services of the joint company secretaries of the Company, with a view to ensuring that Board procedures and all applicable rules and regulations are followed. Each Director is entitled to seek independent professional advice in appropriate circumstances at the Company's expense to enable himself/herself to perform his/her responsibilities for the Company.

The day-to-day management, administration and operation of the Company are delegated to the senior management. The delegated functions are periodically reviewed. Approval has to be obtained from the Board before any significant transaction is entered into.

A. 董事會**1. 責任**

董事會負責領導和控制本公司及負責統籌及監督本公司的事務進而促使本公司達致成功。董事會亦審閱遵守法律及法規規定方面的政策及常規。董事會下設董事委員會，並向該等董事委員會轉授其各自職權範圍載列的各項責任。該等董事委員會各自的職權範圍刊載於聯交所及本公司網站。

全體董事已真誠地依據適用法律及規例的標準履行職責，並客觀地為本公司及其股東的最佳利益行事。

2. 管理層職能授權

董事會負責制定本公司所有重大決策，包括：批准及監督本集團所有主要政策和整體策略、風險管理及內部控制系統、須予公佈的交易、關連交易、持續關連交易、董事及聯席公司秘書的提名以及其他重要財務及營運事項。

全體董事均可全面及適時地獲取所有相關資料以及獲得本公司聯席公司秘書的意見與服務，以確保董事會程序及所有適用規則及規例均獲遵從。各董事有權於適當情況下尋求獨立專業意見以協助他們履行其對本公司的責任，有關開支由本公司承擔。

本公司的日常管理、行政及營運均已委派予高級管理層。其獲授權的職能會定期予以檢討。訂立任何重大交易前必須取得董事會批准。

3. Board Composition

The Board comprised the following Directors throughout 2022:

Executive Directors	Mr. Sean Shi (<i>Chairman</i>) Mr. Guo Qiang Mr. Sun Shengfeng Ms. Shu Ping Mr. Zhao Xiaokai
Non-executive Director	Mr. Zhang Yong
Independent non-executive Directors	Mr. Yau Ka Chi Mr. Qian Mingxing Ms. Ye Shujun

The list of the Directors (by category) is also disclosed in all corporate communications issued by the Company from time to time pursuant to the Listing Rules. The independent non-executive Directors are expressly identified in all corporate communications pursuant to the Listing Rules.

Save as disclosed in this annual report, to the best knowledge of the Company, there are no financial, business, family, or other material/relevant relationships among members of the Board.

During the year ended 31 December 2022, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors representing at least one-third of the Board and at least one independent non-executive Director with appropriate professional qualifications, or accounting or related financial management expertise.

The Company has received written annual confirmation from each independent non-executive Director of his or her independence pursuant to the requirements of the Listing Rules. The Company considers all the independent non-executive Directors to be independent in accordance with the independence requirements set out in the Listing Rules.

3. 董事會組成

在2022年董事會由以下董事組成：

執行董事	施永宏先生(主席) 郭強先生 孫勝峰先生 舒萍女士 趙曉凱先生
非執行董事	張勇先生
獨立非執行董事	邱家賜先生 錢明星先生 葉蜀君女士

董事名單(按分類)亦根據上市規則於本公司不時公佈的所有公司通訊內予以披露。獨立非執行董事根據上市規則於所有公司通訊內明確列出。

除本年報所披露者外，據本公司所知，董事會成員之間概無財務、業務、家庭或其他重大／相關關係。

於截至2022年12月31日止年度內，董事會一直遵守上市規則有關規定，委任至少三名獨立非執行董事，佔董事會成員人數至少三分之一，以及其中至少一名獨立非執行董事須擁有適當專業資格或會計或相關財務管理專長。

本公司已收到各獨立非執行董事根據上市規則的規定發出確認本身獨立性的年度確認函。本公司認為，根據上市規則所載的獨立性規定，所有獨立非執行董事均屬獨立人士。

4. Appointment, Re-election and Removal of Directors

The procedures and process of appointment, re-election and removal of the Directors are laid down in the Articles of Association. The primary duties of the Nomination Committee include, but are not limited to, reviewing the structure, size and composition of the Board, assessing the independence of the independent non-executive Directors and making recommendations to the Board on matters relating to the appointment of the Directors.

Each of the executive Directors and non-executive Directors has entered into a service contract with the Company pursuant to which each of them has agreed to act as an executive Director or a non-executive Director (as the case may be), subject to re-election as and when required under the Articles of Association, until it is terminated in accordance with the terms and conditions of the service contract or by either party giving to the other not less than one month's prior notice in writing. Each of the independent non-executive Directors has signed a letter of appointment with the Company and has been appointed for a term of three years. The appointment may be terminated by either party giving to the other not less than one month's prior notice in writing.

In accordance with the Articles of Association, all of the Directors are subject to retirement by rotation at least once every three years and the Board has power from time to time and at any time to appoint any new Director to fill a causal vacancy or as an addition to the Board. Any Director so appointed shall hold office until the next following annual general meeting of the Company and shall then be eligible for re-election at that meeting.

4. 董事的委任、重選及免職

董事的委任、重選及免職程序及過程已載於組織章程細則。提名委員會的主要職責包括但不限於檢討董事會架構、規模及組成、評估獨立非執行董事的獨立性及就有關委任董事的事宜向董事會提出建議。

執行董事及非執行董事各自已與本公司訂立服務合約，據此，彼等分別同意擔任執行董事或非執行董事（視乎情況而定），可根據組織章程細則於需要時重選，直至根據服務合約的條款及條件終止或由其中一方向另一方發出不少於一個月的事先書面通知予以終止。各獨立非執行董事已與本公司簽立委任函並已獲委任，任期為三年。委任可由其中一方向另一方發出不少於一個月的事先書面通知予以終止。

根據組織章程細則，全體董事須至少每三年輪值告退一次，而董事會有權不時及隨時委任任何新董事以填補臨時空缺或加入董事會。任何按上述方式獲委任的董事任期僅至本公司下屆股東週年大會，惟屆時可於股東週年大會上膺選連任。

Corporate Governance Report

企業管治報告

5. Induction and Continuing Development for Directors

Each newly appointed Director receives formal, comprehensive and tailored induction on the first occasion of his/her appointment, so as to ensure that he or she understands the business and operations of the Company and that he or she is fully aware of his or her responsibilities and obligations under the Listing Rules and other relevant regulatory requirements.

The Directors are continually provided with information relating to the developments in the legal and regulatory regime and the business and market environments to facilitate the execution of their responsibilities. Continuing briefings and professional development for the Directors were arranged by the Company and its professional advisers.

During the year ended 31 December 2022, each Director has received the training sessions organized by the Stock Exchange, external professional advisers and the Company regarding, among others, continuing obligations of the listed issuers, updated rules and regulations of the Stock Exchange and anti-corruption policies.

According to records provided by the Directors, a summary of training received by the Directors for the year ended 31 December 2022 is as follows:

Name of Director	董事姓名	Training (Note) 培訓 (附註)
Mr. Sean Shi	施永宏先生	√
Mr. Guo Qiang	郭強先生	√
Mr. Sun Shengfeng	孫勝峰先生	√
Ms. Shu Ping	舒萍女士	√
Mr. Zhao Xiaokai	趙曉凱先生	√
Mr. Zhang Yong	張勇先生	√
Mr. Yau Ka Chi	邱家賜先生	√
Mr. Qian Mingxing	錢明星先生	√
Ms. Ye Shujun	葉蜀君女士	√

Note: Apart from the above training sessions, each Director has read and learnt relevant information in the publications issued by the Stock Exchange regarding regulatory updates and enforcement of the Stock Exchange and the inspection report issued by the Accounting and Financial Reporting Council in 2022.

5. 董事的就任導引及持續發展

本公司於每名新委任董事首次獲委任時向其作出正式、全面及特設的就任導引，以確保其了解本公司的業務及運作，並完全知悉其於上市規則及其他有關監管規例下的職責及責任。

董事持續獲提供有關法律及規管制度以及業務及市場環境最新發展的資料，以協助彼等履行職責。本公司及其專業顧問已為董事安排持續性簡介及專業知識介紹。

截至2022年12月31日止年度，每名董事均已接受聯交所、外部專業顧問及本公司組織的培訓課程，該等課程內容有關（其中包括）上市發行人的持續責任、聯交所最新規則及規例以及反貪污政策。

根據董事提供的記錄，董事於截至2022年12月31日止年度獲得的培訓概要如下：

附註：除以上培訓課程外，各董事均已閱讀及學習2022年聯交所發佈有關聯交所監管最新消息及執行方式的刊物中相關資料，以及會計及財務匯報局發佈的調查報告。

6. Attendance Record of Board Meetings*a. Number of Meetings and Directors' Attendance*

Code provision C.5.1 of part 2 of the Corporate Governance Code prescribes that at least four regular Board meetings should be held in each year at approximately quarterly intervals with active participation of majority of directors, either in person or through electronic means of communication.

The Board met five times during the year ended 31 December 2022 for reviewing and approving the audited annual results for the year ended 31 December 2021, unaudited interim results for the six months ended 30 June 2022, proposal for distribution of a final dividend, amendments to the terms of reference of the Remuneration Committee, reviewing and approving entering into a continuing connected transaction, and determination of environmental targets and relevant matters.

The chairman of the Company held a meeting with the independent non-executive Directors during the year ended 31 December 2022 without the presence of other Directors.

The Company held an annual general meeting on 20 May 2022 during the year ended 31 December 2022. All proposed Shareholders' resolutions put to the above annual general meeting were resolved by poll vote and were duly passed. The vote tally of each such resolution was set out in the Company's announcement released on the day of the annual general meeting.

6. 董事會會議出席記錄*a. 會議次數及董事出席率*

企業管治守則第二部分守則條文C.5.1條規定，每年至少召開四次定期董事會會議，至少約每季度召開一次，且大多數董事須積極參與會議（無論親身或通過電子通信方式）。

於截至2022年12月31日止年度，董事會已召開五次會議，以審閱及批准截至2021年12月31日止年度的經審核年度業績及截至2022年6月30日止六個月的未經審核中期業績、建議派付末期股息、修訂薪酬委員會職權範圍、審閱及批准持續關連交易以及環境目標制定及相關事項。

於截至2022年12月31日止年度，本公司主席與獨立非執行董事進行一次會議，而其他董事未有出席是次會議。

於截至2022年12月31日止年度，本公司於2022年5月20日舉行股東週年大會。於上述股東週年大會上提交的所有建議股東決議案已通過投票方式得以表決並獲得正式通過。各項決議案的表決情況載於本公司於股東週年大會當日發佈的公告。

Corporate Governance Report

企業管治報告

The attendance records of each Director at the Board meetings and general meetings of the Company during the year ended 31 December 2022 are set out below:

於截至2022年12月31日止年度內，各董事出席董事會會議和本公司的股東大會的記錄載列如下：

Name of Director	董事姓名	Attendance/ Number of Board Meetings	Attendance/ Number of General Meeting(s)
		出席次數／ 董事會會議次數	出席次數／ 股東大會次數
Mr. Sean Shi	施永宏先生	5/5	1/1
Mr. Guo Qiang	郭強先生	5/5	1/1
Mr. Sun Shengfeng	孫勝峰先生	5/5	1/1
Ms. Shu Ping	舒萍女士	5/5	1/1
Mr. Zhao Xiaokai	趙曉凱先生	5/5	1/1
Mr. Zhang Yong	張勇先生	5/5	1/1
Mr. Yau Ka Chi	邱家賜先生	5/5	1/1
Mr. Qian Mingxing	錢明星先生	5/5	1/1
Ms. Ye Shujun	葉蜀君女士	5/5	1/1

b. Practices and Conduct of Meetings

Annual meeting schedules and draft agenda of each meeting are made available to the Directors in advance, to ensure that each Director has the opportunity to raise matters to be discussed and included in the agenda of the Board meetings.

Notices of regular Board meetings are served to all of the Directors at least 14 days before the meetings. For other Board and committee meetings, reasonable notices were generally given.

b. 會議常規及指引

年度會議時間表及每次董事會會議的草擬議程會在會議舉行前事先向董事提供，以確保全體董事皆有機會提出商討事項列入董事會會議議程。

定期董事會會議通知均至少於會議前14日送交所有董事。就其他董事會及委員會會議而言，在一般情況下將給予合理通知。

Board papers together with all appropriate, complete and reliable information were sent to all of the Directors at least 3 days before each Board meeting or committee meeting to keep the Directors apprised of the latest developments and financial position of the Company and to enable them to make informed decisions.

Each Director also had separate and independent access to the senior management of the Company whenever necessary.

The senior management of the Company attend all regular Board meetings and where necessary, other Board and committee meetings, to advise on business developments, financial and accounting matters, statutory and regulatory compliance, corporate governance and other major aspects of the Company.

The joint company secretaries are responsible for taking and keeping minutes of all Board meetings and committee meetings. Draft minutes are normally circulated to the Directors for comment within a reasonable time after each meeting and the final version is open for the Directors' inspection.

The Articles of Association contain provisions requiring the Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

董事會會議材料連同所有適當、完整及可靠資料於每次董事會會議或委員會會議前至少提前3日寄發予所有董事，以便董事了解本公司最新發展動態及財務狀況及使董事在掌握資料情況下作出決定。

於需要時，各董事亦可單獨及獨立地聯絡本公司高級管理層。

本公司高級管理層出席所有定期董事會會議並於需要時出席其他董事會及委員會會議，以就本公司業務發展、財務及會計事項、法律及法規合規事宜、企業管治及其他重大事項提供意見。

聯席公司秘書負責記錄所有董事會會議及委員會會議，並保存有關記錄。記錄草稿一般於每次會議後的合理時間內交予董事傳閱以便其提出意見，定稿可供董事隨時查閱。

組織章程細則載有規定，要求有關董事於批准彼等或其任何聯繫人擁有重大利益的交易時放棄投票且不計入會議法定人數。

Corporate Governance Report

企業管治報告

B. CHAIRMAN AND CHIEF EXECUTIVE

Code provision C.2.1 of part 2 of the Corporate Governance Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

During the year ended 31 December 2022, Mr. Sean Shi has served as the Chairman of the Board, while Mr. Guo Qiang has served as the chief executive officer of the Company who is responsible for the day-to-day management of the Company. The division of responsibilities between the Chairperson of the Board and the chief executive has been clearly established and set out in writing.

C. BOARD COMMITTEES

The Board has established three committees, namely, the Audit Committee, the Remuneration Committee, and the Nomination Committee, for overseeing particular aspects of the Company's affairs. All of these three committees are established with defined written terms of reference which are available at the websites of the Stock Exchange and the Company.

The majority of the members of the Audit Committee, the Remuneration Committee, and the Nomination Committee are independent non-executive Directors.

The Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expense.

B. 主席及行政總裁

企業管治守則第二部分守則條文C.2.1條訂明，主席及行政總裁的職位應有區分，並不應由同一人兼任。

於截至2022年12月31日止年度，施永宏先生擔任董事會主席，而郭強先生則擔任本公司首席執行官，負責本公司日常管理。董事會主席及首席執行官的職責區分已予明確書面訂立。

C. 董事委員會

董事會已成立三個委員會，即審計委員會、薪酬委員會及提名委員會，以監察本公司特定事務。三個委員會均訂有明確書面職權範圍，且該等職權範圍於聯交所及本公司網站上可供查閱。

審計委員會、薪酬委員會及提名委員會的成員大多數為獨立非執行董事。

董事委員會擁有充足資源履行彼等職責，並可於提出合理要求時在適當情況下尋求獨立專業意見，費用由本公司承擔。

1. Audit Committee

We have established the Audit Committee with terms of reference in compliance with Rule 3.21 of the Listing Rules as well as paragraph D.3 of part 2 of the Corporate Governance Code. The Audit Committee consists of three independent non-executive Directors, namely, Mr. Yau Ka Chi, Mr. Qian Mingxing and Ms. Ye Shujun. The chairman of the Audit Committee is Mr. Yau, who has the appropriate professional qualifications as required under Rules 3.10(2) and 3.21 of the Listing Rules.

The Audit Committee meets at least twice a year. The primary duties of the Audit Committee include, but are not limited to, assisting the Board by (i) reviewing and monitoring the relationship of the external auditor and the Group, particularly the independence, objectivity and effectiveness of the external auditor; (ii) providing an independent view of the effectiveness of the financial reporting process, compliance, risk management and internal control systems of the Group; (iii) overseeing the audit process and performing other duties and responsibilities as assigned by the Board; (iv) developing and reviewing the Company's policies and practices on corporate governance, compliance with legal and regulatory requirements and requirements under the Listing Rules; (v) reviewing the financial information of the Company and ensuring compliance with accounting standards and reviewing significant adjustments resulting from audit; and (vi) developing, reviewing and monitoring the code of conduct applicable to the Company's employees and Directors.

1. 審計委員會

我們已按照上市規則第3.21條及企業管治守則第二部分第D.3段成立具職權範圍的審計委員會。審計委員會由三名獨立非執行董事組成，即邱家賜先生、錢明星先生及葉蜀君女士。審計委員會的主席為邱先生，彼具備根據上市規則第3.10(2)及3.21條項下規定的適當專業資格。

審計委員會每年進行至少兩次會議。審計委員會的主要職責包括（但不限於）在以下方面協助董事會：(i)檢討及監控外聘核數師與本集團之間的關係，尤其是外聘核數師的獨立性、客觀性及有效性；(ii)就本集團的財務報告過程、合規、風險管理及內部控制制度的有效性提供獨立意見；(iii)監察審核過程以及履行董事會指派的其他職務與職責；(iv)制訂及檢討本公司的企業管治政策及常規，以及法律和法規要求及上市規則要求的合規情況；(v)審閱本公司財務資料，確保遵守會計標準及檢討因核數而出現的重大調整；及(vi)制訂、檢討及監控適用於本公司僱員及董事的行為守則。

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企業管治報告

The Audit Committee held three meetings during the year ended 31 December 2022 and its main work involved the following:

- reviewing the audited annual results and financial report for the year ended 31 December 2021;
 - reviewing the unaudited interim results and financial report for the six months ended 30 June 2022;
 - reviewing the financial reporting and the compliance procedures;
 - reviewing the policies and practices on corporate governance;
 - reviewing the compliance with the Corporate Governance Code and the disclosure requirement in the corporate governance report as contained in Appendix 14 to the Listing Rules;
 - reviewing the code of conduct and the compliance manuals for employees and the Directors, the financial, operational and compliance monitoring;
 - reviewing the risk management and internal control systems;
 - reviewing the internal audit work of the risk management and internal audit department; and
 - reviewing the work of the external auditor.
- 審閱截至2021年12月31日止年度的經審核年度業績及財務報告；
 - 審閱截至2022年6月30日止六個月的未經審核中期業績及財務報告；
 - 審閱財務申報及合規程序；
 - 審閱企業管治政策及常規；
 - 審閱遵守上市規則附錄十四所載企業管治守則及企業管治報告的披露規定；
 - 審閱僱員及董事操守準則及合規手冊、財務、運作及合規監控；
 - 審閱風險管理及內部控制系統；
 - 審閱風險管理及內部審計部的內部審計工作；及
 - 審閱外聘核數師的工作。

The Audit Committee met with the external auditor of the Company in the absence of management of the Company once in relation to the provision of audit service to the Company for the year ended 31 December 2022.

於截至2022年12月31日止年度，審計委員會已舉行三次會議，其主要工作涉及以下各項：

截至2022年12月31日止年度，審計委員會曾與本公司外聘核數師進行一次有關為本公司提供核數服務的會議，而本公司管理層未有出席是次會議。

The attendance records of the meetings of Audit Committee are set out below:

審計委員會會議的出席記錄載列如下：

Name of Committee Member	委員會成員姓名	Attendance/ Number of Meeting(s) 出席次數／會議次數
Mr. Yau Ka Chi	邱家賜先生	3/3
Mr. Qian Mingxing	錢明星先生	3/3
Ms. Ye Shujun	葉蜀君女士	2/3

The Company's annual results for the year ended 31 December 2022 have been reviewed by the Audit Committee on 25 March 2023. The Audit Committee considers that the annual financial results for the year ended 31 December 2022 are in compliance with the relevant accounting standards, rules and regulations and appropriate disclosures have been duly made.

本公司截至2022年12月31日止年度的年度業績已由審計委員會於2023年3月25日審閱。審計委員會認為截至2022年12月31日止年度的年度財務業績符合有關會計標準、規則及規定，並已正式作出適當披露。

2. Remuneration Committee

The Company has established the Remuneration Committee with terms of reference in compliance with Rule 3.25 of the Listing Rules as well as paragraph E.1 of part 2 of the Corporate Governance Code. The Remuneration Committee consists of three Directors, namely, the executive Director Ms. Shu Ping and the independent non-executive Directors Ms. Ye Shujun and Mr. Qian Mingxing. Ms. Ye Shujun serves as the chairman of the Remuneration Committee.

The Remuneration Committee meets at least once a year. The primary duties of the Remuneration Committee include, but are not limited to, the following: (i) making recommendations to the Board on the Company's policy and structure for remuneration of all the Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policy; (ii) reviewing and approving senior management's remuneration proposals with reference to the Board corporate goals and objectives; (iii) making recommendations to the Board on the remuneration packages of individual Directors and senior management and (iv) reviewing and approving matters relating to share schemes in accordance with Chapter 17 of the Listing Rules.

2. 薪酬委員會

本公司已按照上市規則第3.25條及企業管治守則第二部分第E.1段成立具職權範圍的薪酬委員會。薪酬委員會由三名董事組成，即執行董事舒萍女士及獨立非執行董事葉蜀君女士及錢明星先生。葉蜀君女士擔任薪酬委員會的主席。

薪酬委員會每年進行至少一次會議。薪酬委員會的主要職責包括(但不限於)下列各項：(i)就全體董事及高級管理層的薪酬政策及架構以及就制定薪酬政策的正規及透明度程序向董事會提出建議；(ii)因應董事會所訂立的企業方針目標檢討及批准高級管理層的薪酬建議；(iii)就個別董事及高級管理層的薪酬待遇向董事會提出建議；及(iv)根據上市規則第十七章審閱及批准有關股份計劃事宜。

Corporate Governance Report

企業管治報告

On 16 December 2022, the Company made amendments to the terms of reference of the Remuneration Committee regarding reviewing and/or approving matters relating to share schemes under Chapter 17 of the Listing Rules as to comply with the Listing Rules as amended. For details, please refer to the amended terms of reference of the Remuneration Committee published at the websites of the Stock Exchange and the Company.

The Remuneration Committee held one meeting during the year ended 31 December 2022 to review the remuneration policy and structure of the Company, and consider and make recommendation to the Board on the remuneration packages of the Directors and the senior management of the Company. No RSU was granted under the RSU Scheme during the year ended 31 December 2022.

The attendance records of the meeting of Remuneration Committee are set out below:

Name of Committee Member	委員會成員姓名	Attendance/ Number of Meeting(s) 出席次數／會議次數
Ms. Ye Shujun	葉蜀君女士	1/1
Ms. Shu Ping	舒萍女士	1/1
Mr. Qian Mingxing	錢明星先生	1/1

Details of the remuneration of the Directors and the senior management of the Company are set out in note 36 to the Financial Statements.

於2022年12月16日，本公司對薪酬委員會職權範圍內關於審閱及／或批准上市規則第十七章所述的有關股份計劃事宜的內容作出修訂，以遵守經修訂上市規則。有關詳情，請參閱刊載於聯交所及本公司網站的薪酬委員會經修訂職權範圍。

於截至2022年12月31日止年度，薪酬委員會已舉行一次會議，以檢討本公司的薪酬政策及架構，以及考慮本公司董事及高級管理層的薪酬待遇並就此向董事會提出建議。於截至2022年12月31日止年度，並無根據受限制股份單位計劃授出受限制股份單位。

薪酬委員會會議的出席記錄載列如下：

本公司董事及高級管理層的酬金詳情載於財務報表附註36。

The remuneration of the members of senior management (comprising four Directors) by band for the year ended 31 December 2022 is set out below:

截至2022年12月31日止年度按範圍劃分的高級管理層成員（包括四名董事）酬金載列如下：

Remuneration bands (RMB) 酬金範圍（人民幣元）	No. of person 人數
3,000,001-7,000,000	3
500,001-3,000,000	–
0-500,000	1
Total 總計	4

3. Nomination Committee

The Company has established the Nomination Committee with terms of reference in compliance with Rule 3.27A of the Listing Rules and paragraph B.3 of part 2 of the Corporate Governance Code. The Nomination Committee consists of three Directors, namely, the executive Director Mr. Sean Shi and the independent non-executive Directors Mr. Qian Mingxing and Ms. Ye Shujun. Mr. Sean Shi serves as the chairman of the Nomination Committee.

The Nomination Committee meets at least once a year. The primary duties of the Nomination Committee include, but are not limited to, (i) reviewing the structure, size and composition of the Board; (ii) assessing the independence of the independent non-executive Directors; (iii) making recommendations to the Board on matters relating to the appointment of Directors; and (iv) reviewing the diversity policy and nomination policy of the Board.

3. 提名委員會

本公司已按照上市規則第3.27A條及企業管治守則第二部分第B.3段成立具職權範圍的提名委員會。提名委員會由三名董事組成，即執行董事施永宏先生以及獨立非執行董事錢明星先生及葉蜀君女士。施永宏先生擔任提名委員會的主席。

提名委員會每年進行至少一次會議。提名委員會的主要職責包括（但不限於）(i)檢討董事會架構、規模及組成；(ii)評估獨立非執行董事的獨立性；(iii)就有關委任董事的事宜向董事會提出建議；及(iv)審閱董事會多元化政策及提名政策。

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The Nomination Committee held one meeting during the year ended 31 December 2022 to review the structure, size, composition and diversity (including the skills, knowledge, experience, gender, age, cultural and educational background, ethnicity, professional experience and length of service) of the Board and make recommendations to the Board relating to the appointment and re-election of Directors to ensure that the Board has a balance of expertise, skills and experience appropriate for the requirements of the business of the Company; to review the training and continuous professional development of the Directors and senior management; and to assess the independence of the independent non-executive Directors.

The attendance records of the meeting of Nomination Committee are set out below:

Name of Committee Member	委員會成員姓名	Attendance/ Number of Meeting(s) 出席次數／會議次數
Mr. Sean Shi	施永宏先生	1/1
Mr. Qian Mingxing	錢明星先生	1/1
Ms. Ye Shujun	葉蜀君女士	1/1

Where vacancies on the Board arise, the Nomination Committee will carry out the selection process by making reference to the skills, experience, professional knowledge, personal integrity and time commitments of the proposed candidates, the Company's needs and other relevant statutory requirements and regulations.

於截至2022年12月31日止年度，提名委員會已舉行一次會議，以檢討董事會的架構、規模、組成及成員多元化（包括技能、知識、經驗、性別、年齡、文化及教育背景、種族、專業經驗及服務任期方面）並就董事委任以及重選向董事會提出建議，從而確保董事會成員在專業知識、技能及經驗各方面均衡，以配合本公司業務所需，檢討董事及高級管理人員的培訓及持續專業發展，並評核獨立非執行董事的獨立性。

提名委員會會議的出席記錄載列如下：

倘董事會出現空缺，提名委員會將參照提名人選的技能、經驗、專業知識、個人誠信及時間付出，本公司的需要及其他相關法定規定及規例，啟動甄選程序。

On 26 March 2019, the Nomination Policy was adopted to enable the Nomination Committee to nominate suitable candidates to the Board for its consideration and recommendation to Shareholders for election as Directors of the Company at the Shareholders' annual general meeting or to fill casual vacancies of the Directors for the appointment by the Board. A summary of the Nomination Policy is set out below:

Purpose:

The Nomination Policy aims to set out the approach to enable the Nomination Committee to nominate suitable candidates to the Board.

Selection Criteria:

Evaluation of candidates will be based on a range of factors, including but not limited to their reputation in the industry, achievements and experiences in the food and beverage industry, time commitments and board diversity, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service.

於2019年3月26日，本公司採納了提名政策，以使提名委員會能夠向董事會提名合適的候選人供其考慮及推薦予股東以於股東週年大會上選任本公司董事或填補臨時空缺以待董事會委任。提名政策的概要載列如下：

目的：

提名政策旨在訂明使提名委員會能夠向董事會提名合適候選人的方法。

甄選標準：

對候選人的評估將基於多項因素進行，包括但不限於彼等在業內的聲譽、在食品及飲料行業的成就及經驗、時間付出以及董事會多元化（包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識以及服務任期）。

Nomination Procedures:

The Nomination Committee shall hold special meeting and invite the Board members to recommend candidates (if suitable candidates available) for consideration before the meeting. The Nomination Committee may also nominate the candidates who are not recommended by the Board members.

In the case of filling the casual vacancies, the Nomination Committee shall recommend candidates and the Board for its consideration and approval. If candidates are recommended to be elected at the Shareholders' annual general meeting, the Nomination Committee shall nominate to the Board for its consideration and recommendation for their election.

The nominated person should not be presumed to be recommended by the Board for election at the Shareholders' annual general meeting until the publication of the circular to the Shareholders.

The information of candidates nominated by the Board shall be set out in the circular for the Shareholders' annual general meeting.

The candidates may withdraw from election by serving written notice to the Board at any time before holding the Shareholders' annual general meeting.

提名程序： 提名委員會須舉行特別會議並邀請董事會成員推薦候選人（如有合適的候選人）在會議上審議。提名委員會亦可提名並非由董事會成員推薦的候選人。

如為填補臨時空缺，提名委員會須將候選人推薦予董事會供其審批。倘推薦候選人在股東週年大會上選任，提名委員會須向董事會提名供其考慮及推薦選任。

在向股東刊發通函前，不得假設獲提名人士由董事會推薦在股東週年大會上選任。

董事會所提名候選人的資料須載入股東週年大會通函內。

候選人可於股東週年大會舉行前任何時間向董事會發出書面通知退出選舉。

The Board has absolute final discretion as to all matters in relation to the candidates to be recommended by it for their election at the Shareholders' annual general meeting, and the appointment of candidates is subject to final approval at the Shareholders' annual general meeting.

董事會對所有與其推薦在股東週年大會選舉的候選人有關的事宜擁有絕對的最終酌情權，且候選人的委任須在股東週年大會上最終批准後，方可作實。

Confidentiality:

Unless otherwise required by law or any regulatory authorities, under no circumstances shall a member of the Nomination Committee or a staff member of the Company disclose any information to the public or entertain any enquiries from the public, as the case may be, with regard to any nomination or candidate before the publication of the circular to Shareholders.

保密性：

除非法律或任何監管機構另有規定，否則在向股東刊發通函前，提名委員會成員或本公司員工不得向公眾披露有關任何提名情況或候選人的任何資料或回應公眾與之有關的任何查詢（視情況而定）。

Board Diversity Policy

The composition and diversity of the Board were considered by adopting the Board Diversity Policy including the necessary balance of skills and experience appropriate for the requirements of the business development of the Company and for effective leadership. All the executive and non-executive Directors possess extensive and diversified experience in management and broad industrial experience. The three independent non-executive Directors possess professional knowledge in management, finance, accountancy and legal, respectively with broad and extensive experience in business advisory and management, respectively. A summary of the Board Diversity Policy is set out below:

Purpose:

The Board Diversity Policy aims to set out the approach to achieve diversity of the members of the Board and enable the Board to comply with the Corporate Governance Code.

董事會成員多元化政策

通過採納董事會成員多元化政策，我們已考慮董事會之組成及多元化，包括本公司業務發展要求及有效領導所適用技能與經驗的必要平衡。全體執行及非執行董事均擁有豐富及多元化的管理經驗以及廣泛行業經驗。三名獨立非執行董事分別具備管理、財務、會計及法律專業知識，並分別在商務諮詢及管理方面擁有廣泛而豐富的經驗。董事會成員多元化政策的概要載列如下：

目的：

董事會成員多元化政策旨在訂明實現董事會成員多元化的方法，及使董事會符合企業管治守則。

Corporate Governance Report

企業管治報告

Board Diversity

Policy statement:

The Company considers increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development. In designing the Board's composition, Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

董事會 成員 多元化 政策 聲明：

本公司視董事會層面的日益多元化為支持其達到策略目標及可持續發展的必要元素。於設計董事會之組成時，本公司已從多方面（包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識以及服務任期）考慮董事會成員多元化。所有董事會成員之任命將按精英制度而定，而候選人將按照目標準則，並適當顧及董事會成員多元化的裨益予以考慮。

**Measurable
Objectives:**

Our Board has a balanced mix of knowledge and skills, including knowledge and experience in the areas of food industry and management, and sales and marketing. They obtained degrees in various majors including mechanics, business administration, engineering, finance, accountancy, economics and law. Furthermore, our Board has a wide range of age, ranging from 43 years old to 65 years old. Currently, the Board has two female Directors, Ms. Shu Ping, one executive Director and Ms Ye Shujun, one independent non-executive Director. The Nomination Committee is of the view that the diversity level of the Board is appropriate in terms of knowledge, experience and skills of the directors. After evaluating various factors, given that the Board has two female directors, representing 22.2% of the Board, which is slightly higher than the industry average, the Nomination Committee considered that Board gender diversity is achieved and will maintain the gender diversity at such level. The Nomination Committee will continue to observe the Board Diversity Policy and consider potential candidates against the objective criteria set out in the Board Diversity Policy in order to achieve increasing diversity at the Board level. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

**可計量
目標：**

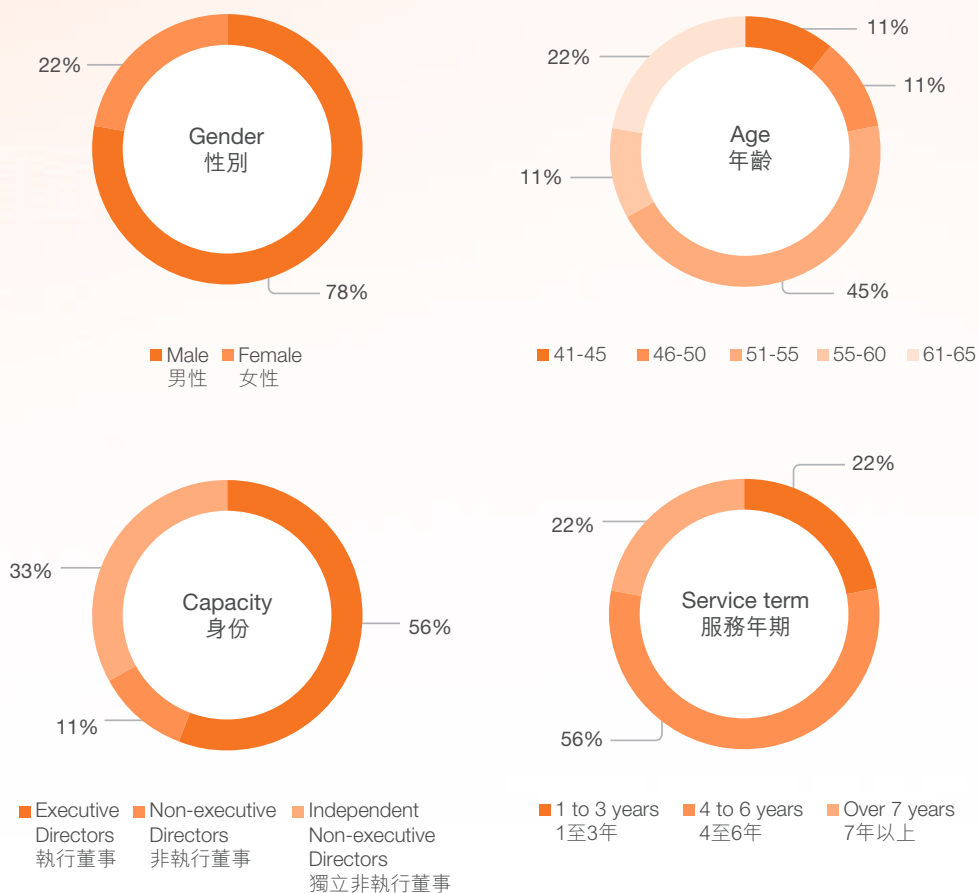
董事會擁有均衡的知識及技能組合，包括食品行業與管理及銷售與營銷領域的知識和經驗。彼等獲得多個不同專業的學位，包括機械學、工商管理、工程學、金融學、會計學、經濟學及法學。此外，董事會成員的年齡分佈很廣，介於43歲至65歲不等。目前，董事會擁有兩名女性董事，即執行董事舒萍女士及獨立非執行董事葉蜀君女士。提名委員會認為，董事會成員的多元化水平就董事的知識、經驗和技能而言乃屬合適。經評估多項因素，鑒於董事會包含兩名女性董事（佔董事會22.2%席位，略高於行業平均水平），提名委員會認為董事會的性別多元化已達到一定水平並將保持這一水平。提名委員會將繼續遵循董事會多元化政策，並按董事會多元化政策所載的目標準則物色潛在候選人，以令董事會成員日益多元化。候選人的篩選將基於多個方面（包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識以及服務任期）。最終決定將基於獲選的候選人可為董事會帶來的價值及貢獻而定。

Corporate Governance Report

企業管治報告

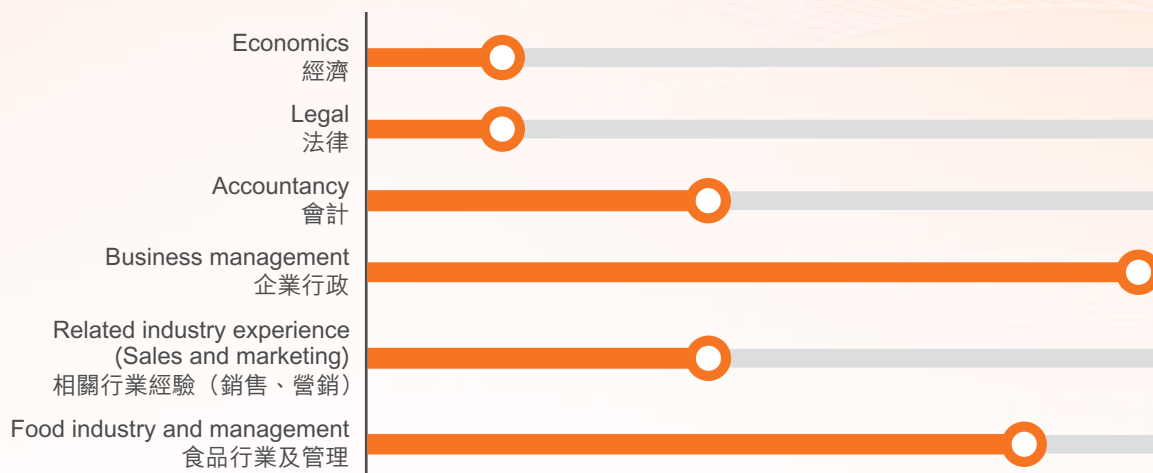
In reviewing the structure, size, composition and diversity of the Board, the Nomination Committee has taken into account the measurable objectives as set out in the Board Diversity Policy.

於檢討董事會的架構、人數、組成及多元化時，提名委員會已考慮董事會成員多元化政策所載的可計量目標。



Board Expertise and Experience

董事會專長及經驗



Diversity at Work Force

The Company strives to provide a platform with equal opportunities for all our employees as we value the experience and knowledge of our senior staff as well as the passion and adaptability of the younger staff. To build a healthy talent pipeline in preparing for the Group's continuous business expansion, we emphasize the importance for our new hires to be selected through robust, fair and transparent recruitment process, based on their merits and their potential.

員工多元化

本公司重視資深員工的經驗及知識，亦重視年輕員工的激情及適應能力，因此致力為全體僱員提供一個機會平等的平台。為了創建一個健全的人才管道，以為本集團不斷拓展業務做好準備，我們強調透過穩健、公平和透明的招聘程序，根據求職者的優點和潛力挑選新員工。

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企業管治報告

Our employment profile^(Note) as at 31 December 2022 is as follows:

我們於2022年12月31日的員工概況^(註)如下：

Workforce (including senior management) as at 31 December 2022	於2022年12月31日的工作團隊 (包括高級管理層)	No. of Headcount 人數	Percentage of Total Headcount 佔總人數的百分比
By Gender	按性別劃分		
Male	男	1,515	55.7%
Female	女	1,205	44.3%
By Age Group	按年齡組別劃分		
<30 years old	<30歲	990	36.4%
30-40 (exclusive) years old	30至40歲 (不含)	975	35.8%
40-50 (exclusive) years old	40至50歲 (不含)	578	21.3%
>=50 years old	>=50歲	177	6.5%

Note: Key performance indicators for employment of the Company are set out in the Environmental, Social and Governance Report of this annual report.

註：本公司員工關鍵績效指標載於本年報的環境、社會及管治報告。

The Company is committed to providing all the job applicants and staff with equal opportunities for employment, without tolerance of any discrimination over gender, age, ethnicity, nationality and disability. The Group recruits workforce in strict compliance with local laws and regulations. Moreover, we emphasize the protection of females' rights and interests as part of our management principle and also provide more comfortable and flexible employment arrangements and holiday benefits for our female staff. We expect the diversity at workforce could reach a more balanced level in 2023.

本公司致力為所有求職者及員工提供平等就業機會，並對性別、年齡、種族、國籍及殘障方面的任何歧視零容忍。本集團嚴格遵守地方法律法規聘用員工。此外，我們注重保護女性權利及權益，並將其作為管理準則的一部分，亦為我們的女性職工提供更為舒適靈活的用工安排及假日福利。我們預期於2023年員工多元化可達到更加平衡的水平。

D. REMUNERATION OF SENIOR MANAGEMENT

The senior management of the Company comprises Mr. Sean Shi, Mr. Guo Qiang, Mr. Sun Shengfeng and Mr. Zhao Xiaokai, all of whom are executive Directors. Details of the remuneration of the above senior management are set out in note 36 to the Financial Statements.

E. MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code. Specific enquiries have been made to all the Directors and the Directors have confirmed that they have complied with the Model Code during the year ended 31 December 2022.

The Company's relevant employees, who are likely to be in possession of inside information of the Company, have also been subject to the Model Code for securities transactions. The Company was not aware of any incident of non-compliance of the Model Code by the Company's relevant employees during the year ended 31 December 2022.

F. DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING

The Directors acknowledge their responsibility for preparing the financial statements of the Company for the year ended 31 December 2022.

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, inside information announcements and other financial disclosures required by the Listing Rules and other regulatory requirements.

The senior management of the Company has provided such explanation and information to the Board as necessary to enable the Board to carry out an informed assessment of the financial information and position of the Company in order to put forward such information to the Board for approval.

D. 高級管理層的薪酬

本公司高級管理層包括施永宏先生、郭強先生、孫勝峰先生及趙曉凱先生，各人均為執行董事。上述高級管理層的酬金詳情載於財務報表附註36。

E. 證券交易標準守則

本公司已採納標準守則。本公司已向所有董事作出特定查詢，董事均已確認彼等已於截至2022年12月31日止年度內一直遵守標準守則。

可能掌握本公司內幕消息的本公司相關僱員亦已遵守證券交易的標準守則。截至2022年12月31日止年度，本公司並不知悉本公司相關僱員有任何不遵守標準守則的事件。

F. 董事進行財務申報的責任

董事確認彼等編製本公司截至2022年12月31日止年度財務報表的責任。

董事會負責對年度及中期報告、內幕消息公佈及按上市規則及其他監管要求規定的其他財務披露作出平衡、清晰而可理解的評估。

本公司高級管理層已在需要時向董事會提供該等解釋及資料，以便董事會對本公司財務資料及狀況作出知情評估，以提呈該等資料予董事會批准。

Corporate Governance Report

企業管治報告

G. EXTERNAL AUDITOR AND AUDITOR REMUNERATION

Pursuant to the resolution of the 2022 annual general meeting, PricewaterhouseCoopers was re-appointed by the Company as the external auditor of financial statements prepared under International Financial Reporting Standards.

The statement of the external auditor of the Company about their reporting responsibilities for the financial statements is set out under the section headed “Independent Auditor’s Report” in this annual report.

The external auditor of the Company is invited to attend the annual general meeting to answer questions about the conduct of the audit, the preparation and content of the auditor’s report and auditor’s independence.

During the year ended 31 December 2022, the remuneration paid/payable to the external auditor of the Company for the provision of audit services for the year ended 31 December 2022 amounted to RMB3.33 million. The audit services include statutory audits and reviews of the Group and certain subsidiaries.

During the year ended 31 December 2022, the remuneration paid/payable to the external auditor of the Company in respect of non-audit services for the year ended 31 December 2022 amounted to RMB0.84 million. The nature of such non-audit services is to provide advisory services. The non-audit services conducted by the external auditor mainly include tax compliance and other advisory services.

G. 外聘核數師及核數師酬金

根據2022年的股東週年大會決議案，本公司已重新委聘羅兵咸永道會計師事務所作為根據國際財務報告準則編製財務報表的外聘核數師。

本公司外聘核數師就財務報表的申報責任作出的聲明載於本年報「獨立核數師報告」一節。

本公司邀請外聘核數師出席股東週年大會，回答有關審核工作、核數師報告的編製及內容以及核數師的獨立性等問題。

截至2022年12月31日止年度，本公司就截至2022年12月31日止年度獲提供的審核服務向本公司外聘核數師支付／應支付的酬金為人民幣3.33百萬元。審核服務包括本集團及若干附屬公司的法定審計及審閱。

截至2022年12月31日止年度，就截至2022年12月31日止年度的非審核服務向本公司外聘核數師支付／應支付的酬金為人民幣0.84百萬元。該等非審核服務的性質為提供諮詢服務。由外聘核數師進行的非審核服務主要包括稅務合規性及其他諮詢服務。

H. RISK MANAGEMENT AND INTERNAL CONTROLS

The Board of Directors is responsible for the establishment and maintenance of sound and effective risk management and internal control systems that are in line with the strategic objective of the Group. The Group established risk management and internal control systems to protect the interests of the Group and Shareholders, ensure the Group is in compliance with relevant laws and regulations, effectively identify and manage significant risks in achieving its strategic objectives, protect the safety of the Group's assets, and ensure the maintenance of proper compliance accounting records and financial reports.

The Board of Directors is responsible for evaluating the nature and extent of the risks the Group is willing to take in achieving strategic objectives and ensuring that the Group establishes and maintains appropriate and effective risk management and internal control systems as well as overseeing management of the Group in the design, implementation and monitoring of the risk management and internal control systems.

The Board periodically receives (at least once a year) reports from the Group's management regarding financial, operational and compliance controls, as well as the establishment, review and assessment of the risk management and internal control functions of the Group. All significant risks (including ESG risks) are reported to the Board. The Board will also evaluate the corresponding risks and the response plan. The Group would review, among other things, adequacy of resources, staff's qualifications and experience, training programs and budget of our accounting, internal control and financial reporting functions, as well as those relating to our ESG performance and reporting.

The Group's management is authorized by the Board to be in charge of the organization and implementation of the risk management and internal control of the Group and be responsible for establishing the risk management and internal control systems, standardizing the organization, authorization, responsibilities, procedures and methods of the risk management and internal control systems and also responsible for ongoing monitoring of the risk management and internal control systems of the Group, and makes periodic reports to the Board regarding the status of the risk management and internal control systems of the Group.

H. 風險管理及內部控制

董事會負責建立和維持與本集團戰略目標相匹配的、健全有效的風險管理及內部監控系統。本集團建立風險管理及內部監控系統，旨在保障本集團和股東利益，確保本集團遵守相關法律法規，有效識別和管理影響公司戰略目標實現的重大風險，保護本集團資產的安全，保證恰當合規的會計記錄和財務報告。

董事會負責評估本集團達成戰略目標時所願意接納的風險性質及程度，並確保本集團設立及維持合適及有效的風險管理及內部監控系統，同時，負責監督本集團管理層對風險管理及內部監控系統的設計、實施與監察。

董事會定期（每年至少一次）收到本集團管理層關於本集團的財務、運作及合規監控，以及風險管理及內部監控職能建立、審閱及評估的報告。所有重大的風險（包括ESG風險）均會向董事會匯報。董事會亦對相應風險和應對計劃做出評估。本集團會審核其在會計、內部監控及財務匯報職能方面的資源、員工資歷及經驗是否足夠，以及培訓課程及有關預算和以上各項在ESG表現及匯報方面是否充足。

本集團管理層被董事會授權，負責本集團風險管理工作和內部監控的組織和實施，負責制定風險管理及內部監控制度，規範本集團實施風險管理及內部監控的組織機構、授權、責任、流程和方法，負責持續監督本集團風險管理及內部監控的工作，並定期向董事會報告本集團風險管理和內控建設情況。

The risk management and internal audit department of the Group assists the Board and the Audit Committee in their analysis and independent appraisal of the adequacy and effectiveness of the Group's risk management and internal control systems. The risk management and internal audit department of the Group adopts an audit approach based on risk and control. The annual work plan of the risk management and internal audit department of the Group covers the major activities and processes of the Group's operations, businesses and service units. Special reviews are also performed at the management's request. The results of these audit activities are reported to the Audit Committee. The risk management and internal audit department of the Group provides independent assurance to the Board, the Audit Committee and the management of the Company as to whether the Group's internal controls are adequate and effective.

With respect to risk management, the Group has chosen and adopted the risk management framework issued by the Committee of Sponsoring Organizations of the Treadway Commission in the United States of America ("COSO"), and established a risk management system covering design, implementation, monitoring, assessment and continuous improvement based on the ISO 31000: 2009 and ISO 31000: 2018 "Risk Management – Guidelines". The Group's management established the overall targets and policies of the risk management system which are in line with the strategic objectives, and identified, analysed and assessed the overall risk of the Company, especially the risks in making major decisions, important events and key business processes. The Group's management is also responsible for reviewing and approving the response plans to material risks (including ESG risks), as well as following-up and periodically reviewing the implementation of such response plans of risks identified, in order to make sure that sufficient attention, monitor and responses will be paid to all material risks (including ESG risks) of the Company. The risk management reports are submitted to the Board periodically.

With respect to internal control, the Group has chosen and adopted the internal control framework issued by COSO, established an internal control system and mechanism over financial, operational and compliance controls and conducted continuing review and evaluation of the internal control system of the Group to ensure the timeliness, accuracy and completeness of all information reported.

本集團風控和內審部門協助董事會及審計委員會，對本集團的風險管理與內部監控系統是否足夠以及其有效性進行分析及獨立評估。本集團風控和內審部門採用以風險及控制為本的審核方法。本集團風控和內審部門的全年工作計劃，涵蓋本集團營運、業務及服務單位各項主要工作及過程，並按照管理層的要求進行特別檢討，而審核工作的結果會向審計委員會作出匯報。本集團風控和內審部門就本集團內部監控是否足夠及有效向董事會、審計委員會及本公司管理層提供獨立保證。

在風險管理方面，本集團選用美國Committee of Sponsoring Organizations of the Treadway Commission (「COSO」) 制定的企業風險管理框架，並以ISO 31000: 2009及ISO 31000: 2018標準《風險管理指南》作為重要參考，形成一套設計、實施、監控、評審和持續改進的風險管理體系。本集團管理層根據戰略制定風險管理總體目標和策略，識別、分析及評估本公司綜合風險，重點是重大決策、重大事件和重要業務流程方面，亦負責審查和批准對重大風險（包括ESG風險）的應對方案，同時跟蹤與定期回顧已識別風險的應對方案實施情況，以確保本公司各類重大風險（包括ESG風險）能得到足夠的關注、監控與應對。風險管理報告定期向董事會呈交。

在內部監控方面，本集團選用COSO制定的內部監控框架，建立有關財務監控、營運監控和合規監控的內部監控系統及機制，對本集團的內部監控進行持續審視與評估，以確保各項報告信息的及時、準確和完整。

- The management has evaluated the design and operating effectiveness of its internal control regarding the financial report as of 31 December 2022, did not identify any material weakness as a result of the evaluation, was not aware of any areas of concern that would have a material impact on the Company's financial position or results of operations, and considered the management's ongoing monitoring of risks (including risks relating to the environmental, social and governance, the details of which are set out in the environmental, social and governance report in this annual report) and of the internal control systems to be generally adequate and effective, including with respect to the adequacy of resources, staff qualifications and experience, training programs and budget of the accounting, and internal audit and financial reporting functions. On the basis of such evaluation, the Board considers that as of 31 December 2022, risk management and internal control systems of the Group were effective and adequate.
- 管理層已經對本公司截至2022年12月31日財務報告內部監控的設計和運行有效性進行了評估，通過評估未發現任何實質性漏洞，未發現任何將對本公司的財務狀況或經營業績造成重大影響而需多加關注的事項，亦認為管理層對風險（包括與環境、社會及管治有關的風險，詳情載於本年報的環境、社會及管治報告）及內部監控系統整體而言充足並具成效，包括具備充足資源、適當的員工資歷及經驗和員工培訓課程，並在會計、內部審計及財務匯報職能方面有足夠的預算。在此評估基礎上，董事會認為截至2022年12月31日，本集團風險管理及內部監控系統是有效及充足的。
- At the same time, the Group has established a mechanism for remediating internal control deficiency under which the person in charge of each unit is assigned clear responsibilities relating to remediating internal control deficiency of the unit.
- 同時，本集團建立了一套內部監控缺陷整改機制，各單位的負責人對本單位的內部監控缺陷負有明確的整改責任。
- The Group has formulated an inside information policy and regularly reminds its Directors and employees to comply with all inside information policies.
- 本集團已制定了內幕消息政策，並定期提醒董事及僱員妥善遵守所有有關內幕消息的政策。

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- The Group established an open channel to handle and discuss internal and external whistle-blowing regarding financial irregularities, internal control deficiencies and fraud, and to ensure that every accusation receives sufficient attention. Significant internal control deficiencies or accusations will be reported directly to the Audit Committee.

The risk management and internal control systems of the Group are designed to manage rather than eliminate risks of failure to achieve business objectives, and can only provide reasonable, but not absolute, assurance against material misstatement or loss.

For details of the nature and extent of the principal risks faced by the Group, please refer to the section headed “e. Principal Risk and Uncertainties” in the Directors’ Report of this annual report.

I. BOARD’S INDEPENDENT VIEWS AND INPUTS MECHANISMS

The Board established mechanisms to ensure independent views and input are available to the Board, including, among others, (i) independent non-executive Directors are encouraged to actively participate in the Board meetings; (ii) the number of independent non-executive Directors must comply with the requirement under the Listing Rules; (iii) sufficient resources shall be provided to the Board if it thinks necessary to seek independent professional advice from independent third parties; and (iv) the independent non-executive Directors shall devote sufficient time to discharge their duties as a Director.

The Board will review the implementation and effectiveness of such mechanisms on an annual basis, which have been reviewed and considered effective by the Board for the year ended 31 December 2022.

- 本集團設立了公開的渠道以處理及討論關於財務違規、內部監控缺陷和舞弊等方面的內部和外部舉報，並確保各項舉報得到足夠的關注，重大內部監控缺陷或舉報可直達審計委員會。

本集團的風險管理及內部監控系統旨在管理而非消除未能達成業務目標的風險，而且只能就重大失實陳述或損失作出合理而非絕對的保證。

有關本集團面對主要風險的性質及程度，請參閱本年報董事會報告「e.主要風險及不確定性」一節。

I. 董事會獨立的觀點及意見機制

董事會已制定機制，以確保董事會可獲得獨立的觀點及意見，包括（其中包括），(i)獨立非執行董事應積極參與董事會會議；(ii)獨立非執行董事的人數必須符合上市規則的規定；(iii)倘董事會認為有必要向獨立第三方尋求獨立專業意見，應向其提供充足資源；及(iv)獨立非執行董事應投入足夠時間履行其作為董事的職責。

董事會會每年檢討有關機制的執行及有效性，而董事會已對截至2022年12月31日止年度有關機制的執行及有效性進行檢討並認為有效。

J. COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

The Company considers that effective communication with the Shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company also recognizes the importance of transparency and timely disclosure of corporate information, which will enable the Shareholders and investors to make the best investment decisions.

The general meetings of the Company have provided a forum for communication between the Board and the Shareholders. The chairman of the Board as well as chairmen of each of the Audit Committee, the Remuneration Committee, and the Nomination Committee and, in their absence, other members of the respective committees and, where applicable, the chairman of the independent Board committee, will be available to answer questions at the general meetings. The chairman of a general meeting will provide the detailed procedures for conducting a poll and answer any questions from the Shareholders on voting by poll.

The Company has adopted the shareholders communication policy, which sets out the framework the Company has put in place to promote effective communication with Shareholders so as to enable them to engage actively with the Company and exercise their rights as shareholders in an informed manner. To promote effective communication, we have established several channels to communicate with the Shareholders as follows, among others:

- corporate communications such as annual reports, interim reports and circulars are issued in printed form and are available on the Stock Exchange's website at www.hkexnews.hk and our Company's website at www.yihchina.com, where information and updates on the Company's business developments and operations, financial information, corporate governance practices and other information are available for public access;
- corporate information is made available on our Company's website; and

J. 與股東及投資者的溝通

本公司認為，與股東有效溝通對於促進投資者關係及投資者了解本集團業務表現及策略至關重要。本公司亦認識到公司資料的透明度以及及時披露公司資料以便股東及投資者能夠作出最佳投資決定的重要性。

本公司股東大會已為董事會及股東提供互動的溝通平台。董事會主席以及審計委員會、薪酬委員會及提名委員會各自的主席（如彼等未能出席，則有關委員會其他成員）及（如適用）獨立董事委員會主席將會出席股東大會，並回答提問。股東大會主席將提供進行投票的詳細程序及就投票表決回答股東的任何提問。

本公司已採納股東通訊政策，該政策載列本公司已制定的框架，以促進與股東的有效溝通，使彼等能夠在知情的情況下積極與本公司合作及行使其作為股東的權利。為促進有效溝通，我們已建立若干渠道與股東溝通，其中包括：

- 年報、中期報告及通函等公司通訊以印刷本形式刊發，並可於聯交所網站 www.hkexnews.hk 及本公司網站 www.yihchina.com 查閱，該網站載有本公司業務發展及營運的資料及最新情況、財務資料、企業管治常規及其他資料，以供公眾人士查閱；
- 公司資料可於本公司網站查閱；及

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- the Hong Kong branch share registrar of our Company serves the Shareholders in respect of share registration, dividend payment and related matter.

Having considered the multiple channels of communication, the Board is satisfied that the shareholders communication policy provided effective channels by which Shareholders can communicate and raise concern with the Company and is effective for the year ended 31 December 2022.

K. CHANGE IN CONSTITUTIONAL DOCUMENTS

For the year ended 31 December 2022, no change had been made to the Articles of Association.

On 30 March 2023, the Board has resolved to propose to amend the second amended and restated memorandum and articles of association of the Company and to adopt the third amended and restated memorandum and articles of association of the Company (the “**Amended and Restated M&A**”) to conform to the amended Appendix 3 to the Listing Rules under the listing regime for overseas issuers which took effect on 1 January 2022, which streamlines and standardizes a uniform set of 14 core standards for shareholder protections for all issuers regardless of their place of incorporation. The proposed adoption of the Amended and Restated M&A is subject to the approval by the Shareholders by way of a special resolution to be considered and, if thought fit, passed at the AGM. The Amended and Restated M&A, if approved by the Shareholders, will become effective at the AGM. For details, please refer to the announcement and the circular of the Company dated 30 March 2023 and 24 April 2023 respectively published on the respective websites of the Stock Exchange and the Company.

Save as disclosed above, there is no other change in constitutional documents of the Company for the year ended 31 December 2022 and up to the date of this annual report.

- 本公司的香港股份過戶登記分處就股份登記、股息派付及相關事宜向股東提供服務。

經考慮多種溝通渠道後，董事會信納股東通訊政策於截至2022年12月31日止年度為股東與本公司溝通及提出疑慮提供有效渠道，並行之有效。

K. 章程文件變更

截至2022年12月31日止年度，並無就組織章程細則作出變更。

於2023年3月30日，董事會已議決建議修訂本公司經第二次修訂和重述的組織章程大綱和章程細則，並採納經第三次修訂和重述的組織章程大綱和章程細則（「經修訂和重述大綱和細則」），以符合於2022年1月1日生效的海外發行人上市機制下上市規則的經修訂附錄三，當中精簡及標準化適用於所有發行人的整套共14項核心股東保障水平，而不論有關發行人的註冊成立地點。建議採納經修訂和重述大綱和細則有待股東於股東週年大會上以考慮並酌情通過特別決議案方式批准。經修訂和重述大綱和細則如獲股東批准，將於股東週年大會上生效。詳情請參閱本公司日期分別為2023年3月30日及2023年4月24日的公告及通函，有關公告及通函已於聯交所及本公司各自的網站刊載。

除上文所披露者外，本公司於截至2022年12月31日止年度及直至本年報日期並無其他章程文件變動。

L. SHAREHOLDERS' RIGHTS

To safeguard the Shareholders' interests and rights, separate resolutions are proposed at general meetings on each substantial issue, including the re-election of individual Directors. Meanwhile, procedures are in place for the Shareholders to (i) convene an extraordinary general meeting; (ii) direct their enquiries to the Board; and (iii) put forward proposals at general meetings.

In accordance with Article 13.5 of the Articles of Association, all resolutions put forward at a general meeting will be taken by poll save that the chairman may, in good faith, allow a resolution which relates purely to a procedural or administrative matter as prescribed under the Listing Rules to be voted on by a show of hands.

In addition, the poll results will be posted on the websites of the Company and the Stock Exchange after the relevant general meeting.

1. Convening an Extraordinary General Meeting by Shareholders

Pursuant to Article 12.3 of the Articles of Association, any two or more Shareholders or any one Shareholder which is a recognised clearing house (or its nominee(s)) (the "Requisitionist(s)") holding at the date of deposit of the requisition (deposited at the principal office of the Company in Hong Kong or, in the event the Company ceases to have such a principal office, the registered office specifying the objects of the meeting and signed by the requisitionists) not less than one-tenth of the paid-up capital of the Company and carrying the right of voting at general meetings of the Company shall at all times have the right, on written requisition, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition.

L. 股東權利

為保障股東權益及權利，各重大事宜（包括重選個別董事）以獨立決議案形式於股東大會上提呈，而且股東可根據有關程序提出(i)召開股東特別大會；(ii)向董事會查詢；及(iii)在股東大會上提呈議案。

根據組織章程細則第13.5條，所有在股東大會上提呈的決議案均將以投票方式表決，惟主席秉誠決定容許如上市規則所規定純粹關於程序或行政事宜之決議案以舉手方式表決則除外。

此外，投票表決結果將於相關股東大會後登載於本公司及聯交所網站上。

1. 股東召開股東特別大會

根據組織章程細則第12.3條，任何兩名或以上股東或獲結算所認可（或其代名人）的任何一名股東（「請求人士」）於遞呈請求（遞呈本公司於香港的主要辦事處，或倘本公司不再設有該主要辦事處，則遞呈註冊辦事處，當中列明會議事項並由請求人士簽署）當日持有不少於本公司有權於本公司股東大會上投票的繳足股本十分之一，則於任何時候均有權提呈書面請求，要求董事會就該請求所指定的任何事務交易召開股東特別大會。

If the Board does not within 21 days from the date of deposit of the requisition proceed duly to convene the meeting to be held within a further 21 days, the Requisitionist(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may convene the general meeting in the same manner, as nearly as possible, as that in which meetings may be convened by the Board provided that any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition, and all reasonable expenses incurred by the Requisitionist(s) as a result of the failure of the Board shall be reimbursed to them by the Company.

According to Article 12.4 of the Articles of Association, any extraordinary general meeting shall be called by not less than 14 days' notice in writing. Subject to the requirement under the Listing Rules, the notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given, and shall specify the time, place, and agenda of the meeting, particulars of the resolutions and the general nature of the business to be considered at the meeting. The notice convening a meeting to pass a special resolution shall specify the intention to propose the resolution as a special resolution. Notice of every general meeting shall be given to the auditors of the Company and to all the Shareholders other than those who, under the provisions hereof or the terms of issue of the shares they hold, are not entitled to receive such notice from the Company.

2. Putting Forward Proposals at General Meetings

There is no single provision in the Articles of Association or the Cayman Companies Act for the Shareholders to put forward proposals at general meetings. The Shareholders who wish to propose a resolution may request the Company to convene a general meeting in accordance with the procedures set out in the preceding section.

倘自遞呈請求日期起21日內董事會未有恰當地召開須於另外21日內舉行的大會，則請求人士或任何請求人士持有當中請求人士總投票權的過半數，則可以以董事會召開股東大會同等方式盡快召開股東大會，惟該有關大會必須由遞呈請求日期起計三個月內舉行，及因董事會的不合作而令請求人士所有產生的合理開支可向本公司報銷。

根據組織章程細則第12.4條，召開任何股東特別大會須發出不少於14日的書面通知。根據上市規則的規定，通知期不包括送達日期或視為送達日期及所通知日期，並須註明舉行會議的時間、地點及議程以及將於會議上討論的決議案詳情及該事項的一般性質。為通過特別決議案而召開大會的通告須註明擬提呈的決議案為特別決議案的目的。各股東大會通告須交予本公司核數師及全體股東，惟按照組織章程細則條文或所持有股份的發行條款的規定無權從本公司收取通告者除外。

2. 在股東大會上提呈議案

組織章程細則或開曼公司法對於股東在股東大會上提呈決議案並無單一規定。有意願提呈決議案的股東可按照上節所載程序請求本公司召開股東大會。

3. Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board of the Company, the Shareholders may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

Shareholders may send their enquiries, concerns or requests to the Company at 40th Floor, Dah Sing Financial Centre, No. 248 Queen's Road East, Wanchai, Hong Kong.

For the avoidance of doubt, the Shareholders must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. The information of the Shareholders may be disclosed as required by law.

M. DIVIDEND POLICY

Subject to the Cayman Companies Act and the Articles of Association, the Company may declare dividends in any currency through a general meeting, but no dividend may be declared in excess of the amount recommended by the Board. The Articles of Association provide that dividends may be declared and paid out of profit of the Company, realized or unrealized, or from any reserve set aside from profits which the Directors determine is no longer needed. With the sanction of an ordinary resolution, dividends may also be declared and paid out of a share premium account or any other fund or account which can be authorized for this purpose in accordance with the Cayman Companies Act.

3. 向董事會作出查詢

向本公司董事會提出任何查詢時，股東可向本公司發出書面查詢。本公司通常不會處理口頭或匿名查詢。

股東可向本公司發出其查詢、關注或請求，地址為香港灣仔皇后大道東248號大新金融中心40樓。

為免生疑問，股東須寄發正式簽署的書面要求、通知或聲明或查詢（視情況而定）的正本到上述地址，並提供彼等全名、聯絡詳情及身份，以便本公司回覆。股東資料可能根據法律規定而予以披露。

M. 股息政策

根據開曼公司法及組織章程細則，本公司可透過股東大會宣派以任何貨幣計值的股息，但所宣派的股息金額不會超過董事會建議的金額。組織章程細則規定，股息可自本公司已變現或未變現的溢利、或自董事決定不再需要的任何溢利儲備中宣派及派付。經普通決議案批准後，股息亦可自股份溢價賬或根據開曼公司法獲授權作此用途的任何其他資金或賬戶中宣派及派付。

Except as provided under the terms of a particular issue, or with respect to the rights attached to any Shares, (i) all dividends will be declared and paid according to the amounts paid up on the Shares in respect of which the dividend is paid, but no amount paid up on a Share in advance of calls may for this purpose be treated as paid up on the Share; and (ii) all dividends will be apportioned and paid pro rata according to the amount paid up on the Shares during any portion or portions of the period in respect of which the dividend is paid. The Directors may deduct from any dividend or other monies payable to any of the Shareholders or in respect of any Shares all sums of money (if any) presently payable by such Shareholder to us on account of calls or otherwise.

In addition, the declaration of dividends is subject to the discretion of the Board, and the amounts of dividends actually declared and paid will also depend on:

- general business conditions of the Company;
- financial results of the Company;
- capital requirements of the Company;
- interests of the Shareholders; and
- any other factors which the Board may deem relevant.

Future dividend payments to the Shareholders will also depend upon the availability of dividends received from our subsidiaries. PRC laws require that dividends be paid out of the net profit calculated according to PRC accounting principles. PRC laws also require PRC enterprises to set aside part of their net profit as statutory reserves before they distribute the net proceeds. These statutory reserves are not available for distribution as cash dividends. In addition, the dividends paid by the PRC subsidiaries are also subject to the withholding tax imposed by the PRC laws.

除特定發行條款或任何股份附有的權利所規定者外，(i)所有股息將按派付股息所涉及股份的已繳股款數額宣派及派付，但催繳股款前就股份繳入的款項就此而言不得被視為股份的已繳股款；及(ii)所有股息將按派付股息所涉及股份於任何一段或多段期間的已繳股款，按比例分配及派付。董事可自應付任何股東或涉及任何股份的任何股息或其他款項當中，扣除該股東因催繳或其他原因現時應向我們支付的所有金額（如有）。

此外，宣派股息乃由董事會酌情宣派，實際宣派及派付的股息金額亦將視乎以下因素而定：

- 本公司的整體業務狀況；
- 本公司的財務業績；
- 本公司的資金需求；
- 股東的利益；及
- 董事會可能認為有關的任何其他因素。

日後是否向股東派付股息亦將視乎是否可自我們附屬公司收取股息而定。中國法律規定，股息須以根據中國會計準則計算的純利派付。中國法律亦規定中國企業在分派收益淨額前須將部分純利撥作法定儲備。該等法定儲備不得以現金股息形式進行分派。此外，中國附屬公司派付的股息亦須根據中國法律計提預扣稅。

The Board has absolute discretion in whether to declare any dividend for any year and, if it decides to declare a dividend, how much dividend to declare. In the future, the Company expects to distribute no less than 20% of the annual distributable profit as dividends. There is, however, no assurance that the Company will be able to distribute dividends of such amount or any amount each year or in any year. The Company will continue to re-evaluate the dividend policy in light of the financial position and the prevailing economic climate. However, the determination to pay dividends will be made at the discretion of the Board and will be based upon the earnings, cash flow, financial conditions, capital requirements, statutory fund reserve requirements of the Group and any other conditions that the Directors deem relevant.

N. JOINT COMPANY SECRETARIES

During the year ended 31 December 2022, Ms. Yue Dianhong and Ms. Chan Yin Wah have each taken not less than 15 hours of relevant professional training to update their skills and knowledge.

O. PRIMARY CORPORATE CONTACT PERSON

Ms. Yue Dianhong, the head of legal affairs and joint company secretary, is the Company's primary corporate contact person of the joint company secretary, Ms. Chan Yin Wah, to whom the Company engages an external service provider.

P. GOING CONCERN

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximizing the return to the Shareholders through the optimization of the debt and equity balance.

There are no material uncertainties relating to events or conditions that cast significant doubt upon the Company's ability to continue as a going concern.

董事會可絕對酌情決定是否宣派任何年度的股息，倘其決定宣派股息，可絕對酌情決定宣派的股息金額。日後，本公司預期分派的股息將不少於年度可分派溢利的20%。然而，概不保證本公司每年或任何年度可分派該等數額或任何數額的股息。本公司將根據財務狀況及當前經濟環境持續重新評估股息政策。然而，是否派付股息將由董事會酌情釐定，並根據本集團的收益、現金流量、財務狀況、資本需求，法定公積金儲備要求及董事視作相關的任何其他條件釐定。

N. 聯席公司秘書

截至2022年12月31日止年度，岳典宏女士及陳燕華女士均已接受至少15小時的相關專業培訓，以提高技能及知識。

O. 公司主要聯絡人

岳典宏女士（法務負責人及聯席公司秘書）為聯席公司秘書陳燕華女士的本公司的公司主要聯絡人，本公司為其委聘外部服務供應商。

P. 持續經營能力

本集團會對資本進行管理，以確保本集團旗下公司能夠持續經營，同時透過優化債務與資本間的平衡最大限度地提高股東回報。

概無有關任何事件或情況的重大不明朗因素可能對本公司的持續經營能力構成重大疑問。

Directors' Report

董事會報告

The Board of the Company presents this Directors' report in the Group's annual report for the year ended 31 December 2022.

PRINCIPAL ACTIVITIES

We are a leading and fast-growing compound condiment manufacturer in China primarily focused on the hot pot condiment, Chinese-style compound condiments and convenient ready-to-eat food products market. We are the major supplier of hot pot soup flavoring products for Haidilao Group in China. In terms of third-party channels, we mainly employ a distributor model to sell our products. The Group is also expanding its sales network in overseas markets.

The principal activities of the Group are researching and developing, manufacturing and selling high-quality hot pot condiments, Chinese-style compound condiments and convenient ready-to-eat food products. There were no significant changes in the nature of the Group's principal activities during the year ended 31 December 2022.

RESULTS

The results of the Group for the year ended 31 December 2022 are set out in the Consolidated Statement of Profit or Loss and Other Comprehensive Income of this annual report.

FINAL DIVIDEND

The Board resolved to propose to the Shareholders in the forthcoming AGM on Thursday, 18 May 2023 for the distribution of a final dividend of RMB17.72 cents per share for the year ended 31 December 2022. The final dividend is expected to be paid on or about 14 June 2023 to the Shareholders whose names are listed in the register of members of the Company on Thursday, 25 May 2023, in an aggregate of approximately RMB185,510,680. Subject to the consideration and approval of the Shareholders at the AGM, the final dividend will be paid in Hong Kong dollars based on the average benchmark exchange rate of Renminbi against Hong Kong Dollars as announced by the People's Bank of China in the five working days prior to but excluding the date of the Board meeting which was held on Thursday, 30 March 2023, that is HK\$20.255732 cents per Share.

本公司董事會提呈本集團截至2022年12月31日止年度的年報內所載的董事會報告。

主要業務

我們是中國領先且高速發展的複合調味料生產商，主要專注於火鍋調味料、中式複合調味料及方便速食市場。我們是海底撈集團在中國的火鍋底料產品的主要供應商。第三方渠道方面，我們主要採用經銷商模式銷售我們的產品。本集團亦繼續拓展海外市場的銷售網絡。

本集團的主要業務是研發、生產及銷售優質火鍋調味料、中式複合調味料及方便速食產品。截至2022年12月31日止年度，本集團的主要業務性質並無重大變動。

業績

本集團截至2022年12月31日止年度的業績載於本年報的綜合損益及其他全面收益表內。

末期股息

董事會決議於2023年5月18日（星期四）舉行的應屆股東週年大會上向股東建議分派截至2022年12月31日止年度的末期股息每股人民幣17.72分。末期股息預期於2023年6月14日或前後派付予於2023年5月25日（星期四）名列本公司股東名冊的股東，金額合共約為人民幣185,510,680元。末期股息將根據2023年3月30日（星期四）舉行董事會會議日期前五個工作日（但不包括董事會會議日期）中國人民銀行公佈的人民幣兌換港元的平均基準匯率計算並以港元派付，即每股股份20.255732港仙，惟須待股東於股東週年大會上考慮及批准。

SHARE CAPITAL

Details of the issued shares of the Group during the year ended 31 December 2022 are set out in note 17 to the Financial Statements.

RESERVES

Details of the movements in reserves of the Group during the year ended 31 December 2022 are set out in the Consolidated Statement of Changes In Equity of this annual report.

DISTRIBUTABLE RESERVES

As at 31 December 2022, the Group has distributable reserves of RMB3,936.8 million in total available for distribution.

CHARITABLE DONATIONS

During the year ended 31 December 2022, the Group made charitable donations of RMB0.53 million.

FINANCIAL SUMMARY

The Group's financial summary for the last five financial years is set out in the section headed "Five-Year Performance Review" of this annual report.

BANK LOANS AND OTHER BORROWINGS

As at 31 December 2022, save for lease liabilities, the Group has recorded no bank loans and other borrowings.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year ended 31 December 2022 are set out in note 7 to the Financial Statements.

股本

有關本集團於截至2022年12月31日止年度的已發行股份詳情載於財務報表附註17。

儲備

有關本集團於截至2022年12月31日止年度的儲備變動詳情載於本年報綜合權益變動表內。

可分派儲備

截至2022年12月31日，本集團可供分派的可分派儲備合共為人民幣3,936.8百萬元。

慈善捐贈

截至2022年12月31日止年度，本集團慈善捐贈額為人民幣0.53百萬元。

財務概要

本集團於過去五個財政年度的財務概要載於本年報「五年業績回顧」一節。

銀行貸款及其他借款

截至2022年12月31日，本集團除租賃負債外並無銀行貸款及其他借款。

物業、廠房及設備

有關本集團於截至2022年12月31日止年度的物業、廠房及設備變動詳情載於財務報表附註7。

Directors' Report

董事會報告

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and to the knowledge of the Directors, the Company has maintained the amount of public float as required under the Listing Rules as at the Latest Practicable Date.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Articles of Association and there is no restriction against such rights which would oblige the Company to offer new shares on a pro-rata basis to the existing Shareholders.

TAX RELIEF

The Directors are not aware of any tax relief available to the shareholders of the Company by reason of their holding of the Company's securities.

BUSINESS REVIEW

a. Overview and performance of the Year

Business review and financial review are provided in the Management's Discussion and Analysis section of this annual report.

b. Environmental Policies and Performance

It is our corporate and social responsibility to promote a sustainable and environmental-friendly environment. We strive to minimize our environmental impact with efforts of energy conservation and emission reduction and to build our corporation in a sustainable way.

The Group has undergone a series of effective energy-saving and pollutant-reducing measures such as conserving water and electricity, reducing the creation and emission of pollutants during the production process and optimizing production techniques.

足夠的公眾持股量

根據本公司所獲之公開資料以及據董事所知，本公司截至最後實際可行日期一直維持上市規則規定之公眾持股量。

優先購買權

本公司的組織章程細則並無載列優先購買權條文，且並無對有關權利的限制要求本公司須按比例基準向現有股東發售新股份。

稅務寬免

據董事所知，並無本公司股東基於持有本公司證券為理由而可獲任何稅務寬免。

業務回顧

a. 年度回顧及表現

業務回顧及財務回顧刊載於本年報的管理層討論與分析章節。

b. 環境政策及表現

促進可持續發展及有利環境保護的環境是我們的企業及社會責任，我們致力節能減排相關工作，並以可持續方式推動企業事務，將對環境的影響減至最少。

本集團已進行一系列有效的節能及防污措施（例如節水節電、於生產工序中減少製造及排放污染物以及優化生產工藝）。

Additionally, we have adopted a set of emergency planning, response and control procedures as counter-measures for unexpected environmental pollution accidents to minimize our impact on the environment and the adverse effect on our business. We incurred RMB28.05 million (2021: RMB11.85 million) in environmental compliance costs for the year ended 31 December 2022. Such environmental compliance costs relate to expenditures in implementing environmental protection policies, and for the year ended 31 December 2022, the Group has not incurred any fines as a result of pollution.

c. Compliance with Relevant Laws and Regulations

The Group has complied with the requirements under the Companies Ordinance, the Listing Rules, the SFO and the Corporate Governance Code for, among other things, the disclosure of information and corporate governance. The Group has also complied with other relevant laws and regulations that have a significant impact on the operations of the Group. Please refer to the section headed "Regulations" in the Prospectus for details.

d. Key Relationships with Stakeholders

Relationship with Haidilao Group and its Affiliates

The primary customers of the Company are Haidilao Group and its affiliates. We are the principal supplier of hot pot soup flavoring products to Haidilao Group. The hot pot soup flavoring products that we sell to Haidilao Group for use in its hot pot restaurants are customized products meeting Haidilao Group's specific requirements. In addition, our retail products are displayed and sold directly to consumers in Haidilao hot pot restaurants. In general, Haidilao Group makes purchase orders based on customer demands. We have the right to arrange production ahead of time and stock the finished products in anticipation of peak seasons, but had no obsolete inventory in prior years. We also sell retail and customized condiment products to Shuhai Supply Chain, one of our affiliated companies.

此外，我們採納一套緊急規劃、應變及控制程序，作為發生出乎意料環境污染意外時的抵禦措施，盡量減少對環境的衝擊及我們業務的不利影響。截至2022年12月31日止年度，我們產生環境合規成本人民幣28.05百萬元（2021年：人民幣11.85百萬元）。環境合規成本為推行環境保護政策的支出，而截至2022年12月31日止年度本集團沒有因為環境污染而導致須繳付罰款。

c. 遵守相關法律法規

本集團就（其中包括）資料披露及企業管治一直遵守公司條例、上市規則、證券及期貨條例及企業管治守則規定。本集團亦一直遵守對其營運有重大影響的其他有關法律及規例。有關詳情請參閱招股章程「法規」一節。

d. 與利益相關人士的主要關係

與海底撈集團及其聯屬公司的關係

本公司主要客戶為海底撈集團及其聯屬公司。我們是海底撈集團的火鍋底料產品主要供應商。我們向海底撈集團銷售供其火鍋餐廳使用的火鍋底料產品是滿足海底撈集團具體要求的定制產品。此外，我們的零售產品於海底撈的火鍋餐廳展示並直接向消費者出售。整體而言，海底撈集團根據客戶需要發出購買訂單。我們可預計旺季而安排提早生產及儲存製成品，但我們往年並無陳舊存貨。我們亦向我們的聯屬公司之一蜀海供應鏈銷售零售及定制調味品。

Relationship with our distributors

The other group of the Company's primary customers is the distributors, who in turn resell our products to retailers, including hypermarkets, supermarkets, grocery stores, neighborhood stores and butcher shops across China. As at 31 December 2022, we had an extensive distribution network covering 31 provincial regions of China and the Hong Kong, Macau and Taiwan regions and 49 overseas countries and markets.

1. Management of Our Distributors

Our distributors are typically regional distributors primarily involved in the distribution of food and condiment products with well-established local distribution networks. We select our distributors in each region based on factors including their business qualifications and distribution capabilities. The distribution capabilities we consider include breadth and quality of sales network, reputation, creditworthiness and financial conditions, and capabilities in personnel, warehousing, logistics, facilities and transportation.

We have a seller-buyer relationship with our distributors. The ownership of the products, as well as all risks and rewards associated therewith are transferred to them upon delivery and acceptance. In general, our sales to our distributors are made on a payment-before-delivery basis according to our distribution agreements with our distributors. We formulate a monthly production plan based on historical sales and market demand. Upon receipt of purchase orders, we will first deliver the products previously prepared based on the relatively conservative monthly plan and further produce and deliver the shortfall, if any. Due to our effective production and inventory management, our warehouse time of finished products is approximately 7 days for retail products and 30 days for customized products sold to related parties. Once the products are delivered to the distributors, they cannot be returned except for defective products.

與經銷商的關係

本公司其他組別的主要客戶為經銷商，經銷商轉而將產品轉售予零售商（包括遍佈全國的大型超市、超市、雜貨店、社區門店及肉食店）。截至2022年12月31日，我們已建立起覆蓋中國31個省級地區與港澳台地區，以及49個外國國家及市場的龐大經銷網絡。

1. 管理我們的經銷商

我們的經銷商一般為區域經銷商，其主要從事經銷食品及調味品，具備成熟地方經銷網絡。我們根據經銷商的業務資格及經銷能力等因素在各個區域甄選經銷商。我們考慮的經銷能力包括銷售網絡的廣度及質量、聲譽、信譽及財務狀況以及人事、倉儲、物流，設備及運輸能力。

我們與經銷商之間是買賣關係。產品的所有權以及與產品有關的所有風險及回報均在經銷商驗收後轉移至經銷商。一般而言，我們對經銷商的銷售均根據我們與經銷商訂立的經銷協議按「交貨前付款」基準作出。我們根據過往銷售及市場需求制定每月的生產計劃。於接獲購買訂單後，我們首先會根據相對保守的每月計劃交付先前準備好的產品並進一步生產及交付缺少的數量（如有）。由於我們有效的生產及存貨管理，我們的製成品倉儲時間就零售產品而言約為7日，就售予關聯方的定制產品而言約為30日。產品一經送到經銷商時，便不能退回（惟有缺陷產品除外）。

2. Distributors Performance and Inventory Management

We closely monitor the performance of our distributors. For example, our sales personnel conduct inspections of our distributors from time to time to monitor their sales, prices, marketing activities, storage conditions, logistics facilities, quality control and inventory levels. Generally, we require our distributors to report to us their inventory records twice every month to cross-check with our internal data base. Our staff also conduct monthly inventory checks at distributors. When we notice that our distributors have excessive inventories or their sales volumes drop significantly, we may make inquiries and adopt necessary measures such as suspending the supply of relevant products. We prohibit our distributors from selling any expired products. Through visiting the retailers and verifying the two-dimensional code that we implanted on our products, we also monitor whether our distributors distribute our products within their designated geographic regions and whether they sell any counterfeit products. Through these activities, we ensure that our sales to distributors reflect genuine market demand and our distributors are complying with the terms and conditions of their distribution agreements. If we discover non-compliance issues, we inform the relevant distributor and request the distributor to cease the non-compliant activities within a specified period of time. Our distributors are also liable for breaches of their distribution agreements, and we can claim compensation from them for relevant breaches. We can terminate the distribution agreements if they breach material provisions stipulated therein.

We will give certain fees to support distributors in activities that promote products and increase sales. Meanwhile, we will use “Family Love” as the activity theme for distributors and the terminal market. Relevant expenses will be reflected in the distributor's purchase order as a discount. We do not impose minimum annual purchase requirements in the distribution agreement. The distributors decide to place purchase orders by themselves.

2. 經銷商表現及存貨管理

我們密切監察經銷商的表現。例如，我們的銷售人員不時檢查經銷商以監察其銷售、售價、市場營銷活動、儲存條件、物流設施、質量控制及存貨水平。一般而言，我們要求經銷商每月向我們匯報兩次存貨記錄，以與我們的內部數據庫進行交叉核對。我們的員工亦每月核查經銷商的存貨情況。當我們注意到經銷商擁有過多存貨或其銷售量大幅下跌時，我們可進行詢問並採取必要措施（如暫停供應有關產品）。我們禁止我們的經銷商銷售任何到期產品。透過造訪零售商及核實我們產品上印製的二維碼，我們亦監察經銷商是否在指定地區內經銷產品及有否出售任何假冒產品。透過該等活動，我們確保向經銷商作出的銷售反映真實的市場需求及經銷商遵守經銷協議的條款及條件。倘我們發現不遵守事宜，我們將告知相關經銷商並要求經銷商在規定期間內終止此類活動。經銷商亦須對違反經銷協議承擔責任，且我們可就相關違約向其申索賠償。倘經銷商違反經銷協議訂明的重大條文，我們可終止經銷協議。

我們會給予一定費用支持，以協助經銷商就推廣產品、提高銷售而進行的活動，同時，我們會針對經銷商業務人員及終端市場進行親情化活動。相關費用會在經銷商採購訂單中以折扣形式體現。我們並無於經銷協議中施加最低年度購買要求。經銷商都是自己決定下達採購訂單。

Directors' Report

董事會報告

Relationship with Our Suppliers

Our raw materials are generally available from various suppliers. To maintain high standards of product quality and food safety, we place strong emphasis on sourcing high-quality raw materials from large suppliers with good reputations. We minimize our reliance on any single source of supply by maintaining at least two suppliers for each type of raw material. We also implement various measures to monitor the performance of our suppliers, including sample examination and on-site inspections.

We usually enter into supply agreements with our suppliers on an annual basis. Our suppliers are required to provide raw materials adhering to the quality requirement under the supply agreements and are responsible for any liabilities caused by product defects. Our supply agreements do not have an automatic renewal clause.

Relationship with Our Employees

We embrace our employees as the most valuable assets of the Group. The objective of the Group's human resources management is to reward and recognize outstanding employees by providing competitive remuneration packages and implementing a sound performance appraisal system with appropriate incentives, and to promote career development and progression within the Group by providing adequate training and opportunities.

Relationship with Shareholders

We recognize the importance of protecting the interests of the Shareholders and of having effective communication with them. We believe communication with the Shareholders is a two-way process and have thrived to ensure the quality and effectiveness of information disclosure, maintain regular dialogue with the Shareholders and listen carefully to the views and feedback from the Shareholders. This has been done through general meetings, corporate communications, interim and annual reports and results announcements.

與供應商的關係

我們的原材料一般可從多名供應商採購。為維持高標準的產品質量及食品安全，我們極為重視向聲譽卓著的大型供應商採購優質的原材料。我們盡量減少依賴任何單一的供應來源，就每類原材料備有至少兩名供應商。我們亦實行多種措施監察供應商的表現，包括抽樣檢查及現場檢查。

我們通常每年與供應商訂立供應協議。我們的供應商須提供達到供應協議質量要求的原材料，並對產品瑕疵所導致的任何責任負責。我們的供應協議並無自動續期條款。

與僱員的關係

我們認為僱員是本集團最寶貴的資產。本集團人力資源管理的目標，是以具競爭力的薪酬待遇回饋及肯定傑出僱員的貢獻，以及實施具有適當獎勵的完善績效考核制度，並且藉提供足夠的培訓及機會，推動本集團內服務人士的事業前途與發展。

與股東的關係

我們認識到保護股東權益和與其進行有效溝通的重要性。我們相信與股東溝通是一個雙向的過程，並竭力確保信息披露的質量及有效性、保持與股東的定期對話及認真聆聽來自股東的意見與反饋。這已通過股東大會、公司通訊、中期報告與年報及業績公佈實現。

e. Principal Risk and Uncertainties*Risk of Food Safety*

Product quality and safety are pivotal to food enterprises. Although we have been committed to continuously improving the food quality control system, we may still be subject to risks related to food safety. Meanwhile, any negative publicity related to the industry may also have a negative impact on our products and reputation.

Countermeasures

We have established a comprehensive supervisory and inspection system for food safety, covering all aspects of product production, from supplier selection, quality standards of raw materials, quality control of production process, to the control of inventory and logistics. Meanwhile, the food safety centre at the headquarters cooperates with the random audit team to continuously carry out random inspections and monthly inspections on suppliers and self-owned factories, generating ranking reports on food safety and customer complaints, as well as reports on the rectification of problems in the previous month. We believe that a sound and strict food safety system will safeguard the quality of our products.

e. 主要風險及不確定性*食品安全風險*

產品的質量及安全是食品企業的命脈。儘管我們一直致力於不斷完善食品品質管制體系，我們仍舊可能面臨食品安全相關的風險，同時，任何行業相關的負面宣傳，也都有可能對於我們的產品及聲譽產生不利影響。

應對措施

我們已建立起一整套食安監督及檢查體系，包含從供應商的選擇、原材料的品質標準、生產流程的品質控制直至存貨及物流的把控，覆蓋產品生產的全部環節。同時，總部食安中心協同飛行審核組持續對供應商及自有工廠開展飛行檢查及月度檢查，生成食安和客訴的排名報告及上月問題整改情況報告。我們相信，健全及嚴格的食安體系將為我們產品的品質保駕護航。

Directors' Report

董事會報告

Risk of Raw Material Cost Control

Our main raw materials include raw materials such as soybean oil, butter, chili peppers, and Sichuan pepper, as well as packaging materials. Currently, the cost of bulk raw materials fluctuates greatly, and the increase in costs of raw materials will lead to an increase in the Company's production costs.

Countermeasures

Firstly, our bulk purchase committee will lock in on the price and quantity of raw materials with suppliers based on both the market condition of raw materials and the annual sales plan. When rise in prices is predicted, we communicate with the supply system to stock up in advance, in order to better stabilize the costs of the products, lower the pressure of rising costs as a result of increased prices of raw materials, and stabilize the supply guarantee. Secondly, we will further optimize and categorize raw materials, and seek alternative raw materials with better cost performance. Thirdly, we will reduce the impact of rising costs of raw materials on the overall cost of the Company through innovation in products and processes, and gradually utilizing the advantages of production capacity.

原材料成本管控風險

我們的主要原材料包括大豆油、牛油、辣椒、花椒等原料及包裝材料，目前大宗原材料成本的波動較大，原材料成本的上升會導致公司生產成本的增加。

應對措施

首先，我們的大宗採購委員會結合原材料的行情以及年度銷售計劃，與供應商溝通鎖價鎖量。當預判價格可能上漲時，提前與供應體系溝通備貨，以更好地穩定產品的成本、減少原材料價格上漲帶來的成本壓力及穩定供應保障。其次，我們會進一步優化及細分原料，並尋找性價比更優的可替代原材料。第三，我們將通過對產品和工藝的創新，並逐漸利用產能化優勢，減輕原材料成本上漲對於公司整體成本的影響。

Risk of Climate Change

Given carbon dioxide peaking, carbon neutrality and other medium to long term goals and plans in response to global climate change proposed by the state, the international market has placed increasing emphasis on environmental, social and governance (ESG). It is necessary for the Group, a manufacturing and sales enterprise, to pay close attention to the state policies in relation to energy conservation and carbon reduction and development trends and continue to promote the implementation of policy to conserve energy and reduce consumption.

Countermeasures

First, we have formulated environmental protection mechanism and management requirements, regulating environmental protection efforts on the level of systems. Secondly, we have also continued to explore practical energy-saving and emission-reducing measures in our production and operation. We have implemented policies of resource saving, energy consumption reduction and carbon emission reduction by measures including enhanced management and process and technology upgrade. Thirdly, we will also step up publicity efforts for energy conservation and emission reduction to enhance employees' environmental awareness.

PROSPECTS

A description of the future development in the Company's business is provided in the Chairman's Statement and the Management Discussion and Analysis section of this annual report.

EVENTS AFTER THE END OF 31 DECEMBER 2022

Save as disclosed in this annual report above, the Directors are not aware of any significant event requiring disclosure that has taken place subsequent to 31 December 2022 and up to the date of this annual report.

氣候變化風險

鑑於國家提出碳達峰、碳中和等一系列應對全球氣候變化的中長期目標和規劃，國際市場對於環境、社會及管治(ESG)也越來越重視，本集團作為生產銷售型企業，勢必需要密切關注國家節能減碳相關政策及動態發展趨勢，持續推進節能降耗政策的落地。

應對計劃

第一，我們已經制定了環境保護相關的制度及管理規定，從制度上規範環境保護相關工作。第二，在生產經營過程中我們也不斷探索切實可行的節能減排措施，並通過精益管理、工藝技術改造等措施將節約資源、降低能耗、減少碳排放的政策落地。第三，我們將加大節能減排的宣傳力度，增強員工的環保意識。

展望

有關本公司未來業務發展的說明分別載於本年報的董事長報告書及管理層討論與分析。

截至2022年12月31日後事項

除本年報上文所披露者外，於2022年12月31日後及直至本年報日期，據董事所知，概無發生須予披露的重大事項。

Directors' Report

董事會報告

DIRECTORS

The Directors during the year ended 31 December 2022 and up to the date of this annual report are:

Executive Directors

Mr. Sean Shi (*Chairman*)
Mr. Guo Qiang (*Chief Executive Officer*)
Mr. Sun Shengfeng
Ms. Shu Ping
Mr. Zhao Xiaokai

Non-executive Director

Mr. Zhang Yong

Independent Non-executive Directors

Mr. Yau Ka Chi
Mr. Qian Mingxing
Ms. Ye Shujun

In accordance with Article 16.18 of the Articles of Association, one-third of the Directors will retire by rotation at every annual general meeting (provided that every Director shall be subject to retirement by rotation at least once every three years) and, being eligible, offer themselves for re-election. Mr. Zhao Xiaokai, Mr. Zhang Yong and Ms. Ye Shujun will retire from the Board by rotation at the AGM and, being eligible, offer themselves for re-election.

No Director proposed for re-election at the AGM has an unexpired service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set out in the section headed "Profiles of Directors and Senior Management" of this annual report.

董事

於截至2022年12月31日止年度及直至本年報日期的董事為：

執行董事

施永宏先生(董事長)
郭強先生(首席執行官)
孫勝峰先生
舒萍女士
趙曉凱先生

非執行董事

張勇先生

獨立非執行董事

邱家賜先生
錢明星先生
葉蜀君女士

根據組織章程細則第16.18條，三分之一的董事將於每屆股東週年大會上輪換退任(惟每名董事須至少每三年輪換退任一次)並合資格膺選連任。趙曉凱先生、張勇先生及葉蜀君女士將於股東週年大會上自董事會輪換退任並合資格膺選連任。

概無擬於股東週年大會上膺選連任的董事訂立如無作出賠償(法定賠償除外)則本公司或其任何附屬公司不能於一年內終止的未屆滿服務合約。

董事及高級管理層的履歷

董事及本集團高級管理層的履歷詳情載於本年報「董事及高級管理層簡介」一節。

CHANGES IN THE INFORMATION OF THE DIRECTORS

Save as disclosed above and in the section headed “Profiles of Directors and Senior Management”, from the date of the Company’s 2022 interim report up to the date of this Report, there has been no change in the information of the Directors as required to be disclosed pursuant to Rule 13.51B of the Listing Rules.

DIRECTORS’ SERVICE CONTRACTS

The executive Directors and non-executive Directors have each entered into a service contract with the Company pursuant to which each of them agrees to act as an executive Director or a non-executive Director (as the case may be), subject to re-election as and when required under the Articles of Association, until terminated in accordance with the terms and conditions of the service contract or by either party giving to the other not less than one month’s prior notice in writing.

The independent non-executive Directors have each signed a letter of appointment with the Company and have been appointed for a term of three years. The appointment may be terminated by either party giving to the other not less than one month’s prior notice in writing.

None of the Directors have an unexpired service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

CONFIRMATION OF INDEPENDENCE FROM THE INDEPENDENT NON-EXECUTIVE DIRECTORS

We have received from each of the independent non-executive Directors, namely Mr. Yau Ka Chi, Mr. Qian Mingxing and Ms. Ye Shujun, the confirmation of their respective independence pursuant to Rule 3.13 of the Listing Rules. The Company has duly reviewed the confirmation of independence of each of these Directors. We consider that the independent non-executive Directors have been independent during the year ended 31 December 2022 and remain so as of the date of this annual report.

董事資料變動

除上文及「董事及高級管理層簡介」一節所披露者外，自本公司2022中期報告直至本報告日期，董事資料概無出現根據上市規則第13.51B條須予披露的任何變動。

董事服務合約

執行董事及非執行董事各自已與本公司訂立服務合約，據此，彼等同意擔任執行董事或非執行董事（視乎情況而定），可根據組織章程細則於需要時重選，直至根據服務合約的條款及條件終止或由其中一方向另一方發出不少於一個月的事先書面通知予以終止。

獨立非執行董事各自已與本公司簽立委任函並已獲委任，任期為期三年。委任可由其中一方向另一方發出不少於一個月的事先書面通知予以終止。

概無董事訂立如無作出賠償（法定賠償除外）則本公司或其任何附屬公司不能於一年內終止的未屆滿服務合約。

獨立非執行董事的獨立性確認

本公司已接獲各名獨立非執行董事（即邱家賜先生、錢明星先生及葉蜀君女士）根據上市規則第3.13條就彼等各自之獨立性發出的確認書。本公司已妥為審閱該等董事各自的獨立性確認書。我們認為，獨立非執行董事於截至2022年12月31日止年度均為獨立人士，且截至本年報日期仍為獨立人士。

Directors' Report

董事會報告

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2022, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares or debentures of the Company or any of our associated corporations (within the meaning of Part XV of the SFO), which were required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (b) pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) to be notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

董事及最高行政人員於股份、相關股份及債權證中所擁有的權益及淡倉

於2022年12月31日，本公司董事及最高行政人員於本公司或其任何相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中所擁有(a)根據證券及期貨條例第XV部第7及第8分部須知會本公司及聯交所的權益及淡倉（包括根據證券及期貨條例的有關條文被當作或視作擁有的權益及淡倉）；或(b)根據證券及期貨條例第352條須登記於該條所指登記冊的權益及淡倉；或(c)根據標準守則須知會本公司及聯交所的權益及淡倉載列如下：

Name of Director	Capacity/Nature of Interest	Number of Ordinary Shares	Approximate percentage of shareholding in the total issued share capital (%) 於已發行股本總額中的概約 持股比例(%)
董事姓名	身份／權益性質	普通股數目	持股比例(%)
Mr. Sean Shi ⁽¹⁾	Founder of a discretionary trust, interest of controlled corporation, interest of spouse, beneficial owner and beneficiary of a trust	130,592,992 (L)	12.47% (L)
施永宏先生 ⁽¹⁾	全權信託的創立人、受控制法團權益、配偶權益、實益擁有人及信託受益人		
Ms. Shu Ping ⁽²⁾	Founder of a discretionary trust, interest of controlled corporation, beneficial owner, beneficiary of a trust and interest of spouse	325,896,021 (L)	31.13% (L)
舒萍女士 ⁽²⁾	全權信託的創立人、受控制法團權益、實益擁有人、信託受益人及配偶權益		
Mr. Zhang Yong ⁽²⁾	Founder of a discretionary trust, interest of controlled corporation, beneficial owner, beneficiary of a trust and interest of spouse	325,896,021 (L)	31.13% (L)
張勇先生 ⁽²⁾	全權信託的創立人、受控制法團權益、實益擁有人、信託受益人及配偶權益		
Mr. Guo Qiang	Interest of spouse and beneficial owner	500,000 (L)	0.05% (L)
郭強先生	配偶權益及實益擁有人		
Mr. Sun Shengfeng	Beneficial owner	200,000 (L)	0.02% (L)
孫勝峰先生	實益擁有人		
Mr. Zhao Xiaokai	Beneficial owner	160,000 (L)	0.02% (L)
趙曉凱先生	實益擁有人		

(L) denotes a long position

Notes:

- (1) Mr. Sean Shi and Ms. Hailey Lee, as the settlors and protectors, established for their own benefit the SL Trust, which indirectly holds the entire share capital of SYH YIHAI Ltd and LHY YIHAI Ltd, which in turn holds a total of 130,132,992 Shares. For the purpose of the SFO, Mr. Sean Shi and Ms. Hailey Lee are deemed to be interested in the Shares in which SYH YIHAI Ltd and LHY YIHAI Ltd are interested.

Mr. Sean Shi is the spouse of Ms. Hailey Lee and is deemed to be interested in the same number of Shares in which Ms. Hailey Lee is interested for the purpose of the SFO. Ms. Hailey Lee is the spouse of Mr. Sean Shi and is deemed to be interested in the same number of Shares in which Mr. Sean Shi is interested for the purpose of the SFO.

- (2) Mr. Zhang Yong and Ms. Shu Ping, as the settlors and protectors, established for their own benefit the ZYSP Trust, which holds the entire share capital of (i) ZYSP YIHAI Ltd, which in turn holds 236,814,275 Shares, and (ii) SP YH Ltd, which in turn holds 88,621,746 Shares. For the purpose of the SFO, Mr. Zhang Yong and Ms. Shu Ping are deemed to be interested in the Shares in which ZYSP YIHAI Ltd and SP YH Ltd are interested.

Mr. Zhang Yong is the spouse of Ms. Shu Ping and is deemed to be interested in the same number of Shares in which Ms. Shu Ping is interested for the purpose of the SFO. Ms. Shu Ping is the spouse of Mr. Zhang Yong and is deemed to be interested in the same number of Shares in which Mr. Zhang Yong is interested for the purpose of the SFO.

Save as disclosed above, as at 31 December 2022, none of the Directors or chief executives of the Company has or is deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which will be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have taken under such provisions of the SFO); or which will be required to be recorded in the register to be kept by the Company pursuant to Section 352 of the SFO, or which will be required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

(L) 代表好倉

附註：

- (1) 施永宏先生及李海燕女士（作為財產授予人及保護人）為彼等自身利益成立SL信託，其間接持有SYH YIHAI Ltd及LHY YIHAI Ltd的全部股本，而SYH YIHAI Ltd及LHY YIHAI Ltd則持有合共130,132,992股股份。就證券及期貨條例而言，施永宏先生及李海燕女士被視為於SYH YIHAI Ltd及LHY YIHAI Ltd擁有權益的股份中擁有權益。

施永宏先生為李海燕女士的配偶，就證券及期貨條例而言被視為於李海燕女士擁有權益的相同股份數目中擁有權益。李海燕女士為施永宏先生的配偶，就證券及期貨條例而言被視為於施永宏先生擁有權益的相同股份數目中擁有權益。

- (2) 張勇先生及舒萍女士（作為財產授予人及保護人）為彼等自身利益成立ZYSP信託，其持有(i) ZYSP YIHAI Ltd的全部股本，而ZYSP YIHAI Ltd則持有236,814,275股股份，及(ii) SP YH Ltd的全部股本，而SP YH Ltd則持有88,621,746股股份。就證券及期貨條例而言，張勇先生及舒萍女士被視為於ZYSP YIHAI Ltd及SP YH Ltd擁有權益的股份中擁有權益。

張勇先生為舒萍女士的配偶，就證券及期貨條例而言被視為於舒萍女士擁有權益的相同數目股份中擁有權益。舒萍女士為張勇先生的配偶，就證券及期貨條例而言被視為於張勇先生擁有權益的相同數目股份中擁有權益。

除上文所披露者外，截至2022年12月31日，本公司董事或最高行政人員於本公司或其任何相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中概無擁有或被視為擁有根據證券及期貨條例第XV部第7及8分部將須知會本公司及聯交所的任何權益或淡倉（包括彼等根據證券及期貨條例的有關條文被當作或被視為擁有的權益及淡倉），或根據證券及期貨條例第352條將須記錄於本公司所存置的登記冊內的任何權益或淡倉，或根據標準守則將須知會本公司及聯交所的任何權益或淡倉。

Directors' Report

董事會報告

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2022, the followings are the persons, other than the Directors or chief executives of the Company, who had interests or short positions in the shares and underlying shares which would be required to be notified to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO; or as recorded in the register of interests required to be kept by the Company pursuant to Section 336 of Part XV of the SFO:

主要股東於股份及相關股份中所擁有的權益及淡倉

截至2022年12月31日，除本公司董事或最高行政人員外，下列人士為擁有根據證券及期貨條例第XV部第2及第3分部的規定須知會本公司及聯交所的本公司股份或相關股份的權益或淡倉的人士，或根據證券及期貨條例第336條本公司須存置的登記冊所記錄的權益或淡倉的人士：

Name of Substantial Shareholder	Capacity/Nature of Interest	Number of Ordinary Shares	Approximate Percentage of Shareholding (%)
主要股東姓名	身份／權益性質	普通股數目	概約持股百分比(%)
UBS Trustees (B.V.I.) Limited ⁽¹⁾	Trustee (other than a bare trustee) 受託人 (非無條件受託人)	325,436,021 (L)	31.09% (L)
ZYSP YIHAI Ltd ⁽¹⁾	Beneficial owner 實益擁有人	236,814,275 (L)	22.62% (L)
Cititrust Private Trust (Cayman) Limited ⁽²⁾	Trustee (other than a bare trustee) 受託人 (非無條件受託人)	130,132,992 (L)	12.43% (L)
Hailey Lee ⁽²⁾	Founder of a discretionary trust, interest of controlled corporation and interest of spouse 全權信託創立人，受控制法團權益及配偶權益	130,592,992 (L)	12.47% (L)
李海燕 ⁽²⁾	Interest of controlled corporation 受控制法團權益	130,132,992 (L)	12.43% (L)
Twice Happiness Limited ⁽²⁾	Beneficial owner 實益擁有人	88,621,746 (L)	8.47% (L)
SYH YIHAI Ltd ⁽²⁾	Beneficial owner 實益擁有人	88,621,746 (L)	8.47% (L)
SP YH Ltd ⁽¹⁾	Beneficial owner 實益擁有人	69,367,022 (L)	6.63% (L)
UBS Group AG ⁽³⁾	Interest of controlled corporation 受控制法團權益	16,797,454 (S)	1.60% (S)
JLJH YIHAI Ltd ⁽⁴⁾	Beneficial owner and nominee for another person 實益擁有人及另一名人士的代名人	66,568,000 (L)	6.36% (L)
Vistra Trust (Hong Kong) Limited ⁽⁴⁾	Trustee (other than a bare trustee) 受託人 (非無條件受託人)	66,568,000 (L)	6.36% (L)

(L) denotes a long position

(S) denotes a short position

(L) 代表好倉

(S) 代表淡倉

Notes:

- (1) ZYSP Trust is a discretionary trust set up by Mr. Zhang Yong and Ms. Shu Ping as the settlors and Mr. Zhang Yong as protector on 1 June 2016 with UBS Trustees (B.V.I.) Limited acting as trustee for the benefit of themselves and their family. The entire share capital of ZYSP YIHAI Ltd is wholly owned by UBS Trustees (B.V.I.) Limited as the trustee of the ZYSP Trust. Mr. Zhang Yong and Ms. Shu Ping (as founders of the ZYSP Trust) and UBS Trustees (B.V.I.) Limited are taken to be interested in the Shares held by ZYSP YIHAI Ltd for the purpose of the SFO.

SP Trust is a discretionary trust set up by Ms. Shu Ping as the settlor and protector on 31 December 2020 with UBS Trustees (B.V.I.) Limited acting as trustee for the benefit of herself, Mr. Zhang Yong and their family. The entire share capital of SP YH Ltd is wholly owned by UBS Trustees (B.V.I.) Limited as the trustee of the SP Trust. Ms. Shu Ping (as founder of the SP Trust) and UBS Trustees (B.V.I.) Limited are taken to be interested in the Shares held by SP YH Ltd for the purpose of the SFO.

- (2) SL Trust is a discretionary trust set up by Mr. Sean Shi and Ms. Hailey Lee as the settlors and protectors on 2 June 2016 for their own benefit. The entire share capital of SYH YIHAI Ltd and LHY YIHAI Ltd is wholly owned by Twice Happiness Limited and ultimately owned by Cititrust Private Trust (Cayman) Limited as the trustee of the SL Trust. Mr. Sean Shi and Ms. Hailey Lee (as founders of the SL Trust), Twice Happiness Limited and Cititrust Private Trust (Cayman) Limited are taken to be interested in the Shares held by SYH YIHAI Ltd and LHY YIHAI Ltd for the purpose of the SFO. Mr. Sean Shi is the spouse of Ms. Hailey Lee and is deemed to be interested in the same number of Shares in which Ms. Hailey Lee is interested for the purpose of the SFO. Ms. Hailey Lee is the spouse of Mr. Sean Shi and is deemed to be interested in the same number of Shares in which Mr. Sean Shi is interested for the purpose of the SFO.
- (3) UBS Group AG is interested in 69,367,022 Shares in long position and 16,797,454 Shares in short position as interest of corporation controlled by it via wholly owned subsidiaries.
- (4) Vistra Trust (Hong Kong) Limited is the trustee and JLJH YIHAI Ltd is the nominee to administer the RSU Scheme. JLJH YIHAI Ltd holds the Shares underlying the RSU granted by us for the benefit of eligible participants pursuant to the RSU Scheme.

附註：

- (1) ZYSP信託為張勇先生及舒萍女士以財產授予人身份以及張勇先生以保護人身份於2016年6月1日與UBS Trustees (B.V.I.) Limited (以受託人身份行事) 為其自身及其親屬利益成立的全權信託。ZYSP YIHAI Ltd的全部股本由UBS Trustees (B.V.I.) Limited以ZYSP信託的受託人身份全資擁有。張勇先生及舒萍女士(作為ZYSP信託的創立人)及UBS Trustees (B.V.I.) Limited就證券期貨條例而言被當作於ZYSP YIHAI Ltd持有的股份擁有權益。

SP信託為舒萍女士以財產授予人及保護人身份於2020年12月31日與UBS Trustees (B.V.I.) Limited (以受託人身份行事) 為其自身、張勇先生及其親屬利益成立的全權信託。SP YH Ltd的全部股本由UBS Trustees (B.V.I.) Limited以SP信託的受託人身份全資擁有。舒萍女士(作為SP信託的創立人)及UBS Trustees (B.V.I.) Limited就證券期貨條例而言被當作於SP YH Ltd持有的股份擁有權益。

- (2) SL信託為施永宏先生及李海燕女士以財產授予人及保護人身份為其自身利益於2016年6月2日成立的全權信託。SYH YIHAI Ltd及LHY YIHAI Ltd的全部股本由Twice Happiness Limited全資擁有及由Cititrust Private Trust (Cayman) Limited以SL信託的受託人身份最終擁有。施永宏先生及李海燕女士(作為SL信託的創立人)、Twice Happiness Limited及Cititrust Private Trust (Cayman) Limited就證券及期貨條例而言被當作於SYH YIHAI Ltd及LHY YIHAI Ltd持有的股份擁有權益。施永宏先生為李海燕女士的配偶，就證券及期貨條例而言被視為於李海燕女士擁有權益的相同股份數目中擁有權益。李海燕女士為施永宏先生的配偶，就證券及期貨條例而言被視為於施永宏先生擁有權益的相同股份數目中擁有權益。
- (3) UBS Group AG透過全資附屬公司擁有69,367,022股股份好倉權益及16,797,454股股份淡倉權益(為受控集團權益)。
- (4) Vistra Trust (Hong Kong) Limited為受託人及JLJH YIHAI Ltd為管理受限制股份單位計劃的代名人。JLJH YIHAI Ltd根據受限制股份單位計劃為合資格參與者的利益持有由我們授出涉及受限制股份單位的相關股份。

Directors' Report

董事會報告

Save as disclosed above, as at 31 December 2022, the Directors and the chief executives of the Company are not aware of any other person (other than the Directors or chief executives of the Company) who had an interest or short position in the shares or underlying shares of the Company which would be required to be notified to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO; or as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Directors, and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures" above, at no time during the year ended 31 December 2022 and up to the date of this annual report was the Company or any of its subsidiaries, a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of the shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

DIRECTORS AND CONTROLLING SHAREHOLDERS' INTERESTS IN COMPETING BUSINESS

Save as disclosed in the section headed "Our History, Reorganization and Corporate Structure – Reorganization" in the Prospectus and save for their respective interests in the Group, none of the Directors and the Controlling Shareholders was interested in any business which competes or is likely to compete with the businesses of the Group for the year ended 31 December 2022.

We have received annual written confirmations from the Controlling Shareholders of the compliance with the provisions of the Non-competition Undertaking by such Controlling Shareholders and their close associates.

The independent non-executive Directors have reviewed the compliance with the Non-competition Undertaking during the year ended 31 December 2022 based on the information and confirmation provided by or obtained from the Controlling Shareholders, and were satisfied that our Controlling Shareholders have duly complied with the Non-competition Undertaking.

除上文所披露者外，截至2022年12月31日，據本公司董事及最高行政人員所知，並無任何其他人士（除本公司董事或最高行政人員外）擁有根據證券及期貨條例第XV部第2及第3分部的規定須知會本公司及聯交所的股份或相關股份的權益或淡倉；或根據證券及期貨條例第336條本公司須存置的登記冊所記錄的權益或淡倉。

董事收購股份或債權證的權利

除上文「董事及最高行政人員於股份、相關股份及債權證中所擁有的權益及淡倉」一節所披露者外，於截至2022年12月31日止年度及直至本年報日期期間，本公司或其任何附屬公司均非任何安排的其中一方以讓董事通過收購本公司或任何其他法人團體的股份或債權證的方式收取利益，亦概無董事或任何彼等的配偶或18歲以下的子女獲授任何權利以認購本公司或任何其他法人團體的股本或債務證券或已行使任何該等權利。

董事及控股股東於競爭性業務的權益

除招股章程中「歷史、重組及公司架構 – 重組」一節所披露者及彼等各自於本集團的權益外，截至2022年12月31日止年度，董事及控股股東概無在任何與本集團業務產生競爭或可能產生競爭之業務中擁有權益。

我們已接獲控股股東就控股股東及其緊密聯繫人對不競爭承諾條文之合規情況而發出的年度書面確認書。

獨立非執行董事已根據控股股東所提供或其給予的資料及確認書，審閱於截至2022年12月31日止年度不競爭承諾的合規情況，並信納控股股東已妥為遵守不競爭承諾。

CONVERTIBLE BONDS

As at the date of this annual report, the Company has not issued any convertible bonds.

LOAN AGREEMENT WITH COVENANTS RELATING TO SPECIFIC PERFORMANCE OF THE CONTROLLING SHAREHOLDERS

As at the date of this annual report, the Company has not entered into any loan agreement which contains covenants requiring specific performance of the Controlling Shareholders.

CONNECTED AND CONTINUING CONNECTED TRANSACTIONS

Among the related party transactions disclosed in note 34 to the Financial Statements, the following transactions constitute continuing connected transactions for the Company under Rule 14A.31 of the Listing Rules and are required to be disclosed in this annual report in accordance with Rule 14A.71 of the Listing Rules. The Company confirmed that for the related party transactions falling under the definition of “connected transaction” or “continuing connected transaction” (as the case may be) in Chapter 14A of the Listing Rules, it had complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules. Please see below the information required to be disclosed in compliance with Chapter 14A of the Listing Rules.

1. Chengdu Lease Agreement

On 7 December 2020, Sichuan Haidilao and Chengdu Yueyihai, our wholly owned subsidiary, entered into the Chengdu Lease Agreement-pursuant to which Chengdu Yueyihai agreed to lease from Sichuan Haidilao a parcel of land together with properties and fixtures thereon to be used for production and warehousing. Sichuan Haidilao is our connected person and therefore the transactions under the Chengdu Lease Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Chengdu Lease Agreement has a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement of the Company dated 7 December 2020 for details.

可換股債券

截至本年報日期，本公司並無發行任何可換股債券。

附有涉及控股股東履行特定責任之契諾的貸款協議

截至本年報日期，本公司並無訂立任何載有要求控股股東履行特定責任之契諾的貸款協議。

關連及持續關連交易

於財務報表附註34中披露的關聯方交易中，下列交易根據上市規則第14A.31條構成本公司的持續關連交易，且根據上市規則第14A.71條的規定須於本年報中披露。本公司確認就關聯方交易歸入上市規則第十四A章有關「關連交易」或「持續關連交易」的定義（視屬何情況而定），其已符合上市規則第十四A章的披露規定。請見下列就遵守上市規則第十四A章的規定而須披露的資料。

1. 成都租賃協議

於2020年12月7日，四川海底撈與我們的全資附屬公司成都悅頤海訂立成都租賃協議，據此，成都悅頤海同意從四川海底撈租用一幅土地連同其上的物業及裝置以作生產及倉庫使用。四川海底撈為我們的關連人士，因此根據上市規則第十四A章，成都租賃協議項下的交易構成持續關連交易。

成都租賃協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請參閱本公司日期為2020年12月7日的公告。

Directors' Report

董事會報告

The annual caps for the rental payable under the Chengdu Lease Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB4,800,000, and RMB4,800,000, respectively. Please also refer to note 34 to the Financial Statements for details. The aggregate transaction amount incurred in accordance with the Chengdu Lease Agreement for the year ended 31 December 2022 was RMB1,070,000.

2. Shuhai Warehouse Storage Service Agreement

On 7 December 2020, Shuhai Supply Chain and the Company, each for itself and on behalf of its subsidiaries, entered into the Shuhai Warehouse Storage Service Agreement, pursuant to which Shuhai Supply Chain Group agreed to provide warehousing facilities and related services, including warehouse storage, sorting process management, stock-taking, and other logistics services, to the Group in connection with storage of our products. Shuhai Supply Chain is our connected person and therefore the transactions under the Shuhai Warehouse Storage Service Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Shuhai Warehouse Storage Service Agreement has a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement of the Company dated 7 December 2020 for details.

The annual caps for the storage service fees payable under the Shuhai Warehouse Storage Service Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB30,000,000 and RMB40,000,000, respectively. Please also refer to note 34 to the Financial Statements for details. No transaction amount was incurred under the Shuhai Warehouse Storage Service Agreement for the year ended 31 December 2022.

截至2022年12月31日止年度及截至2023年12月31日止年度，根據成都租賃協議應付租金的年度上限分別為人民幣4,800,000元及人民幣4,800,000元。有關詳情亦請參閱財務報表附註34。截至2022年12月31日止年度，根據成都租賃協議產生的總交易金額為人民幣1,070,000元。

2. 蜀海倉儲服務協議

於2020年12月7日，蜀海供應鏈與本公司（各自為其本身及代表其附屬公司）訂立蜀海倉儲服務協議，據此蜀海供應鏈集團同意就儲存我們的產品向本集團提供倉庫設施及相關服務（包括倉儲、分揀流程、盤點及其他物流服務）。蜀海供應鏈為我們的關連人士，因此根據上市規則第十四A章，蜀海倉儲服務協議項下的交易構成持續關連交易。

蜀海倉儲服務協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請參閱本公司日期為2020年12月7日的公告。

截至2022年12月31日止年度及截至2023年12月31日止年度，根據蜀海倉儲服務協議應付倉儲服務費的年度上限分別為人民幣30,000,000元及人民幣40,000,000元。有關詳情亦請參閱財務報表附註34。截至2022年12月31日止年度，概無根據蜀海倉儲服務協議產生交易金額。

3. Haidilao Master Sales Agreement

On 7 December 2020, Haidilao and the Company, each for itself and on behalf of its subsidiaries, entered into the Haidilao Master Sales Agreement, pursuant to which we agreed to supply Haidilao Customized Products, Yihai Retail Products and convenient ready-to-eat food products to the Haidilao Group. Haidilao is our connected person and therefore the transactions under the Haidilao Master Sales Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Haidilao Master Sales Agreement has a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement and circular of the Company dated 7 December 2020 and 14 December 2020, respectively, for details.

Upon completion of the Super Hi Spin-off, Super Hi ceased to be a subsidiary of Haidilao and the sales transactions between the Group and the Super Hi Group ceased to be governed by the Haidilao Master Sales Agreement with effect from 30 December 2022. Therefore, upon the completion of the Super Hi Spin-off, the existing annual caps under the Haidilao Master Sales Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 have been reduced from RMB5,693,000,000 and RMB7,540,000,000, respectively to RMB5,581,402,000 and RMB7,387,695,000, respectively. Please refer to the announcement of the Company dated 19 December 2022 for details.

Please also refer to note 34 to the Financial Statements for details. The aggregate transaction amount incurred in accordance with the Haidilao Master Sales Agreement for the year ended 31 December 2022 was RMB1,404,040,000, which did not include the transaction amount incurred between the Group and Super Hi Group for the same period.

3. 海底撈總銷售協議

於2020年12月7日，海底撈與本公司（各自為其本身及代表其附屬公司）訂立海底撈總銷售協議，據此，我們同意向海底撈集團供應海底撈定制產品、頤海零售產品及方便速食品。海底撈為我們的關連人士，因此根據上市規則第十四A章，海底撈總銷售協議項下的交易構成持續關連交易。

海底撈總銷售協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請分別參閱本公司日期為2020年12月7日及2020年12月14日的公告及通函。

特海分拆完成後，特海將不再為海底撈的附屬公司且本集團與特海集團之間進行的銷售交易將自2022年12月30日起不再受海底撈總銷售協議所規管。因此，特海分拆完成後，截至2022年12月31日止年度及截至2023年12月31日止年度海底撈總銷售協議下現有年度上限已由分別人民幣5,693,000,000元及7,540,000,000減至分別人民幣5,581,402,000元及7,387,695,000元。有關詳情，請參閱本公司日期為2022年12月19日的公告。

有關詳情亦請參閱財務報表附註34。截至2022年12月31日止年度，根據海底撈總銷售協議產生的總交易金額為人民幣1,404,040,000元，不包括同期本集團與特海集團產生的交易金額。

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4. Super Hi Master Sales Agreement

On 12 December 2022, Super Hi and the Company, each for itself and on behalf of its subsidiaries, entered into the Super Hi Master Sales Agreement, pursuant to which we agreed to supply Super Hi Customized Products, Yihai Retail Products and convenient ready-to-eat food products to the Super Hi Group. Super Hi is our connected person and therefore the transactions under the Super Hi Master Sales Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Super Hi Master Sales Agreement has a term commencing on 30 December 2022 to 31 December 2023. Please refer to the announcement of the Company dated 19 December 2022 for details.

The total annual caps of receivables under the Super Hi Master Sales Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB111,598,000 and RMB152,305,000, respectively. Please also refer to note 34 to the Financial Statements for details. The aggregate transaction amount incurred between the Group and Super Hi Group for the year ended 31 December 2022 was RMB81,733,000.

5. Shuhai Sales Agreement

On 7 December 2020, Shuhai Supply Chain and the Company, each for itself and on behalf of its subsidiaries, entered into the Shuhai Sales Agreement, pursuant to which we agreed to sell hot pot soup flavoring products, hot pot dipping sauce products and other compound condiment products to Shuhai Supply Chain Group for sales and distribution to its customers who are catering service providers and for its internal use. Shuhai Supply Chain is our connected person and therefore the transactions under the Shuhai Sales Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Shuhai Sales Agreement has a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement and circular of the Company dated 7 December 2020 and 14 December 2020, respectively, for details.

4. 特海總銷售協議

於2022年12月12日，特海與本公司（各自為其本身及代表其附屬公司）訂立特海總銷售協議，據此本公司同意向特海集團供應海底撈定制產品、頤海零售產品及方便速食品。特海為我們的關連人士，因此根據上市規則第十四A章，特海總銷售協議項下的交易構成持續關連交易。

特海總銷售協議年期自2022年12月30日起至2023年12月31日止。有關詳情，請參閱本公司日期為2022年12月19日的公告。

截至2022年12月31日止年度及截至2023年12月31日止年度根據特海總銷售協議應收款的總年度上限分別為人民幣111,598,000元及152,305,000元。有關詳情亦請參閱財務報表附註34。截至2022年12月31日止年度，本集團與特海集團產生的總交易金額為人民幣81,733,000元。

5. 蜀海銷售協議

於2020年12月7日，蜀海供應鏈與本公司（各自為其本身及代表其附屬公司）訂立蜀海銷售協議，據此，我們同意向蜀海供應鏈集團銷售火鍋底料產品、火鍋蘸料產品及其他複合調味品，以供向其餐飲服務供應商客戶進行銷售及經銷以及其內部用途。蜀海供應鏈為我們的關連人士，因此根據上市規則第十四A章，蜀海銷售協議項下的交易構成持續關連交易。

蜀海銷售協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請分別參閱本公司日期為2020年12月7日及2020年12月14日的公告及通函。

The total annual caps of receivables under the Shuhai Sales Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB113,360,000 and RMB154,200,000, respectively. Please also refer to note 34 to the Financial Statements for details. The aggregate transaction amount incurred in accordance with the Shuhai Sales Agreement for the year ended 31 December 2022 was RMB3,878,000.

6. Framework Sales and Purchase Agreements

On 7 December 2020, the Joint Venture and the Company and for itself and on behalf of its subsidiaries, entered into the Framework Sales and Purchase Agreements, pursuant to which (i) we agreed to sell condiment products to the Joint Venture as raw materials for the manufacture of Small Hot Pot Products; and (ii) the Joint Venture agreed to sell Small Hot Pot Products and other convenient ready-to-eat food products to us. The Joint Venture is our connected subsidiary and therefore transactions under the Framework Sales and Purchase Agreements constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Framework Sales and Purchase Agreements have a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement and circular of the Company dated 7 December 2020 and 14 December 2020, respectively, for details.

The total annual cap for the transactions under the Framework Sales and Purchase Agreements for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB1,367,000,000 and RMB1,998,000,000, respectively. The aggregate transaction amount incurred in accordance with the Framework Sales and Purchase Agreements for the year ended 31 December 2022 was RMB168,054,000.

截至2022年12月31日止年度及截至2023年12月31日止年度，根據蜀海銷售協議應收款的總年度上限分別為人民幣113,360,000元及人民幣154,200,000元。有關詳情亦請參閱財務報表附註34。截至2022年12月31日止年度，根據蜀海銷售協議產生的總交易金額為人民幣3,878,000元。

6. 產品互供框架協議

於2020年12月7日，合資公司與本公司（為其本身及代表其附屬公司）訂立產品互供框架協議，據此，(i)我們同意向合資公司出售調味料產品，用作生產小火鍋產品的原材料；及(ii)合資公司同意向我們出售小火鍋等方便速食產品。合資公司為我們的關連附屬公司，因此根據上市規則第十四A章，產品互供框架協議項下的交易構成持續關連交易。

產品互供框架協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請分別參閱本公司日期為2020年12月7日及2020年12月14日的公告及通函。

截至2022年12月31日止年度及截至2023年12月31日止年度，產品互供框架協議項下交易的總年度上限分別為人民幣1,367,000,000元及人民幣1,998,000,000元。截至2022年12月31日止年度，根據產品互供框架協議產生的總交易金額為人民幣168,054,000元。

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7. Shuhai Purchase Agreement

On 7 December 2020, the Company and Shuhai Supply Chain entered into the Shuhai Purchase Agreement, pursuant to which we agreed to purchase food ingredients (such as beef and bovine offal) from Shuhai Supply Chain Group. Such food ingredients will primarily be used in the manufacture of the Small Hot Pot Products. Shuhai Supply Chain is our connected person and therefore the transactions under the Shuhai Purchase Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

The Shuhai Purchase Agreement has a term of three years from 1 January 2021 to 31 December 2023. Please refer to the announcement and circular of the Company dated 7 December 2020 and 14 December 2020, respectively, for details.

The annual caps for transactions contemplated under the Shuhai Purchase Agreement for the year ended 31 December 2022 and the year ending 31 December 2023 are RMB300,000,000 and RMB375,000,000, respectively. The aggregate transaction amount incurred in accordance with the Shuhai Purchase Agreement for the year ended 31 December 2022 was RMB11,942,000.

The Group has followed policies and guidelines when determining the price and terms of the continuing connected transactions conducted for the year ended 31 December 2022.

The auditor of the Group has reviewed the continuing connected transactions referred to above and confirmed to the Board that the continuing connected transactions: (i) have received the approval of the Board; (ii) were in accordance with the pricing policies of the Group; (iii) were entered into in accordance with the relevant agreements governing the transactions; and (iv) have not exceeded the caps.

The independent non-executive Directors have confirmed that the above continuing connected transactions were entered into by the Group: (i) in the ordinary and usual course of its business; (ii) on normal commercial terms or better; and (iii) in accordance with the relevant agreements (including the pricing principle and guidelines set out therein) governing them and on terms that were fair and reasonable and in the interests of the Company and the Shareholders as a whole.

7. 蜀海購買協議

於2020年12月7日，本公司與蜀海供應鏈訂立蜀海購買協議，據此，我們同意向蜀海供應鏈集團購買牛肉及牛雜等食材。該等食材將主要用於製作小火鍋產品。蜀海供應鏈為我們的關連人士，因此根據上市規則第十四A章，蜀海購買協議項下的交易構成持續關連交易。

蜀海購買協議自2021年1月1日至2023年12月31日為期三年。有關詳情，請分別參閱本公司日期為2020年12月7日及2020年12月14日的公告及通函。

截至2022年12月31日止年度及截至2023年12月31日止年度，蜀海購買協議項下擬進行的交易的年度上限分別為人民幣300,000,000元及人民幣375,000,000元。截至2022年12月31日止年度，根據蜀海購買協議產生的總交易金額為人民幣11,942,000元。

本集團於釐定截至2022年12月31日止年度進行的持續關連交易的價格及條款時已遵守政策及指引。

本集團核數師已審閱上述持續關連交易，並向董事會確認，該等持續關連交易：(i)已獲董事會批准；(ii)符合本集團的定價政策；(iii)根據規管交易的相關協議訂立；及(iv)並無超出上限。

獨立非執行董事確認，本集團乃(i)於其日常及一般業務過程中；(ii)根據正常或更佳商業條款；及(iii)根據規管交易的相關協議（包括其中規定的定價原則及指引）並按公平、合理及符合本公司及股東整體利益之條款訂立上述持續關連交易。

The Company has designated a team of senior management from business operation, legal, risk control and finance departments and Board office to monitor the continuing connected transactions and ensure that the continuing connected transactions with the abovementioned connected persons are on arm's length basis and that the annual caps are not exceeded. Such team of senior management continuously traces and regularly monitors the progress of the continuing connected transactions and reports to management of the Company. They review the continuing connected transactions with the finance department to ensure that annual caps are not exceeded. They will also communicate with the Audit Committee, management and the Board of Directors, monthly or as needed, to report the progress of the continuing connected transactions, and request for approval of new changes of existing transaction terms. The heads of different departments of the Company will be informed on a periodic basis in relation to the terms and pricing policies of the continuing connected transactions as well. The Audit Committee has also assigned the independent internal audit team the task to ensure that the Company's internal control measures in respect of the continuing connected transactions remain effective and complete. With these measures, the independent non-executive Directors could therefore assess and give the confirmations in the preceding paragraph.

Save for disclosed above, during the year ended 31 December 2022, we have not entered into any connected transaction or continuing connected transaction which should be disclosed pursuant to the Rules 14A.49 and 14A.71 of the Listing Rules.

DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in the section headed "Connected and Continuing Connected Transactions" above, there were no transactions, arrangements or contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director or its connected entity (within the meaning of Section 486 of the Companies Ordinance) had a material interest, whether directly or indirectly, and subsisting during the year ended 31 December 2022 or as of 31 December 2022.

本公司已指定一支由業務經營、法律、風險控制及財務部門以及董事會辦公室組成的高級管理層團隊以監察持續關連交易及確保與上文所提及關連人士進行的持續關連交易乃按公平磋商釐定，且並無超出年度上限。有關高級管理層團隊持續追蹤及定期監察持續關連交易進程，並向本公司管理層報告。彼等與財務部審閱持續關連交易以確保並無超出年度上限。彼等亦將會每月或（如需要）與審計委員會、管理層及董事會進行溝通，以報告持續關連交易進程，並要求批准現有交易條款的新變動。本公司不同部門主管將會獲定期知會持續關連交易條款及定價政策。審計委員會亦指派獨立內部審計團隊任務，確保有關持續關連交易的本公司內部控制措施保持有效及完整。藉著該等措施，獨立非執行董事因而可進行評估並給予前段的確認。

除上文所披露者外，我們於截至2022年12月31日止年度並無訂立任何根據上市規則第14A.49條及第14A.71條須予披露之關連交易或持續關連交易。

董事於重要交易、安排或合約中的重大權益

除上文「關連及持續關連交易」一節所披露者外，並無本公司或其附屬公司屬其中一名訂約方且董事或其關連實體（如《公司條例》第486條所定義）於其中直接或間接擁有重大權益以及於截至2022年12月31日止年度或截至2022年12月31日仍然存續之重要交易、安排或合約。

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CONTRACT OF SIGNIFICANCE

Save as disclosed in the section headed “Connected and Continuing Connected Transactions” above, no contract of significance was entered into between the Company, or one of its subsidiary companies, and any of its Controlling Shareholders or subsidiaries during the year ended 31 December 2022.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2022 and up to the date of this annual report.

DIRECTORS' PERMITTED INDEMNITY PROVISION

Pursuant to Article 33 of the Articles of Association and subject to Cayman Companies Act, each Director shall be indemnified, out of the assets of the Company, against all losses or liabilities incurred or sustained by him as a Director in defending any proceedings, whether civil or criminal, in which judgment is given in his/her favor, or in which he/she is acquitted.

The Company has arranged appropriate directors' liability insurance coverage for the Directors of the Group during the year ended 31 December 2022.

REMUNERATION POLICY, DIRECTORS' REMUNERATION AND PENSION SCHEME

As at 31 December 2022, we had 2,720 employees. The remuneration of our employees includes salaries and allowances. We provide training to our staff to enhance technical and product knowledge. The Group's remuneration policies are formulated based on the performance of individual employees and are reviewed regularly. The Group follows closely the demand of business development and continuously improves its incentive system and implements a competitive remuneration policy.

The Group offers competitive remuneration packages to the Directors. The emoluments of Directors are determined by the Board with reference to the Directors' duties, responsibilities and performance and the results of the Group. Details of the Directors' remuneration during the year ended 31 December 2022 are set out in note 36 to the Financial Statements.

重大合約

除上文「關連及持續關連交易」一節所披露者外，於截至2022年12月31日止年度，本公司或其中一間附屬公司與其任何控股股東或附屬公司之間概無訂立任何重大合約。

管理合約

截至2022年12月31日止年度及直至本年報日期為止，概無訂立或存在任何有關本公司全部或重大部分業務之管理及行政的合約。

董事獲准許的彌償條文

根據組織章程細則第33條及受開曼公司法約束，各董事有權從本公司的資產中獲得彌償，以彌償其作為董事在勝訴或無罪的任何民事或刑事法律訴訟中進行抗辯而招致或蒙受的一切損失或法律責任。

於截至2022年12月31日止年度，本公司已為本集團的董事安排適當的董事責任保險。

薪酬政策、董事薪酬及退休金計劃

於2022年12月31日，我們擁有2,720名僱員。僱員的薪酬包括薪金及津貼。我們亦為員工提供培訓，以提升其技術及產品知識。本集團的薪酬政策乃基於僱員個人的表現制定，並會定期予以檢討。本集團緊貼業務發展需求，不斷優化激勵體系，實施具有競爭力的薪酬政策。

本集團為董事提供具競爭力的薪酬待遇。董事酬金由董事會經參照董事職務、職責及表現以及本集團的業績而釐定。於截至2022年12月31日止年度董事酬金的詳情載於財務報表附註36。

In accordance with the laws and regulations in the PRC, the Group has arranged for its PRC employees to join defined contribution plans, including pension, medical, housing and other welfare benefits, organized by the PRC government. The Group contributes funds which are calculated on fixed percentage of the employees' salary (subject to a floor and cap) as set by local municipal governments to each scheme locally to fund the retirement benefits of the employees. No forfeited contribution under this scheme is available to reduce the contribution payable in future years. The Group also provides social insurance, including pension insurance, unemployment insurance, work-related injury insurance and medical insurance for the employees of the Group.

SHARE SCHEME

During the year ended 31 December 2022 and up to the date of this annual report, the Company has adopted one share scheme which was required to be disclosed as below under the requirements of the Chapter 17 of the Listing Rules.

THE RSU SCHEME

The Company has approved and adopted a RSU Scheme by a resolution of the Shareholders on 24 February 2016 and a resolution of the Board on 24 February 2016. The Company complies with the provisions of the new Chapter 17 of the Listing Rules effective from the financial year commencing from 1 January 2023 subject to the transitional arrangements provided for the RSU Scheme, being a share award scheme.

The RSUs do not carry any right to vote at general meetings of the Company. No RSU grantee (the "Grantee") shall enjoy any of the rights of a Shareholder by virtue of the grant of an award of RSUs (the "Award") pursuant to the RSU Scheme, unless and until such Shares underlying the Award are actually transferred to the Grantee upon vesting of the RSU. Unless otherwise specified by the Board in its entire discretion, the Grantees do not have any rights to any cash or non-cash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions from any Shares underlying an Award. Please refer to the section headed "Appendix IV – Statutory and General Information" of the Prospectus for details.

根據中國法律及法規，本集團已安排其中國僱員加入由中國政府組織的界定供款計劃，當中包括退休金、醫療、住房及其他福利。本集團按照地方市政府設定的僱員薪金固定比例（設有上下限）對地方各計劃作出供款，為僱員的退休福利提供資金。本計劃並無可供沒收供款以供削減未來年度應付供款。本集團亦為本集團僱員提供社保，當中包括退休金保險、失業保險、工傷保險及醫療保險。

股份計劃

於截至2022年12月31日止年度及直至本年報日期，本公司採納了一項股份計劃，並須根據上市規則第十七章的規定作出以下披露。

受限制股份單位計劃

本公司已根據股東於2016年2月24日的決議案及董事會於2016年2月24日的決議案批准及採納受限制股份單位計劃。本公司按照受限制股份單位計劃（即股份獎勵計劃）規定的過渡安排，遵守自2023年1月1日起財政年度生效的上市規則新訂第十七章的規定。

受限制股份單位並無附帶任何可於本公司股東大會上投票的權利。除非及直至該等與受限制股份單位獎勵（「獎勵」）相關的股份於受限制股份單位歸屬時實際轉讓予受限制股份單位承授人，否則並無受限制股份單位承授人因根據受限制股份單位計劃授出獎勵而享有任何股東權利。除非董事會全權酌情決定另行指明，否則受限制股份單位承授人並無任何權利分享與獎勵相關的任何股份的任何現金或非現金收入、股息或分派及／或出售非現金及非實物分派的所得款項。有關詳情，請參閱招股章程「附錄四 – 法定及一般資料」章節。

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A summary of the principal terms of the RSU Scheme is set out below:

1. Purposes of the RSU Scheme

The purpose of the RSU Scheme is to recognize and reward RSU Participants (as defined below) for their contribution to the Group, to attract suitable personnel, and to provide incentives to them to remain with and further contribute to the Group.

2. RSU Participants in the RSU Scheme

Participants of the RSU Scheme ("RSU Participant(s)") include the following:

- (1) full-time employees (including directors, officers and members of senior management) of the Group;
- (2) before 1 January 2023, any person who, in the sole opinion of the Board, has contributed or will contribute to any member of the Group (including business partners of any member of the Group, such as suppliers, customers or any persons who provide technical support, consultancy, advisory or other services to any member of the Group); and
- (3) starting from 1 January 2023, any person who, in the sole opinion of the Board, provides services to any member of the Group on a continuing or recurring basis in its ordinary and usual course of business which are in the interests of the long term growth of the Group, excluding placing agents, financial advisers and professional service providers who are required to perform their services with impartiality and objectivity.

受限制股份單位計劃的主要條款概要載列如下：

1. 受限制股份單位計劃的目的

受限制股份單位計劃的目的為確認及獎勵受限制股份單位計劃參與者（定義見下文）對本集團的成功作出的貢獻、吸引合適人才、以及讓他們對本集團保持及作出進一步貢獻提供鼓勵。

2. 限制股份單位計劃的受限制股份單位參與者

受限制股份單位計劃參與者（「受限制股份單位參與者」）包括：

- (1) 本集團的全職僱員（包括董事、高級職員及高級管理層成員）；
- (2) 於2023年1月1日前，董事會全權認為曾為或將為本集團任何成員公司作出貢獻的任何人士（包括本集團任何成員公司的業務夥伴，例如供應商、客戶或向本集團任何成員公司提供技術支援、諮詢、建議或其他服務的任何人士）；及
- (3) 自2023年1月1日起，董事會全權認為為本集團任何成員公司一般及日常業務過程中持續或經常對其提供服務的任何人士而對本集團長期增長有利者（不包括配售代理、財務顧問及須公正客觀履行服務的專業服務商）。

3. Total Number of Shares Available for Grant

Under the RSU Scheme, the Company reserved 53,680,000 ordinary shares in February 2016. The shares under the RSU Scheme have been increased to 77,220,000 after the capitalisation issue on 13 July 2016. Therefore, unless otherwise duly approved by the Shareholders, the total number of Shares underlying the RSU Scheme shall not exceed 77,220,000 Shares (excluding Shares underlying RSUs that have lapsed or been cancelled in accordance with the RSU Scheme), representing approximately 7.38% of the issued Shares of the Company as of the date of this annual report. All the Shares underlying the RSU Scheme are held by Vistra Fiduciary (HK) Limited (the "RSU Trustee") on trust for the benefit of the participants to the scheme and will be released to participants upon vesting of each RSU under the RSU Scheme (when vesting in the form of Shares).

4. Maximum Entitlement of Each RSU Participant

The number of RSUs granted to each RSU Participant shall be determined at the sole and absolute discretion of the Board and the RSU Scheme did not contain any restriction on the maximum entitlement of each RSU Participant.

3. 可供授出股份總數

根據受限制股份單位計劃，本公司於2016年2月預留53,680,000股普通股。於2016年7月13日資本化發行後，受限制股份單位計劃下的股份已增加至77,220,000股。因此，除非股東另行正式批准，否則受限制股份單位計劃相關股份總數不得超過77,220,000股股份（不包括根據受限制股份單位計劃已告失效或被註銷的受限制股份單位計劃相關股份），相當於截至本年報日期本公司已發行股份約7.38%。受限制股份單位計劃所涉所有股份由Vistra Fiduciary (HK) Limited（「受限制股份單位受託人」）為計劃參與者的利益以信託方式持有，並會於各受限制股份單位根據受限制股份單位計劃歸屬時（以股份形式歸屬時）向參與者發放。

4. 各受限制股份單位參與者權益上限

授予各受限制股份單位參與者的受限制股份單位數量由董事會全權酌情釐定，而受限制股份單位計劃並無載列對各受限制股份單位參與者權益上限的限制。

5. Vesting Period

Subject to the terms of the RSU Scheme and the specific terms and conditions applicable to each Award, the RSUs granted in an Award shall be subject to a vesting period (if any) and the satisfaction of performance and/or other conditions (if any) to be determined by the Board in its absolute discretion. If such conditions are not satisfied, the RSU shall automatically lapse on the date on which such conditions are not satisfied, as determined by the Board in its absolute discretion.

6. Acceptance of Award

If the selected RSU Participant intends to accept an Award under the RSU Scheme as specified in the notice of grant, he/she is required to sign an acceptance notice, and return it to the RSU Trustee, through the Company within the time period and in a manner prescribed in the notice of grant. Upon the RSU Trustee's receipt from the selected RSU Participant of a duly executed acceptance notice and full payment of consideration, RSUs shall be granted to such Participant in respect of a Board Lot or an integral multiple thereof, and such RSU Participant shall become a Grantee pursuant to the RSU Scheme. To the extent that the Grant is not accepted by any selected Participant within the time period or in a manner prescribed in the notice of grant, the Grant shall be deemed to have been irrevocably declined and the RSUs immediately lapsed.

7. Basis of Determining of the Consideration

The consideration payable by a selected Participant for acceptance of an Award under the RSU Scheme shall be determined at the sole and absolute discretion of the Board after taking the following factors into consideration: (i) the initial issue price of the Shares underlying the RSU Scheme held by the RSU Trustee; (ii) the net asset value per Share as at the end of the financial year immediately before the date of the notice of grant; (iii) the closing price of the Shares of the Company on the date of the notice of grant; and (iv) the average closing price of the Shares of the Company for the five business days prior to the date of the notice of grant.

5. 歸屬期

受限於各項獎勵適用受限制股份單位計劃條款及特定條款和條款，獎勵中授出的受限制股份受歸屬期（如有）所限，並須達成董事會全權決定的表現及／或其他條件（如有）。倘未達成有關條件，則受限制股份單位將於未達成董事會全權決定的該等條件當日自動失效。

6. 獎勵的接納

倘經選定參與者擬按授出通知所示接納受限制股份單位計劃下的獎勵，其須簽署接納通知並在授出通知規定的期限內及按規定的方式透過本公司交回受限制股份單位受託人。待受限制股份單位受託人接獲經選定受限制股份單位參與者的正式簽署接納通知及代價的全數付款後，受限制股份單位將以一個買賣單位或其整數倍數授予該參與者，而該參與者根據受限制股份單位計劃成為承授人。倘授出未獲任何經選定參與者在授出通知規定的時間內或按規定方式接納，則此項授出被視為已不可撤銷地遭拒絕，而受限制股份單位即時失效。

7. 釐定代價的基準

經選定參與者就根據受限制股份單位計劃接納獎勵應付的代價由董事會於考慮以下因素後全權酌情釐定：(i)由受限制股份單位受託人持有有關受限制股份單位計劃股份的初步發行價；(ii)於緊接授出通知日期前財政年度結束時的每股股份資產淨值；(iii)本公司股份於授出通知日期的收市價；及(iv)本公司股份於授出通知日期前五個營業日的平均收市價。

8. Remaining Life

Subject to any early termination as may be determined by the Board pursuant to the termination clause of the RSU Scheme, the RSU Scheme shall be valid and effective for a period of 10 years commencing on the date of adoption, 24 February 2016, after which no Awards will be granted, but the provisions of the RSU Scheme shall in all other respects remain in full force and effect and the Awards granted during the term of the RSU Scheme may continue to be valid and exercisable in accordance with their terms of grant. As of the date of this annual report, the remaining life of the RSU Scheme is approximately two years and ten months.

The Company approved and granted 9,140,000 RSUs among which 1,510,000 were granted to two Directors at that time pursuant to the RSU Scheme on 28 December 2016. Please refer to the announcement of the Company dated 28 December 2016 for details. As at 31 December 2022, 748,000 RSUs out of the 9,140,000 RSUs that were granted on 28 December 2016 have been cancelled for reasons such as the resignation of our employees and all of the remaining RSUs (i.e. 8,392,000 RSUs) have been vested in accordance with the vesting period as set out in the announcement.

The Company approved and granted 1,510,000 RSUs among which 770,000 were granted to five Directors at that time pursuant to the RSU Scheme on 9 December 2018. Please refer to the announcement of the Company dated 10 December 2018 for details. As at 31 December 2022, all of the 1,510,000 RSUs have been vested in accordance with the vesting period as set out in the announcement.

The Company approved and granted 750,000 RSUs among which 670,000 were granted to five Directors at that time pursuant to the RSU Scheme on 27 December 2019. Please refer to the announcement of the Company dated 27 December 2019 for details. As at 31 December 2022, all of the 750,000 RSUs have been vested in accordance with the vesting period as set out in the announcement.

8. 尚餘期限

受限於董事根據受限制股份單位計劃的終止條款可能決定提早終止，受限制股份單位計劃將自採納日期（2016年2月24日）起生效，為期10年，期滿後，將不會授出獎勵，但受限制股份單位計劃的條文在所有其他方面仍具有十足效力及作用，而於受限制股份單位計劃期限內授出的獎勵可根據其授出條款繼續維持有效及可行使。截至本年報日期，受限制股份單位尚餘期限為約兩年十個月。

於2016年12月28日，本公司已根據受限制股份單位計劃批准及授出9,140,000個受限制股份單位，其中1,510,000個乃於當時授予兩名董事。詳情請參閱本公司日期為2016年12月28日的公告。截至2022年12月31日，於2016年12月28日授出的9,140,000個受限制股份單位中的748,000個受限制股份單位，由於我們僱員辭任等原因已被註銷，而其餘全部受限制股份單位（即8,392,000個受限制股份單位）已根據該公告載列的歸屬期予以歸屬。

於2018年12月9日，本公司已根據受限制股份單位計劃批准及授出1,510,000個受限制股份單位，其中770,000個乃於當時授予五名董事。詳情請參閱該本公司日期為2018年12月10日之公告。於2022年12月31日，全部1,510,000個受限制股份單位已根據該公告載列的歸屬期予以歸屬。

於2019年12月27日，本公司已根據受限制股份單位計劃批准及授出750,000個受限制股份單位，其中670,000個乃於當時授予五名董事。詳情請參閱本公司日期為2019年12月27日之公告。於2022年12月31日，全部750,000個受限制股份單位已根據該公告載列的歸屬期予以歸屬。

Directors' Report

董事會報告

Details of RSUs granted under the RSU Scheme as of 31 December 2022 are as follows:

截至2022年12月31日根據受限制股份單位計劃授出的受限制股份單位詳情如下：

Name of/Category of Grantee	Number of RSUs granted	Date of grant	Consideration (US\$)	Number of unvested RSUs as of 1 January 2022 截至2022年1月1日 未歸屬受限制股份單位數目	Number of RSUs vested during the Reporting Period 於報告期間 已歸屬受限制股份單位數目	Number of RSUs cancelled/lapsed during the Reporting Period 於報告期間 已註銷/ 已失效受限制股份單位數目	Number of RSUs outstanding as of 31 December 2022 截至2022年12月31日 未行使受限制股份單位數目
承授人姓名／類別	已授出受限制股份單位數目	授出日	代價(美元)				
Directors							
董事							
Mr. Sean Shi 施永宏先生	200,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	260,000	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-
Mr. Guo Qiang 郭強先生	150,000	28 December 2016 ⁽¹⁾ 2016年12月28日 ⁽¹⁾	0.0082 per Share (approximately HK\$0.06 per Share) 每股股份0.0082 (約每股股份0.06港元)	-	-	-	-
	120,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	120,000	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-
Mr. Sun Shengfeng 孫勝峰先生	500,000	28 December 2016 ⁽¹⁾ 2016年12月28日 ⁽¹⁾	0.0082 per Share (approximately HK\$0.06 per Share) 每股股份0.0082 (約每股股份0.06港元)	-	-	-	-
	120,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	60,000	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-
Mr. Zhao Xiaokai 趙曉凱先生	120,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	80,000	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-

Directors' Report

董事會報告

Name of/Category of Grantee	Number of RSUs granted	Date of grant	Consideration (US\$)	Number of unvested RSUs as of 1 January 2022 截至2022年1月1日 未歸屬受限制股份單位數目	Number of RSUs vested during the Reporting Period 於報告期間 已歸屬受限制股份單位數目	Number of RSUs cancelled/lapsed during the Reporting Period 於報告期間 已註銷/ 已失效受限制股份單位數目	Number of RSUs outstanding as of 31 December 2022 截至2022年12月31日 未行使受限制股份單位數目
承授人姓名／類別	已授出受限制股份單位數目	授出日	代價(美元)				
Ms. Shu Ping 舒萍女士	100,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
Mr. Zhang Yong 張勇先生	200,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	160,000	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-
Five Highest Paid Individuals in Aggregate⁽⁴⁾ 五名最高薪酬人士合計 ⁽⁴⁾	1,990,000 ⁽⁵⁾	28 December 2016 ⁽¹⁾ 2016年12月28日 ⁽¹⁾	0.0082 per Share (approximately HK\$0.06 per Share) 每股股份0.0082 (約每股股份0.06港元)	-	-	-	-
	250,000 ⁽⁵⁾	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
	70,000 ⁽⁵⁾	27 December 2019 ⁽³⁾ 2019年12月27日 ⁽³⁾	-	-	-	-	-
Other Grantees in Aggregate 其他承授人合計							
Employees of the Group 本集團僱員	5,202,000	28 December 2016 ⁽¹⁾ 2016年12月28日 ⁽¹⁾	0.0082 per Share (approximately HK\$0.06 per Share) 每股股份0.0082 (約每股股份0.06港元)	-	-	-	-
	400,000	9 December 2018 ⁽²⁾ 2018年12月9日 ⁽²⁾	-	-	-	-	-
Business partners 業務合作夥伴	550,000	28 December 2016 ⁽¹⁾ 2016年12月28日 ⁽¹⁾	0.0082 per Share (approximately HK\$0.06 per Share) 每股股份0.0082 (約每股股份0.06港元)	-	-	-	-
Total: 總計：	10,652,000						

Directors' Report

董事會報告

Notes:

- (1) Subject to all vesting conditions having been satisfied in accordance with the rules governing the RSU Scheme, the total of 9,140,000 RSUs granted on 28 December 2016 shall be vested as to 20% on 28 December 2018 and as to 80% on 28 December 2019.
- (2) Subject to all vesting conditions having been satisfied in accordance with the rules governing the RSU Scheme, the total of 1,510,000 RSUs granted on 9 December 2018 shall be vested on 10 December 2018.
- (3) Subject to all vesting conditions having been satisfied in accordance with the rules governing the RSU Scheme, the total of 750,000 RSUs granted on 27 December 2019 shall be vested on the same day.
- (4) Five highest paid individuals of the Company during the Reporting Period include three Directors, being Mr. Guo Qiang, Mr. Sun Shengfeng and Mr. Zhao Xiaokai and two other employees.
- (5) Excluding number of RSUs granted to Directors who are five highest paid individuals of the Company during the Reporting Period.

No participant with RSU granted and to be granted in excess of the 1% individual limit and no participant with RSU granted or to be granted in any 12-month period exceeding 0.1% of Shares in issue at the date of such grant.

The number of RSUs available for grant under the RSU Scheme mandate at the beginning and the end of the year ended 31 December 2022 was 66,568,000, representing approximately 6.36% of the issued shares of the Company as of the date of this annual report.

During the year ended 31 December 2022, the Company did not grant any RSU. Save as disclosed above, as at 31 December 2022, no RSU had been granted or agreed to be granted by the Company pursuant to the RSU Scheme.

EQUITY-LINKED AGREEMENT

Save as disclosed in this annual report, there was no equity-linked agreement entered into by the Company during the year ended 31 December 2022.

附註：

- (1) 受限於根據規管受限制股份單位計劃的規則達成所有歸屬條件，於2016年12月28日授出合共9,140,000個受限制股份單位的20%將於2018年12月28日歸屬，而80%將於2019年12月28日歸屬。
- (2) 受限於根據規管受限制股份單位計劃的規則達成所有歸屬條件，於2018年12月9日授出合共1,510,000個受限制股份單位將於2018年12月10日歸屬。
- (3) 受限於根據規管受限制股份單位計劃的規則達成所有歸屬條件，於2019年12月27日授出合共750,000個受限制股份單位將於同日歸屬。
- (4) 於報告期內本公司五名最高薪酬人士包括三名董事，即郭強先生、孫勝峰先生及趙曉凱先生以及另外兩名僱員。
- (5) 不包括報告期內授予屬本公司五名最高薪酬人士的董事的受限制股份單位數目。

於有關授出日期，並無參與者獲授及將獲授的受限制股份單位超出1%個別上限，亦無參與者獲授或將獲授的受限制股份單位於任何12個月期間超出有關已發行股份的0.1%。

於截至2022年12月31日止年度年初及年終時根據受限制股份單位計劃可供授出的受限制股份單位數目為66,568,000個，相當於截至本年報日期本公司已發行股份約6.36%。

於截至2022年12月31日止年度，本公司概無授出受限制股份單位。除上文披露者外，於2022年12月31日，本公司並無根據受限制股份單位計劃授出或同意授出受限制股份單位。

股權掛鈎協議

除本年報披露者外，本公司於截至2022年12月31日止年度並無訂立股權掛鈎協議。

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2022, the respective percentage of purchases attributable to the Group's largest supplier and five largest suppliers in aggregate was 5.5% and 18.3%; and the respective percentage of the total sales attributable to the Group's largest customer and five largest customers was 22.8% and 28.4%.

Our largest customer was Haidilao Group. Mr. Zhang Yong and Ms. Shu Ping are the controlling shareholders, and Mr. Sean Shi and his spouse are the substantial shareholders of Haidilao Group. Our fourth largest customer was Super Hi Group. Mr. Zhang Yong and Ms. Shu Ping are the controlling shareholders of Super Hi Group and Mr. Sean Shi, together with his spouse, Ms. Hailey Lee, is interested in approximately 8.15% of the shares of Super Hi Group.

Except as disclosed above, none of the Directors or any of their close associates or any Shareholders (which to the best knowledge of the Directors owned more than 5% of the Company's issued share capital) had a material interest in our five largest suppliers or customers.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year ended 31 December 2022.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code. Specific enquiries have been made to all the Directors and the Directors have confirmed that they have complied with the Model Code during the year ended 31 December 2022.

The Company's employees, who are likely to be in possession of inside information of the Company, have also been subject to the Model Code for securities transactions. No incident of non-compliance of the Model Code by the Company's employees was noted by the Company for the year ended 31 December 2022.

主要客戶及供應商

於截至2022年12月31日止年度，本集團最大供應商及五大供應商應佔相關採購百分比合共為5.5%及18.3%；及本集團最大客戶及五大客戶應佔銷售總額相關百分比為22.8%及28.4%。

我們的最大客戶為海底撈集團。張勇先生和舒萍女士為海底撈集團控股股東，而施永宏先生及其配偶為其主要股東。我們的第四大客戶為特海集團。張勇先生及舒萍女士為特海集團的控股股東，而施永宏先生及其配偶李海燕女士於特海集團約8.15%的股份中擁有權益。

除上述披露者外，董事或彼等緊密聯繫人或任何股東（據董事所知其擁有本公司超過5%的已發行股本）概無於五大供應商或客戶中擁有重大權益。

收購、出售或贖回本公司上市證券

於截至2022年12月31日止年度，本公司及其任何附屬公司均無購買、贖回或出售本公司任何上市證券。

證券交易的標準守則

本公司已採納標準守則。已向所有董事作出特定查詢，而董事亦已確認彼等於截至2022年12月31日止年度一直遵守標準守則。

可能擁有本公司內幕消息的本公司僱員亦須遵守證券交易的標準守則。於截至2022年12月31日止年度，據本公司所知，並無出現本公司僱員不遵守標準守則的事件。

Directors' Report

董事會報告

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company had applied the principles and code provisions as set out in the Corporate Governance Code and has complied with the code provisions in the Corporate Governance Code for the year ended 31 December 2022. Please refer to the Corporate Governance Report of this annual report for details.

AUDITOR

The consolidated financial statements of the Group for the year ended 31 December 2022 have been audited by PricewaterhouseCoopers, certified public accountants.

PricewaterhouseCoopers will retire and, being eligible, offer themselves for re-appointment. A resolution for their re-appointment as auditor of the Company will be proposed at the AGM.

CLOSURE OF REGISTER OF MEMBERS AND RECORD DATE

The register of members of the Company will be closed from Monday, 15 May 2023 to Thursday, 18 May 2023, both days inclusive, in order to determine the eligibility of the Shareholders to attend and vote at the AGM to be held on Thursday, 18 May 2023. The Shareholders whose names appear on the register of members of the Company on Monday, 15 May 2023 (the "Record Date") will be entitled to attend and vote at the AGM. In order to be eligible to attend and vote at the AGM, all transfer accompanied by the relevant share certificates and transfer forms must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong before 4:30 p.m. on Friday, 12 May 2023.

遵守企業管治守則

本公司已採納企業管治守則的原則及守則條文，並於截至2022年12月31日止年度一直遵守企業管治守則內之守則條文。有關詳情，請參閱本年報企業管治報告。

核數師

本集團截至2022年12月31日止年度的綜合財務報表已經執業會計師羅兵咸永道會計師事務所審核。

羅兵咸永道會計師事務所將會退任，並合資格應聘續任。續任彼等為本公司核數師的決議案將於股東週年大會上提呈。

暫停辦理過戶登記及記錄日期

本公司將於2023年5月15日（星期一）至2023年5月18日（星期四）（包括首尾兩日）暫停辦理股份過戶登記手續，以確定合資格出席將於2023年5月18日（星期四）舉行的股東週年大會並於會上投票的股東。於2023年5月15日（星期一）（「記錄日期」）名列在本公司股東名冊上的股東將有資格參加股東週年大會並於其中投票。為符合資格出席股東週年大會並於會上投票，所有過戶文件連同有關股票及過戶表格，須於2023年5月12日（星期五）下午四時三十分前送交本公司之香港股份過戶登記分處香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17樓1712至1716號舖。

The register of members of the Company will also be closed from Wednesday, 24 May 2023 to Thursday, 25 May 2023, both days inclusive, in order to determine the entitlement of the Shareholders to the final dividend. The Shareholders whose names appear on the register of members of the Company on Thursday, 25 May 2023 will be entitled to the final dividend. In order to be eligible to be entitled to the final dividend, all transfers accompanied by the relevant share certificates and transfer forms must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong before 4:30 p.m. on Tuesday, 23 May 2023.

By order of the Board

Sean Shi

Chairman of the Board

Hong Kong, 30 March 2023

本公司亦將於2023年5月24日(星期三)至2023年5月25日(星期四)(包括首尾兩日)暫停辦理股份過戶登記手續,以確定合資格領取末期股息之股東。於2023年5月25日(星期四)名列本公司股東名冊的股東將有資格收取末期股息。為符合資格收取末期股息,所有過戶文件連同有關股票及過戶表格,須不遲於2023年5月23日(星期二)下午四時三十分前送交本公司之香港股份過戶登記分處香港中央證券登記有限公司,地址為香港灣仔皇后大道東183號合和中心17樓1712至1716號舖。

承董事會命

施永宏

董事會主席

香港, 2023年3月30日

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

ABOUT THE REPORT

YIHAI INTERNATIONAL HOLDING LTD. (hereinafter “Yihai”, “the Group”, or “we”) is pleased to present our report on Environmental, Social and Governance (ESG) for the year of 2022 (“the Report”). This is the seventh consecutive ESG report we have disclosed to the public regarding our ESG management philosophy and performance of our practices. We aim to disclose in this report the concepts and practices on sustainable development of the Group in a transparent manner and enhance the mutual understanding and communication of various stakeholders of the Group.

BASIS OF PREPARATION

The Report is prepared in accordance with Appendix 27 *Environmental, Social and Governance Reporting Guide* (the “ESG Reporting Guide”) to the *Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited* (the “Listing Rules”) by Hong Kong Exchanges and Clearing Limited (“HKEx”). We follow the principles of materiality, quantitative, balance and consistency, and strive to fully represent our current management status and performance results in terms of environmental, social and governance for the year. This report should be read together in conjunction with the “Corporate Governance Report” in the Group’s 2022 *Annual Report* for a more comprehensive understanding of the Group’s ESG performance.

“Materiality”: This report has been prepared to identify key stakeholders and their concerns about ESG issues, and to make targeted disclosures based on the relative materiality of their concerns.

關於本報告

頤海國際控股有限公司（下稱「頤海」「本集團」或「我們」）欣然呈列2022年度之環境、社會及管治報告（下稱「本報告」）。本報告系我們連續第七年向社會發佈本集團在環境、社會及管治（下稱「ESG」）方面的管理理念與績效表現。我們希望本報告能傳遞本集團的可持續發展理念與管理實踐，促進各利益相關方對本集團的了解和溝通。

報告編製標準

本報告編製依據為香港交易及結算所有有限公司發佈的《香港聯合交易所有限公司證券上市規則》（下稱《上市規則》）所載之附錄二十七《環境、社會及管治報告指引》（下稱《ESG報告指引》），遵循重要性、量化、平衡、一致性匯報原則，力求充分反映本集團本年度在ESG方面的管理現狀及績效成果。本報告應與本集團《2022年年度報告》「企業管治報告」章節結合閱讀，以幫助讀者更全面地了解本集團ESG表現。

「重要性」：本報告已在編製過程中識別主要利益相關方及其關注的ESG議題，並根據其關注議題的相對重要程度，在本報告中做有針對性的披露。

Environmental, Social and Governance Report

環境、社會及管治(ESG)報告

“Quantitative”: The report presents the key performance indicators at the environmental and social levels in quantitative terms, and the measurement criteria, methodologies, assumptions and/or calculation tools for KPIs in this report, as well as the sources of conversion factors used, are described in the corresponding places.

“Balance”: This report follows the balance principle and objectively presents the Group’s ESG performance and management status.

“Consistency”: Unless otherwise indicated, the data disclosed in this report are statistically consistent with previous years.

REPORTING BOUNDARY

Unless otherwise stated, the Report covers the period from 1 January 2022 to 31 December 2022, which is the same as the period covered by the annual report of the Group. All data involved in the Report are derived from internal documents or statistical reports of the Group.

ESG MANAGEMENT

ESG Concept

We believe that sustainable and robust ESG performance is essential to the sustainable development of the Group’s business and the community where the Group operates. The dynamic combination of commercial and social needs is bound to embrace more influential social effects. We are not only committed to achieving sound financial performance, but also realizing greater overall benefits through actively identifying stakeholders’ expectations, discovering areas where our business development coheres with environmental and social demands, exercising prudent management over our ESG risks, fully integrating our existing and potential resources to provide more value-added products and services for the society, striving to enhance our corporate value and ensuring the Group’s long-term sustainable development.

「量化」：本報告採用量化資料的方式展現環境與社會層面的關鍵績效指標，有關本報告中關鍵績效指標的計量標準、方法、假設及／或計算工具、以及使用的轉換系數來源，均已在相應位置進行了說明。

「平衡」：本報告遵循平衡原則，客觀呈現本集團的ESG表現及管理現狀。

「一致性」：除另有註明外，本報告所披露數據採取與往年一致的統計方法。

報告範圍

除特別說明外，本報告涵蓋期間為2022年1月1日至2022年12月31日，與公司年報內容所涵蓋時間相同。報告內涉及所有數據均來自本集團內部文件或統計報告。

ESG管理方針

ESG理念

我們相信持續穩健的ESG表現對本集團業務與本集團所在社區的可持續發展至關重要，商業和社會需求的有機結合方能產生更具影響的社會效應。我們不僅致力於實現強健的財務業績，亦致力於積極識別各利益相關方的期望，不斷發掘自身業務發展和環境、社會需求的契合點，審慎管理自身的ESG風險，充分整合現有及潛在資源以為社會創造更具價值的產品和服務，努力提升企業價值，確保本集團的長期持續發展。

Environmental, Social and Governance Report

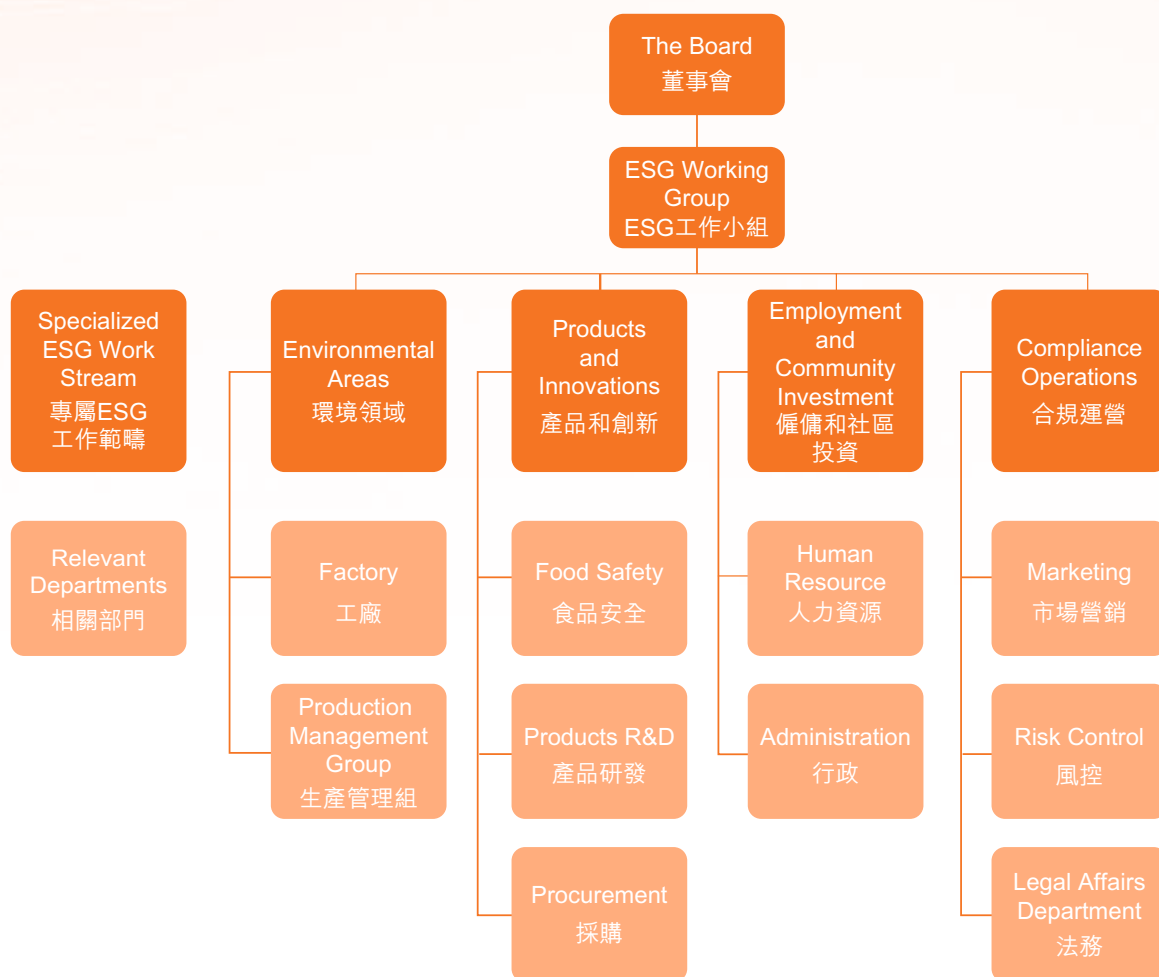
環境、社會及管治 (ESG) 報告

ESG Governance Structure

To strengthen the Company's ESG management and implement the concept of sustainable development, the Group has further optimised the ESG governance system, clarified the supervision of ESG matters by the governance layer, and played a governance role. At the same time, the management responsibilities, and authorities of the management on ESG matters are clarified, and an ESG working group with senior management as a member is formed to carry out ESG work in combination with the current management situation of the Group and the characteristics of the food industry.

ESG管治架構

為加強公司ESG管理工作，貫徹可持續發展理念，本集團進一步優化ESG管治架構，明確治理層對ESG事宜的監督，發揮治理作用。同時明確管理層對ESG事宜的管理職責和權限，組建由高級管理層擔任成員的ESG工作小組，結合公司管理現狀及食品行業特點，開展ESG工作。



ESG Governance Structure
ESG管治架構

Statement for Responsibilities of ESG Governance Framework

- **The Board** : Responsible for assessing and determining the Risks and Opportunities associated with the Group's environmental, social and governance. Ensuring that the Group has appropriate and effective ESG risk management and internal control systems in place. Formulating the Company's ESG management policies, strategies, priorities and targets, and regularly reviewing the Group's performance on ESG-related targets. Approving disclosures in the Company's ESG Reports and ensuring that the Group has incorporated ESG into its business decision-making processes.
- **ESG Working Group** : Conducting internal and external materiality assessments of relevant ESG issues as authorized by the Board. Implementing Board strategies and policies and preparing ESG Reports. Reporting to the Board on a regular basis, developing and approving ESG management policies and internal processes.

Board Statement

The Board oversees environmental, social and governance matters with the assistance of the ESG Working Group. The ESG working group, which is composed of key business executives led by the head of the supply system, reports to the board of directors on ESG information and is responsible for implementing the Group's ESG policy to achieve the Company's sustainable development goals.

The Board regularly scrutinizes ESG-related strategies to review and ensure that they are aligned with the Company's long-term development strategy. The Company communicates extensively and deeply with various stakeholders through various channels, and constantly explores and improves its performance in the field of ESG. The Group strictly abides by the relevant laws and regulations relevant to ESG involved in corporate operations and has integrated ESG management into the Company's strategic development and daily operation. At the same time, the Board has been involved in the assessment, prioritization and management of environmental, social and governance-related matters. Further information on the assessment of the materiality is detailed in the "Stakeholder Communication and Substantive Analysis" subsection of this report.

ESG管治架構職責說明

- **董事會**：負責評估及釐定本集團的環境、社會及管治相關風險及機遇；確保本集團設有適當和有效的環境、社會及管治風險管理及內部監控系統；制訂公司的環境、社會及管治管理方針、策略、優先次序及目標；就環境、社會及管治相關目標定期檢討本集團表現；審批公司環境、社會及管治報告內的披露資料，並確保本集團已將ESG納入業務決策流程。
- **ESG工作小組**：由董事會授權，對相關ESG議題進行內部及外部重要性評估；執行董事會的策略及政策，編製環境、社會及管治報告；定期向董事會匯報、制定和審批ESG管理制度及內部流程。

董事會聲明

董事會在ESG工作小組的協助下監督環境、社會及管治事宜。有關環境、社會及管治的信息，由供應體系負責人帶領各業務骨幹組成的ESG工作小組向董事會進行報告，並負責落實本集團的ESG政策，以實現公司可持續發展的目標。

公司董事會定期審閱ESG相關策略，以檢討和確保其與頤海長期的發展戰略一致。公司通過多種渠道與各利益相關方進行廣泛深入的溝通，不斷探索並精進自身在ESG領域的績效表現。頤海嚴格遵守企業運營中涉及的ESG相關法律法規，並已將ESG管理融入公司戰略發展與日常經營層面。同時，董事會已參與環境、社會及管治相關事宜的評估、優次排序及管理，有關重要性評估工作的詳情參見本報告「利益相關方溝通及實質性分析」小節。

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

The Group has incorporated key ESG risks into its comprehensive risk management system. The company's senior managers and each major business leader, have formulated risk response measures after taking the possibilities, extent of impact as well as risk trends of key ESG risks into account. The Board has reviewed relevant key risks, being aware of the management measures taken and making recommendations.

During the Reporting Period, the Board and the ESG Working Group reviewed and discussed the setting and progress of the targets, and have established environmental targets related to business operations, mainly referring to emissions and resource use due to factory production operations. The Board, with the assistance of the ESG Working Group, regularly assesses and determines the Group's ESG risks and ESG objectives, and regularly reviews and examines the progress and performance of the ESG objectives. Based on the results of the review, including the progress of achieving the ESG objectives, the Board will review the Group's business and take appropriate measures to adjust the business approach where necessary in order to promote the achievement of the ESG objectives.

In 2022, the board office and the ESG Working Group of the Company received training on the Guidelines on Climate Disclosure jointly organized by HKEx and CDP, etc. At the same time, our ESG working group and ESG compliance officer also attended a special ESG training, which focused on the latest ESG compliance requirements of HKEx, the latest regulatory policies and ESG ratings and other related contents, in order to further enhance the overall ESG work capability and efficiency of the Group.

This report provides detailed disclosure of the above environmental, social and governance related matters, the report was reviewed and approved by the Board in March 2023.

頤海已將ESG關鍵風險納入風險管理體系。公司高級管理層及各主要業務負責人對關鍵的ESG風險發生的可能性、影響程度以及趨勢進行綜合考量後，制定風險應對措施。公司董事會已審閱相關ESG關鍵風險，知悉所採取的應對措施，並已提出建議。

本報告期內，董事會及ESG工作小組就目標的設立及進展進行了審閱及討論，並已設立與業務運營相關的環境目標，主要為工廠生產運營導致的排放與資源使用的目標。董事會在ESG工作小組的協助下定期評估釐定本集團的ESG風險及ESG目標，並就ESG目標的進度及表現進行定期審視並開展檢討。董事會將根據檢討結果，包括ESG目標的達成進度，審視本集團的業務，並於必要時採取適當的措施調整業務方針，以推進ESG目標的實現。

2022年，本公司的董事會辦公室及ESG工作小組接受了聯交所及CDP等聯合組織的關於《氣候信息披露指引》的培訓；同時，我們的ESG工作小組、ESG合規負責人也參加了專門的ESG培訓，培訓主要是對聯交所最新的ESG合規要求、最新監管政策以及ESG的評級等相關內容的宣貫，以進一步提升本集團整體ESG工作能力及效率。

本報告亦詳盡披露了上述環境、社會及管治相關事宜，本報告由董事會於2023年3月審閱批准。

Stakeholder Communication and Substantive Analysis

利益相關方溝通及實質性分析

The Group has maintained effective communication with the stakeholders through various channels to fully understand and actively respond to their comments and demands. Through the continuous enhancement of internal optimization and management, our business and operations better satisfy their needs and expectations.

本集團通過多種渠道與各利益相關方進行有效溝通，及時了解並積極回應各利益相關方的意見與訴求，不斷加強內部優化與管理，促使本集團業務與運營更好地滿足其需求與期望。

Key Stakeholders 主要利益相關方	Key ESG issues of concern ESG議題	Communication Channels 溝通渠道
Government regulators 政府監管部門	Operation compliance 合規經營 Taxation in accordance with law 依法納稅 Food safety 食品安全 Environmental management 環境保護 Climate change 氣候變化	Under supervision 接受監督 Regular disclosure 定期披露 Quality inspection 質量檢驗 Strengthen management 加強管理 Institutional inspection 論壇及研討會
Investors 投資者	Investment return 投資回報	Regular announcements, investor meetings 定期公告、投資者會議
Employees 僱員	Employee rights 員工權益 Remuneration and benefits 待遇與福利 Occupational Health and Safety 職業健康安全 Training and development 發展與培訓	Workers' representative conference 職工代表大會 Employee activities 員工活動 Security check 安全檢查 Training 培訓
Customers 消費者	Product quality and safety 產品質量與安全 Customer rights 客戶權益 Customer service 客戶服務	Industry Research 行業調研 Customer Complaint 客戶投訴 Satisfaction survey 滿意度調查

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Stakeholders 主要利益相關方	Key ESG issues of concern ESG 議題	Communication Channels 溝通渠道
Suppliers 供應商	Transparent procurement 透明採購 Communication and evaluation 溝通與評估 Supplier enablement 供應商賦能	Supplier inspection 供應商考察 Supplier management 供應商管理 Supplier training 供應商培訓
Community and the public 社區與公眾	Community development 社區發展 Social welfare 社會公益 Public charity 公益慈善	Volunteer activities 志願者活動 Public welfare activities 公益活動 Charitable contribution 慈善捐贈

We conducted a substantive analysis of the 12 ESG issues listed in the *ESG Reporting Guide*, taking into account the strategic and business development direction of this year, and identified 25 important issues of this year. A questionnaire was developed and distributed online, and internal and external stakeholders, including investors, customers, community, employees, government regulators and suppliers, participated in the assessment.

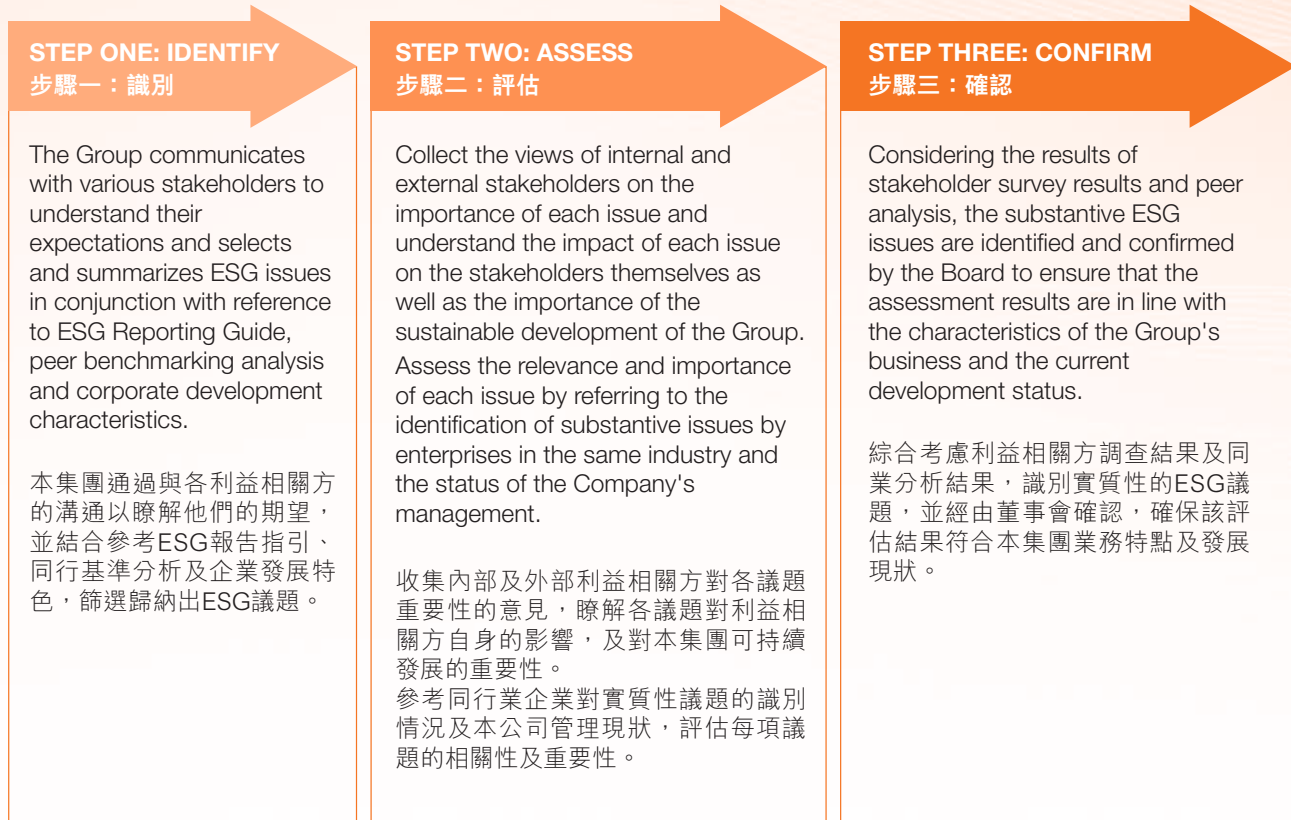
Based on the analysis of the questionnaire results, we evaluated the importance of each issue in terms of “importance to internal sustainability” and “importance to external stakeholders”. The assessment results showed that “food safety” “Compliant operation” “Pollution emission” “Anti-corruption and business ethics” “Food nutrition and health” “Raw material procurement” “Resource conservation” and “Employee safety and health” are of high importance. “Product innovation” “Consumer experience” “Advertising specification” “Supplier management” “ESG management and risk control” “Protection of intellectual property” “Employee rights and welfare” “Water consumption” and “Packaging management” are of medium importance. The importance of “Community contribution” “Response to climate change” “Corporate governance” “Product carbon footprint” “Low-carbon operations” “Equal employment” “Employee training and development” and “Information security and privacy protection” is relatively low. In the report, the Group will discuss the contents of each topic separately.

我們結合本年度的戰略和業務發展方向，根據《ESG報告指引》所列12個層面的ESG相關議題進行實質性分析，識別出了本年度25個重要的議題。我們設置了實質性議題問卷並以線上形式發放，投資者、客戶、社區、員工、政府監管部門與供應商等內外部利益相關方均參與到本次評估工作中。

基於對問卷結果的分析，我們將各項議題從「對公司內部可持續發展的重要性」和「對外部利益相關方的重要性」兩個維度進行重要性評估。評估結果顯示，「食品安全」「合規經營」「控制污染排放」「反貪污與商業道德」「食品營養與健康」「原材料採購」「資源節約」和「員工安全與健康」的重要性較高；「產品創新」「消費體驗」「廣告營銷規範」「供應商管理」「ESG管治與風險控制」「知識產權保護」「員工權益與福利」「用水管理」「包材管理」的重要性中等；「社區公益」「應對氣候變化」「公司治理」「產品碳足跡」「低碳運營」「平等僱傭」「員工培訓與發展」及「信息安全與隱私保護」的重要性相對較低。本集團將在報告中分別討論各個議題所含內容。

The following is the process of identification of key issues.

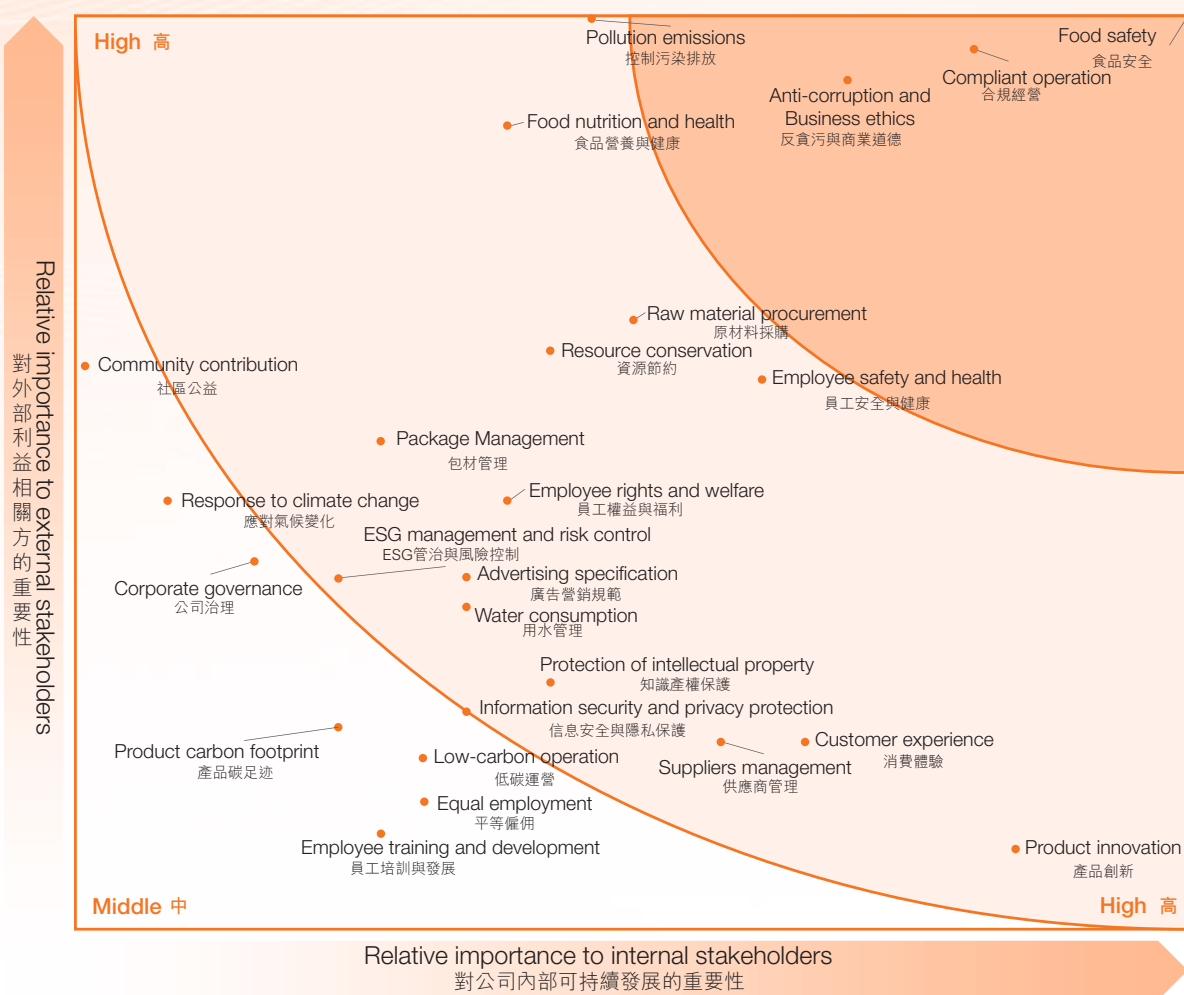
以下是我們決定實質性議題的程序：



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Materiality matrix
重大性議題矩陣



FOOD SAFETY-ORIENTED, CUSTOMER NEEDS FOCUSED

The Group values product quality management and devotes to ensuring product safety, quality and the legitimate rights and interests of consumers through the continuous improvement of quality management procedures. In 2022, there are no litigation cases that violate the laws and regulations on product liability such as product quality, advertising, label, consumer privacy and rights protection and that have a significant impact on the Group.

Focus on Food Safety

Food safety is the basis of food consumption. It is the responsibility of all food production enterprises to ensure the safety and reliability of food production. As a responsible food production enterprise, we are committed to providing consumers with high-quality, safe and assured products. Through strict control of all production links, we will comprehensively enhance consumers' trust and satisfaction with the Group's products. The Group strictly abides by the *Food Safety Law of the People's Republic of China*, *Food Recall Management Measures of the People's Republic of China*, *National Standards for Food Safety – Compound Seasonings* and other food safety-related laws, regulations and standards. In addition, Yihai added the *Quality Guarantee System* in 2022. In response to the update of the *Food Safety Law of the People's Republic of China*, we formulated the *Introduction Standard of New Raw Materials* to further standardize the introduction process of raw materials. On this basis, we revised the *Management Policy for Food Safety and Environmental Protection* in 2022 to re-identify the characteristics of suppliers' bottom lines, clarify food safety bottom line standards, clarify bottom lines in all processes from raw materials to products, standardize bottom line assessment and daily inspection, and further strengthen food safety control. On this basis, we have added new requirements for overseas suppliers in terms of sampling inspection, and constantly optimise the management of suppliers to ensure food safety.

食安為本，關注客戶需求

本集團非常重視產品的質量管理，通過對質量管理工作流程的不斷改進和完善，確保產品的安全優質與消費者的合法權益。本年度未發生對本集團造成重大影響的任何違反產品質量、廣告、標籤、消費者隱私及權益保護等產品責任方面的法律法規的訴訟案件。

專注食品安全

食品安全是食品消費的基本要求，保障食品在生產過程中的安全可靠是所有食品生產企業的責任。作為負責任的食品生產企業，我們致力於為消費者提供優質、安全、放心的產品，通過嚴格管控各個生產環節，全面提升消費者對本集團產品的信賴度與滿意度。本集團嚴格遵守《中華人民共和國食品安全法》、《中華人民共和國食品召回管理辦法》、《食品安全國家標準－複合調味料》等食品安全相關的法律法規及標準。此外，頤海在2022年新增了《質量擔保制度》，針對《中華人民共和國食品安全法》的更新，我們制定了《新品原料引入標準》，進一步規範原料引入流程。在此基礎上，我們在2022年修訂了《食品安全與安全環保管理制度》，重新識別供應商紅線特點，明確食品安全類紅線標準，釐清從原料到產品所有過程的紅線問題，規範紅線的考核和日常檢查，進一步加強食品安全管控。在此基礎上，我們在供應商抽檢方面新增了對海外供應商的要求，不斷優化對供應商保障食品安全的管理。

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In terms of production, the Group developed and issued the *Technical Manual for Thermal Sterilisation*, *Technical Manual for Product Protection*, *Technical Manual for Plasticiser Improvement*, *Manual for COVID-19 Prevention and Control* and other standards, which plays a normative role in improving product quality, ensuring quality and safety through standardised production processes and procedures. This year, we updated the standards of raw material companions, such as optimizing the standard of ginger shred coarseness to avoid being mistaken as a foreign substance by consumers, and updated the quality inspection standards simultaneously. During the production process of our products, we check and control the parameters according to the production process, and set up the *Management System for Employee Code of Conduct of Yihai Supply System*, further standardize the standard operation of employees, and organize external professional organizations to check and apply the verification results to the factory point system management, and link them directly to the profit and loss of the factory.

In terms of product storage, this year, Yihai redefined the time and conditions of product storage by testing and verifying product quality, and optimised the indicators related to product storage.

In terms of product quality verification, we implemented all-round quality verification process from raw materials to finished products in a more rigorous way to ensure product quality. Before leaving the factory, we will test each batch of products to ensure that each product can meet our quality requirements. We conduct risk sampling on raw materials and products to eliminate potential food safety risks in advance; This year, Yihai moved the product quality management to the production process and introduced a new visual inspection system instead of the original manual inspection, which effectively optimised the product quality problems such as lack of packages. In 2022, Yihai established a testing centre and quality inspection team, and newly purchased large-scale quality inspection instruments, so as to have the ability to self-test unconventional indicators of products.

在產品生產方面，本集團組織編寫並發佈了《熱殺菌技術手冊》、《產品防護技術手冊》、《塑化劑改善技術手冊》、《新冠病毒防控手冊》等標準，通過標準化產品製作工藝和流程，在提升產品品質及保證質量安全方面起到了規範作用。本年度，我們更新了原料伴生物的標準，如優化薑絲粗細標準，以避免被消費者誤認為是異物的情況，並同步更新了質檢標準。在產品生產過程中，我們按照生產工藝流程進行參數檢定和控制，並制定《頤海供應系統員工行為規範管理制度》，進一步規範員工標準作業，同時組織外部專業機構進行查核並將核查結果運用到工廠積分制管理中，並將其與工廠損益直接掛鉤。

在產品儲存方面，本年度，頤海通過對產品質量的測試與驗證，重新定義了產品儲存的時間和條件，對產品儲存的相關指標進行了優化。

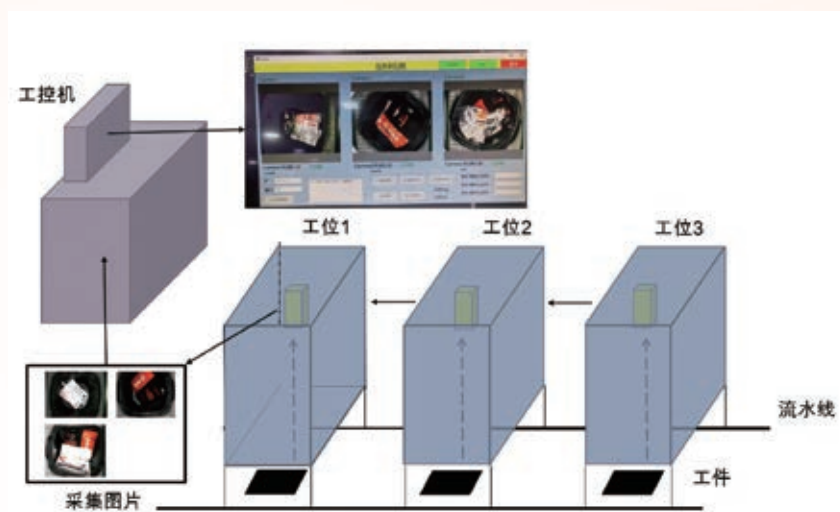
在產品質量檢定方面，我們嚴格執行從原材料到產成品的全方位質量檢定過程以確保產品品質。產品出廠前對每一批次進行檢定，以確保每一件出廠產品都能達到我們的質量要求。我們對原料和產品進行風險抽樣，提前杜絕潛在的食品安全風險隱患；本年度，頤海將產品質量管理工作前移至生產過程，新增引入了視覺檢測系統代替了原本的人工檢查，高效優化了產品質量中的缺包少包等問題。頤海在2022年成立了檢測中心與質檢團隊，並新增購入了大型質檢儀器，擁有了對產品非常規指標的自我檢測能力。

Case : Visual inspection system

Vision inspection systems use a pre-trained set of algorithms to identify and classify parts based on multiple features or properties for “edge” learning to deliver fast, accurate results, providing a more simplified automated approach for challenging visual applications. Through the visual inspection system, Yihai solves the quality problem of the assembled products.

案例：視覺檢測系統

視覺檢測系統使用一組預先訓練的算法，根據多個特徵或特性來識別和分類部件，進行「邊緣」學習，交付快速、準確的結果，為有挑戰性的視覺應用提供了更簡化的自動化方法。頤海通過視覺檢測系統，解決組裝產品缺包、少包的質量問題。



Visual monitoring system schematic diagram
視覺監測系統原理圖

In terms of product quality control of foundries, Yihai has reduced the foundry’s business this year and tried to use internal factories for product production to improve the controllable degree of risks. For existing OEM factories, Yihai insists on maintaining consistency with internal factories in terms of technical support, service, reward and punishment system and management, and establishes OEM comparison mechanism, that is, select at least two OEM factories to produce the same product and conduct a comparative audit, so as to ensure higher product quality. In 2022, we have added the *Quality and Safety Guarantee System of Yihai Company*, which strengthens the restraint and management of OEM factory directors, ensures the quality and safety of products, and conducts monthly food safety audit and certification for factories.

在代工廠產品質量管控方面，本年度頤海收縮代工廠業務，盡量使用內部工廠進行產品生產，提高風險的可控度。對於現有的代工廠，頤海堅持在技術支持、服務、獎懲制度和管理方面和內部工廠保持一致，並建立代工廠對比機制，即至少選擇兩個代工廠生產同一產品並進行比較審核，從而確保產品的較高品質。2022年，我們新增了《頤海公司質量和安全擔保制度》，強化了對代工廠廠長的約束和管理，保障產品的質量安全，並每月對工廠進行食品安全審核認證。

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In terms of product recall, the Group has formulated *Food Recall Management Measures* according to the *Food Recall Management Measures of the People's Republic of China* and combined with business characteristics, and has detailed product recall categories and related emergency measures, making the product recall process more compliant, clear and convenient, and conducting recall drills every three months. For stock products with quality and safety problems, the group will isolate them as soon as possible to avoid delivery out of the warehouse; For abnormal shipped products, we will find out where the products are shipped, timely contact relevant distributors, logistics stations or stores to stop sales, quarantine for inspection, and follow up in accordance with the *Nonconforming products Processing Process*, to effectively prevent the problem products from circulating in the market; For the sold products with safety problems found, we put them on record in time according to consumers' feedback, and relevant departments analysed the causes of the problems and proposed improvement plans. At the same time, we actively communicated and cooperated with the customer service centre to effectively solve consumers' problems. During the year, the Group did not recall products sold or shipped on safety and health grounds.

Promotion of Product Traceability

The Group focuses on source management and continuously promotes the whole-process traceability of products to enhance its ability to control the quality of products. All products of the Group can be traced in the factory by the QR code on the product package. By collecting the relevant data of the arrival of raw and auxiliary materials and the production, processing, storage, logistics, marketing and other links of the products, the visual information archives for the products can be established. For the main raw materials, such as salad oil, beef tallow, tomato, Sichuan pepper, mushroom, etc., we have introduced the WTS batching and feeding system to realize the detailed traceability of raw materials and code management at the same time, and trace to the specific enterprise, product batch and even planting place, so that consumers can be more assured.

在產品召回方面，本集團根據《中華人民共和國食品召回管理辦法》，結合業務特點制定了《食品召回管理辦法》，細化了產品召回類別和相關應急措施，使得產品召回流程更加合規、清晰、便捷，並且以每三個月的頻率進行召回演練。對於存在質量安全問題的庫存產品，本集團將第一時間對其進行隔離，避免出倉發貨；對於存在異常的已發貨產品，我們會調取產品發貨去向，及時聯繫相關經銷商、物流站或門店停止銷售，隔離待檢，並依照《不合格品處理流程》進行後續跟進處理，切實避免問題產品在市面流通；對於發現安全問題的已出售產品，我們根據消費者反饋進行及時備案，相關部門分析問題產生的原因並提出改進方案，同時與客服中心積極溝通合作，切實有效解決消費者問題。本年度，本集團沒有發生因安全和健康的理由而收回已出售或已運送的產品的情況。

推動產品全程追溯

本集團重視源頭管理，持續推動產品全程追溯，以提升自身對於產品的質量管控能力。本集團全部產品均可以利用產品包裝上的二維碼進行原材料追溯，通過採集原輔料到貨、產品在生產、加工、倉儲、物流、營銷等環節的相關數據，為產品建立可視化信息檔案。針對主要原材料如色拉油、牛油、番茄、花椒、菌類等，我們引入了WTS配料投料的系統，實現原料詳細追溯並同時進行賦碼管理，追溯到具體的企業、產品批次乃至種植地，讓消費者更放心。

In order to better guarantee the supply of products, control the quality of raw materials and products and trace the whole process, the Group proposes the concept of “industry centre”. Through communication and cooperation with the local government, we provide financial and technical support to suppliers, encourage suppliers to build production lines nearby and localize production. At the same time, we combine the SAP/SRM and other management systems running inside the enterprise to further improve the traceability efficiency, and reduce the traceability time from products to raw materials from 12 hours to 3 hours. Among them, Fuhai Ma'anshan Factory has successfully guided suppliers to complete localized production. At present, many kinds of suppliers such as vegetable bags and meat bags have completed landing support. Most suppliers are close to the factory, and even have self-built workshops in the factory, which greatly improves the traceability of products.

Focus on product health

The Group values the safety and health of food and actively responds to the concept of “three minus, three healthy” proposed in the *National Nutrition Plan (2017-2030)*. This year, in the company's three major product series, we continue to focus on product development and innovation around the health needs of consumers, and continue to optimise the ingredients and additives of products. We have set up a quality and technology department to be responsible for technical research and innovation of product technology.

This year, we continue to carry out the “cleaning label” project to further bring new experience to consumers from the optimization of ingredients and additives. We promise that the additives of all our products are following relevant food regulations, based on which we put forward the concept of “Fewer additives and more natural food”. We set strict standards for the quality of our products and raw materials when we review suppliers. For main ingredients such as tomatoes, which are consumed quickly and do not need to be stored for a long time, we clearly stipulate that no food additives should be added when making customization with upstream suppliers and standby suppliers, and take this as an important standard for the review of raw material suppliers.

為更好地保障產品的供應，並對原料和產品進行質量把控和全程追溯，本集團提出「產業中心」的概念，通過與當地政府的溝通協作，給予供應商資金和技術支持，鼓勵各供應商就近建設生產線，使生產本地化，同時，我們結合企業內部運行的SAP/SRM等管理系統，在確保追溯精度的前提下，進一步提升追溯效率，將從產品到原料的追溯時間由此前的12小時縮減至3小時。其中，馥海馬鞍山工廠已成功引導供應商完成本地化生產，目前已有菜包類、肉包類等多品類供應商完成落地配套。大部分供應商與工廠的距離很近，甚至在工廠內部設有自建車間，極大地提升了產品的可追溯性。

聚焦產品健康

本集團十分關注食品的安全與健康，積極響應《國民營養計劃（2017-2030年）》提出的「三減三健」概念，本年度，在公司三大類產品系列中，我們圍繞消費者健康訴求持續聚焦產品研發及創新，不斷對產品的配料與添加劑進行優化。我們專設了質量技術部門，負責產品工藝的技術研究與革新。

本年度，我們繼續推行「清潔標籤」項目，進一步從配料表和添加劑的優化上為消費者帶來新的體驗。我們承諾所有產品的添加劑均符合相關食品要求規定，在此基礎上，我們進一步提出「少添加，更天然」的理念。我們在審核供應商時，對產品及原料的品質設置了嚴格標準。對於番茄等消耗速度較快、無需保存較長時間的主料，我們在與上游供應商以及備用供應商進行定製時明確規定了不增加任何食品添加劑，並將其作為對原料供應商審核的重要標準。

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This year, our quality and technology department has not only tried and researched salt reduction for dip products, but also researched and tested synthetic additives in the ingredient list to minimize the use of synthetic additives while safeguarding the taste and instead choosing more natural additives. At the same time, we have also increased our exploration and experimentation with the process of eliminating preservatives from our main products.

Case: Optimise the sterilization process and reduce the use of additives

Through the optimization of the sterilization process of the small hot pot meat bun products, the Group has carried out a project study on the use of the elimination of additives. The results show that the new process meets the sterilization requirements specified in the national standard *GBT39945-2021 Test Procedure for Heat Penetration of Canned Food*. After the sterilization of the sealed packaging of the products, no preservatives are required to ensure the food safety of the products. At present, the Group has completed the shelf life test and the test results meet the requirements.

Case: Product Innovation Optimization

Yihai launched a large granular mushroom soup hot pot soup, through a high-temperature sterilization process to sterilize the soup packets to ensure food safety and shelf life while adding no preservatives, providing consumers with a healthier and safer product.

Meanwhile, in terms of seasoning, we have reduced the use of custom-made special seasonings this year, instead using the well-known salt, sugar, MSG, chicken powder, chicken paste and other seasonings, thus increasing consumers' trust in the products. Yihai will continue to upgrade the product process, optimise the ingredient list, and try to simplify the labeling of ingredients such as chicken powder and chicken paste under the premise of ensuring product quality.

In addition, we are the first to introduce a tomato pot base without MSG additives in Haidilao stores to meet the needs of some consumers. Our tomato products were widely recognized by consumers as soon as they were launched.

本年度，公司質量技術部門不僅對於蘸料產品進行了減鹽的嘗試及研究，也對配料表中的合成添加劑進行了研究測試，在保障口味的同時盡量減少使用合成添加劑，而是更多地選擇天然添加劑。同時，我們也加大了對於主要產品中取消防腐劑工藝的探索與嘗試。

案例：優化殺菌工藝，減少添加劑使用

頤海通過對小火鍋肉包產品殺菌工藝的優化，對取消添加劑的使用進行了立項研究，結果表明新的工藝滿足國標《GBT39945-2021 罐藏食品熱穿透測試規程》規定的殺菌要求，產品密封包裝殺菌後無需防腐劑能保證產品的食品安全，目前公司已經完成了保質期測試且測試結果各項指標均符合要求。

案例：產品創新優化

頤海推出大顆粒菌湯火鍋湯料，通過高溫殺菌的工藝，對湯料包進行殺菌處理，在保證食品安全和保質期的同時，不添加防腐劑，為消費者提供更健康安全的產品。

同時在調味料方面，我們在本年度減少了對於定制特殊調味料的使用，轉而使用大眾所熟知的鹽、糖、味精、雞粉、雞膏等調味料，從而提高消費者對於產品的信賴程度。頤海在今後將繼續升級產品工藝，不斷優化配料表，在確保產品品質的前提下嘗試對雞粉、雞膏等配料進行標籤簡化。

另外，我們率先在海底撈門店推出了無味精添加劑的番茄鍋底，滿足部分消費者的需求。我們的番茄類產品一經上市就得到了消費者的廣泛認可。

Protecting customer rights

We constantly optimise the shopping experience and protect consumer rights according to the needs of all kinds of consumers. For the sake of active response to customers' feedback, complaints and suggestions, the Group strictly abides by the *Law of the People's Republic of China on the Protection of Consumer Rights and Interests*, *Product Quality Law of The Peoples Republic of China* and other laws and regulations and develops relevant rules and regulations on this basis. This year, we continued to pay attention to the guidance of public opinion, incorporate indicators that consumers concern into the evaluation of risk management, and focus on optimizing online e-commerce sales channels. We continue to improve the online flagship store's purchase interface by breaking down the store's product categories so that consumers can directly select products by category, making shopping more convenient and efficient. At the same time, we offer more diversified free gifts to enhance the shopping experience of consumers.

For online pre-sales and after-sales services, we have replaced machine customer service with manual customer service and arranged multiple shifts of customer service scheduling to respond to consumers' questions in a timely manner. With the principle of solving problems for customers, Yihai continuously optimises customer service chatting techniques to answer customers with a better and more effective service attitude, so that consumers can fully feel a warm service. At the same time, we carry out online consumer satisfaction surveys in the form of online consumer evaluations and fan group surveys, and provide a basis for decision making on service quality and product improvement based on consumer evaluations. Through the above measures, we are able to put ourselves in the customer's shoes, make suggestions for product improvement, and continuously optimise our products.

維護客戶權益

我們根據各類消費者的需求，不斷優化消費體驗，保障客戶權益。為了能夠積極應對消費者反饋投訴意見及建議，本集團嚴格遵守《中華人民共和國消費者權益保護法》、《中華人民共和國產品質量法》等法律法規，並在此基礎上制定了內部管理機制及管理制度。本年度我們持續關注輿論導向，將消費者關注的指標納入風險管理的評估我們着力對線上電商銷售渠道進行優化。我們持續對線上旗艦店的購買界面進行完善，通過細分店鋪商品品類，讓消費者能夠通過分類直接選擇商品，購物更便捷高效。同時，我們提供了更為多樣化的贈品供選擇，以提升消費者的購物體驗。

針對線上的售前售後服務，我們用人工客服取代機器客服，並安排了多班客服排班，及時回應消費者的問題。頤海本着為客戶解決問題的原則，不斷優化客服聊天話術，以更加良好和有效的服務態度為客戶解答，讓消費者充分感受到有溫度的服務。同時，我們通過線上消費者評價、粉絲群調查等形式開展線上消費者滿意度調查，並基於消費者評價，為服務質量及產品改進提供決策依據。通過以上措施，我們能站在顧客的角度，提出產品改進建議，不斷對產品進行優化。

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We have established a thorough customer service system and customer complaint response mechanism to protect the legitimate rights and interests of consumers. During the year, we established an automatic digital report on customer service to standardize the classification and analysis of customer complaints and to facilitate the overall situation of customer complaints. Furthermore, the specific information is conveyed to relevant departments of the Group for clear division of responsibilities and follow-up actions according to the *Customer Complaint Management Measures*. If necessary, we will promptly launch product verification and retrospective recall process to effectively solve the customer complaints. We also set up a customer service office on the factory side, so that customer service representatives can observe the whole process of production more intuitively and provide faster and more direct feedback to the factory side based on consumers' comments and feedback. In 2022, we have set goals for reducing the number of customer complaints for each category, linking customer complaints to the salary of the category team and factory performance. We have taken customer complaints as one of the indicators of the evaluation and assessment of each factory. For factories with low ratings, Yihai will arrange technical professionals to help them optimise their business based on customer complaints. Thanks to the Company's great attention to the customer service system and the improvement of customer complaint response mechanism, the complaint close rate of the Company's products and services this year was as high as 95%.

我們建立了完善的客戶服務體系與客戶投訴應對機制，以保護消費者的合法權益。本年度，在客戶服務方面建立了數字自動報表，將客戶投訴的分類與分析標準化，方便掌握客訴總體情況，並根據《客訴管理辦法》將具體信息傳達至本集團有關部門進行明確的責任劃分與後續對接處理。如有必要，我們會及時啟動產品檢定及追溯召回流程，切實解決客訴問題。我們也在工廠端提供客服辦公區，讓客服人員能夠更直觀觀察產品生產的整個環節，並根據消費者的評價及反饋，更快更直接地向工廠端反饋；2022年度，我們針對各品類設立了有關降低客訴數量的目標，並將客戶投訴情況與品類小組薪酬及工廠績效掛鉤，將客訴作為各工廠評比考核的指標之一，針對評分較低的工廠，頤海會安排技術專業人員幫助工廠基於客戶投訴對業務優化提升。得益於公司對客戶服務體系以及完善客戶投訴應對機制的高度重視，本年度頤海產品及服務的投訴結案率高達95%。

In order to protect the rights and interests of customers and enhance consumer satisfaction, in terms of logistics experience, we speed up logistics efficiency and enhance consumer satisfaction through our own sub-warehouses. This year, we have 11 regional branch warehouses across the country. The fast flow and full quality of products in the branch warehouses not only shorten the delivery cycle and ensure the speed of delivery, but also achieve next-day delivery in terms of shipping time efficiency, and also reduce the occurrence of out-of-stock products and broken express parcels. At the same time, we have improved the return timeframe and can assist consumers in arranging courier pickup, so that consumers' experience at different stages of receiving logistics services can be enhanced. In the future, we will continue to increase the scope of our direct distribution trials to optimise our customers' consumer experience and effectively protect the rights and interests of consumers in terms of delivery time, product freshness and ordering flexibility.

為保障客戶權益，提升消費者滿意度，在物流體驗方面，我們通過自有分倉加快物流效率。本年度，我們在全國設有11個區域分倉，分倉的產品流轉快，品相全，不僅能縮短發貨周期，保證發貨速度，從發貨時效上實現了次日達，也能減少產品缺貨、快遞包裹破損情況的發生。同時，我們提高了退貨時效，並可以協助消費者安排快遞上門取件，使消費者在接受物流服務中不同階段的體驗都能得到提升。未來，我們將繼續加大直配的試用範圍，從配送時間、產品新鮮度以及訂貨靈活性三個方面出發，優化客戶的消費體驗，切實維護消費者權益。

Performance Indicators Related to Customer Complaints

客戶投訴相關績效指標數據

	Description/Year 項目／年度	2022 2022年	2021 2021年
Customer Complaints Rate ¹	客訴率 ¹	4.74	5.48

Note:

註：

1. Customer complaints rate = Total complaints times/annual production (in millions of packages)

1. 客訴率=客訴起數／以百萬包計的生產量

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Green-oriented Practice on Environmental Responsibilities

Pursuant to the *Environmental Protection Law of the People's Republic of China*, and the *Energy Conservation Law of the People's Republic of China*, the Group practices sustainable development concepts of low-carbon, environmental protection, energy saving and emission reduction, to actively fulfil its environmental responsibilities. We actively identify the latest environmental compliance requirements through the official websites and WeChat public accounts of national and local government agencies and WeChat public accounts, we timely update the laws and regulations database applicable to the business of the Group. In 2022, we mainly identified the "List of New Pollutants under Priority Management and Control (2023)" "Measures for the Administration of Lists of Major Entities under Environmental Regulation" promulgated by the Ministry of Ecology and Environment of China, and after identification, there are no pollutants under key control in the Company's plants, and they are not key units under supervision. On the basis of identifying and updating laws and regulations, the Group conducts compliance evaluation, and continuously improves safety and environmental protection management system on such basis to ensure the operating activities of the Group are in accordance with relevant environmental regulations.

While enhancing our environmental compliance management system, we have been exploring feasible energy-saving and emission-reduction technologies and procedures during the course of business. Besides, the Group has also attempted to enhance the staff's awareness of environmental protection to minimise the impact of our production and operation activities on the surrounding environment. In 2022, for the newly built factories in Jianyang and Ma'anshan, they prioritized locally planned development zones or industrial zones in terms of site selection to avoid excessive impact on the local ecological environment. For overseas factories, the Group has made full use of local resources, identified the local laws for environmental protection-related production and operation requirements, so as to ensure that the construction and production of factories comply with local environmental protection and safety laws and regulations. No violation of laws and regulations or legal action concerning the Group's environmental protection was reported in 2022.

綠色為標，踐行環保責任

本集團切實踐行低碳環保、節能減排的可持續發展理念，嚴格遵守《中華人民共和國環境保護法》、《中華人民共和國節約能源法》等法律法規，積極踐行環保責任。我們通過國家、地方及政府機構官方網站和微信公眾號等渠道積極識別最新的環保合規要求，實時更新適用於本集團業務的法律法規庫。2022年我們主要識別了國家生態環境部頒佈的《重點管控新污染物清單》(2023年版)及《環境監管重點單位名錄管理辦法》，經過識別，公司各工廠不存在重點管控的污染物，也不屬於重點監管單位。在識別並更新法律法規的基礎上對公司進行合規評價，不斷完善安全環保管理體系，確保本集團經營活動符合綠色環保相關規定。

我們在強化自身環境合規管理的同時，亦不斷探索生產經營過程中可行的節能減排技術與工藝，提升員工的環境保護意識，降低因本集團生產運營活動對周邊環境造成的影響。2022年，對於本集團新建的簡陽工廠、馬鞍山牛油等工廠，在選址上均優先選擇在已規劃的開發區或工業區內，以避免對當地生態環境造成影響。對於海外工廠，我們充分利用當地資源，識別當地法律對於環保相關的生產經營要求，確保工廠的建設和生產符合當地環保安全法律法規。2022年度，本集團未發生與環境方面相關的違法違規訴訟事件。

Improvement of Safety and Environmental Protection Management System

In 2022, the Group continues to adhere to the principle of complying with national laws and regulations, continuously explore the latest environmental protection treatment technology, and build a green factory. The Group has formulated the *Yihai Company Quality and Safety Guarantee Regime and Management Policy for Environmental Protection* and other policies, further clarified the person responsible for safety and the corresponding reward and punishment measures, and incorporated emission reduction management into the annual performance appraisal of key management personnel, which is conducive to linking the rights and responsibilities of the company's safety and environmental protection work to ensure the good operation and continuous improvement of the safety and environmental protection system. This year, the Group formulated the "Yihai Factory Environmental Protection Emission Standards", in which we set "mandatory standards" and "recommended standards" for the old factory and the new factory, and we also set the time limit for the old factory to meet the recommended standard. At the same time, we continue to regulate the internal discharge behaviour of Yihai factories, ensure that environmental protection pollutants are discharged in accordance with the requirements of laws and regulations, and better protect the environment. All factories are encouraged to conduct regular cleaner production audits to meet the policy requirements of each operation location.

完善安全環保管理體系

頤海在2022年繼續秉承遵守國家法律法規的原則，不斷探索最新的環保治理技術，打造綠色環保工廠。本集團已經制定了《頤海公司質量和安全擔保制度》、《環境保護管理辦法》等制度，進一步明確了安全主體責任人以及相應的獎懲措施，並把減排管理納入主要管理人員的年度績效考核中，有利於公司安全環保方面工作的權責掛鉤，保證安全環保體系的良好運行及持續改進。本年度，本集團制定了《頤海工廠環保排放標準》，其中針對老工廠與新工廠，我們分別設置了「強制標準」和「推薦標準」，我們也同樣為老工廠設置了達到推薦標準的時限要求。同時，我們持續規範頤海各工廠內部排放行為，確保污染物按照當地環保法規要求達標排放，更好地保護環境。我們鼓勵各工廠定期進行清潔生產審核，以滿足各運營所在地的政策要求。

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環境、社會及管治 (ESG) 報告

Pollution Emissions Control

The Group strictly abided by national and local laws, regulations and standards for emissions, such as the *Atmospheric Pollution Prevention and Control Law of the People's Republic of China*, the *Water Pollution Prevention and Control Law of the People's Republic of China* and the *Law on the Prevention and Control of Environment Pollution Caused by Solid Wastes of the People's Republic of China* and the *Law of the People's Republic of China on the Prevention and Control of Ambient Noise Pollution*, *Regulations on the Administration of Pollutant Discharge Permits*, and *Measures for Transfer of Hazardous Waste*. On this basis, we formulated and strictly implemented the *accountability System for Environmental Protection, Fire Protection, Occupational Health and Production Safety, Management Policy for Environmental Protection and Management System for Environmental Risk Assessment* and continuously enhanced management and control measures for exhaust emission, sewage treatment and solid waste management. In 2022, the Group further optimised the management and control mechanism of production waste gas, wastewater, solid waste, hazardous waste and noise in each factory, effectively implemented various measures for energy conservation, emission reduction and hazardous waste treatment stipulated by the Group, and further standardised and normalised the environmental management.

Exhaust Emission Reduction

In 2022, the main process of exhaust gas emission from Yihai factories is the treatment process of catalytic combustion using activated carbon adsorption and desorption, which greatly optimises the treatment effect of waste gas. New factories (such as Luohe Factory and Jianyang Factory) have already begun to consider the use of new treatment processes such as activated carbon adsorption and desorption devices for waste gas during the design process. Certain factories have been equipped with online monitoring systems to monitor the emission data in time. Besides, the Group employs a third party to conduct waste gas testing every three months to ensure that waste gas emissions meet enterprise standards and timely upgrades will be taken for problems identified.

控制污染排放

本集團嚴格遵守《中華人民共和國大氣污染防治法》、《中華人民共和國水污染防治法》、《中華人民共和國固體廢棄物污染防治法》、《中華人民共和國環境噪聲污染防治法》、《排放許可管理條例》、《危險廢物轉移管理辦法》等國家、地方法律法規和排放標準，並以此為基礎，制定並嚴格執行《環保、消防、職業衛生、安全生產責任制度》、《環境保護管理辦法》、《環境風險評估管理制度》等制度，持續完善廢氣排放管理、污水處理及固廢管理三方面的各項管控措施。本年度，本集團進一步優化各工廠生產廢氣、廢水、固廢、危廢及噪聲的管控機制，有效執行各項節能減排與危廢處理措施，使得環境管理工作進一步標準化與規範化。

降低廢氣排放

2022年，頤海工廠廢氣排放主要工藝是使用活性炭吸附脫附催化燃燒的處理工藝，大大地優化了廢氣的處理效果。新工廠（如漯河工廠、簡陽工廠）在設計階段就已經開始考慮使用活性炭吸附脫附裝置等新的處理工藝進行廢氣處理，且部分工廠還安裝了在線監測系統，能夠對廢氣排放的數據實時進行監測。此外，本集團每季度都會聘請第三方機構進行廢氣檢測，確保廢氣排放符合企業標準，發現問題後能夠及時更新升級。

Improvement of Wastewater Treatment

Due to the business nature, the Group's sewage arises from the wok washing water discharged by stir-frying workshops. In 2022, Yihai Ma'anshan Factory has optimised the sewage station, such as the treatment effect of suspended solids can reach more than 95%, and COD is far lower than the environmental impact assessment requirements. Other factories have also basically realized online inspection of sewage treatment stations to ensure real-time detection of sewage. Newly built factories are designed with grease traps to ensure subsequent sewage treatment. In addition, the Group sets up a daily safety and environmental protection report, conducts routine monitoring of sewage, and asks the environmental protection department of the local government as a third party to inspect the sewage treatment of the factory every quarter to ensure that the indicators meet the national standards.

Case: Factory sewage station renovation

In May 2022, Yihai Ma'anshan factory renovated the wastewater station, through the optimization of mechanical grating, oil-water separation equipment, dissolved air flotation equipment and biochemical system, the stable discharge concentration of COD was below 100mg/L after the renovation, the oil separation rate of the factory's oil separation equipment could reach more than 95% effect, and the SS removal rate was more than 90%. In October 2022, the factory added sludge drying equipment to Dry the sludge with 85% water content to about 20% to reduce the amount of sludge generated.

改進污水處理

基於業務特點，本集團污水主要來源於工廠炒制車間產生的炒鍋清洗廢水。在2022年，頤海馬鞍山工廠對污水站進行了優化改造，如懸浮物的處理效果可以達到95%以上，COD遠遠低於環評要求等。其他工廠也基本全部實現對污水處理站進行在線檢測，確保污水的實時檢測。新建的工廠則在設計之初便規劃了隔油池，確保了後續污水處理的效果。此外，頤海設立安全環保日報表，對污水進行常規監測，並在每季度請所在地政府的環保部門作為第三方對工廠污水處理情況進行檢查，保證各項指標達到國家要求標準。

案例：工廠污水站改造

2022年5月，頤海馬鞍山工廠對污水站進行改造，通過對機械格柵、油水分離設備、溶氣氣浮設備、生化系統的優化，改造後COD穩定排放濃度為100mg/L以下，工廠的隔油設備的隔油率可達到95%以上效果，SS去除率90%以上。2022年10月，工廠增加污泥乾化設備，將含水率為85%的污泥乾化至20%左右，降低污泥量的產生。

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Enhancement of Solid Waste Management

We have identified the *Law on the Prevention and Control of Environment Pollution Caused by Solid Wastes of the People's Republic of China* and continued to carry out classified management of solid wastes by a clear responsible person in accordance with the *Management Policy for Environmental Protection*. All factories are required to set up storage warehouses for solid wastes and garbage bins for classified storage. While garbage must be classified into general solid waste and hazardous waste by designated staff after being collected from the bins. General waste, such as household waste from the factories, is collected for centralised treatment every day; raw materials waste residues, waste oil collected by oil smoke purifiers and waste package materials are sent to qualified suppliers for processing. All hazardous wastes, including waste chemical reagents, waste toner cartridges and ink cartridges and hazardous waste batteries with special symbols, are kept in specialised hazardous waste warehouses, reported to environmental protection authorities and then treated by qualified third parties as required. In December 2022, the Yihai Luohe Factory reduced the output of hazardous waste by 20 tonnes per year by changing the type of hazardous waste in the pollution discharge permit and incorporating activated carbon from the waste treatment system into solid waste management. The Group's monthly compliance audit for the safety and environment management system includes the audit for the treating process of solid waste and hazardous waste. In this year, all hazardous wastes produced by factories of the Group were stored and treated in line with laws and regulations.

Case: Reducing hazardous waste generation

In June 2022, Yihai Zhengzhou factory upgraded the UV lamp box of the odor removal system to extend the service life of the UV lamps and reduce the failure rate. The factory has reduced the lamp failure rate by about 70% by modifying the power supply and lamp connection position, and the waste UV lamp has been reduced by 5 kg compared to 2021, which greatly reduces the generation of hazardous waste.

加強固廢管理

我們對《中華人民共和國固體廢棄物污染防治法》進行了識別，並持續按照《環境保護管理辦法》中的規定，由明確的責任人統一對固廢進行分類管理。頤海要求各工廠必須配置固體廢棄物存儲倉庫及分類存儲垃圾箱，廢棄物在統一收集後由專人分類為一般固體廢棄物與危險廢棄物。一般廢棄物諸如工廠廠區內的生活垃圾實行日清日結、集中處理；而原料廢渣、油煙淨化器收集的廢油、廢包裝材料等則交由有資質的供應商統一處理。危險廢棄物諸如廢化學試劑、廢舊硒鼓墨盒及有專門標識的危廢電池等，由工廠專用的危廢倉庫儲存，並在環境保護部門備案，最後交由有資質的第三方處置商進行合規處理。2022年12月，頤海漯河工廠通過變更排污許可證危廢種類，將廢氣處理系統活性炭納入固廢管理，每年減少20噸危廢產出。本集團每月的安全環保管理體系審計包含對固廢和危廢處理流程的審計，本年度各工廠產生的全部危險廢棄物均已實現合法合規地存儲及處置。

案例：減少危險廢棄物的產生

2022年6月，頤海鄭州工廠對除味系統的UV燈箱進行升級改造，延長UV燈管的使用壽命，降低故障率。工廠通過對電源與燈管連接位置改造，燈管故障率降低約70%，廢UV燈管相較2021年減少了5公斤，大大地減少了危險廢棄物的產生。

Promotion of Energy Conservation and Consumption Reduction

We have continued to explore practical energy-saving and consumption-reducing measures in our production and operation. We have achieved resource saving, energy consumption reduction and carbon emission reduction by measures including enhanced management, process upgrade of factory technology, etc. In the past year, Yihai's technology department has been committed to continuously optimizing the plant's energy-saving and consumption-reducing capabilities through technological innovation, constantly exploring and identifying feasible energy-saving and consumption-reducing projects and promoting their implementation in the form of thematic discussions. The Group also steps up publicity efforts for energy conservation and emission reduction to enhance employees' environmental awareness. In every quarter of 2022, each factory in Yihai reviews and summarizes the recent energy saving and consumption reduction.

Case: Optimization of packaging process

During this year, Yihai promoted the continuous reduction of product packaging and lowered production energy consumption through product packaging process improvement and linking packaging consumables to performance. In January 2022, Fuhai Ma'an Shan factory added new manufacturers of envelopes and heating packs and delivered raw materials using plastic frames for delivery, reducing the number of waste cartons generated and reducing the generation of waste cartons by about 100 tonnes per month. In the second half of 2022, the Group is committed to the research of plastic reduction of hot pot boxes, through the improvement of the structure of self-cooked rice and self-heating small hot pot boxes, so that the packaging of the two products can achieve 300 tonnes of plastic reduction in 2022. In addition, the factory has also reduced solid waste generation through a recycling carton secondary use program, with annual carton savings estimated at 200,000 RMB.

Case: Saving gas use

In August 2022, the Ma'an Shan factory procured steam from the local government and decommissioned all three existing steam boilers, achieving zero boiler exhaust emissions. In addition, the Luohe factory has also gradually replaced gas use with steam in this way. As of 2022, the factory's steam utilization rate has reached 80%.

推進節能降耗

我們在生產運營中持續探索切實可行的節能降耗措施，通過精益管理、工廠技術工藝改造等措施達到節約資源、降低能耗、減少碳排放的效果。在過去的一年中，頤海的技術部門致力通過技術創新持續優化工廠的節能降耗能力，不斷探索與識別可行的節能降耗項目，並以專題討論的形式推進其具體落實。本集團亦加大節能降耗的宣傳力度，以增強員工的節能降耗意識。2022年每一季度，頤海的各個工廠都會對於近期節能降耗的情況進行回顧總結。

案例：優化包裝工藝

本年度，頤海通過產品包裝工藝改進、包裝耗材與績效掛鉤等方式，促進產品包裝不斷減量，降低生產能耗。2022年1月，馥海馬鞍山工廠新增加封套及加熱包生產廠家，運送的原料採用膠框配送，減少廢紙箱產生量，每月減少廢紙箱產生約100噸。2022年下半年，本集團致力於火鍋盒的降塑研究，通過對自煮米飯與自熱小火鍋盒子結構的改善，使兩種產品包裝實現2022年降塑300噸。此外，該工廠還通過回收紙箱二次使用方案，降低了固廢產生，紙箱年度節約預計人民幣20萬元。

案例：節約燃氣使用

2022年8月馬鞍山工廠向當地政府採購蒸汽，並將原有的3台蒸汽鍋爐全部停用，實現了鍋爐廢氣零排放。此外，漯河工廠亦通過此類方式，以蒸汽逐步替代燃氣使用。截至2022年，該工廠的蒸汽使用率已達80%。

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Case: Condensate Reflux Water Saving

Fuhai Ma'anshan factory saves about 3 tonnes of water per day and 90 tonnes of water per month by returning the condensate from the steam pipe to the water storage tank; the temperature of the water storage tank rises due to condensate return, which reduces the energy consumption of the steam generator using gas and saves about 50 cubic meters of gas per day. The savings are 1,500 cubic meters per month.

Case: Saving electricity for waste gas treatment

The Zhengzhou factory has the problem of needing to turn on multiple exhaust gas treatment systems for the same product production because of the scattered distribution of its process systems. This year, after production planning, the pipeline of the filling workshop was modified so that the frying pan and the filling machine could be connected in a pair of multiple connections, which could reduce the number of waste treatment system start-ups when the factory was producing less, and achieve monthly electricity savings of about 80,000 KW/H.

Case: Improving factory efficiency

In April 2022, Fuhai Ma'anshan factory improved the packaging machine of self-cooked rice production line, and the working efficiency was improved from 90 boxes/minute to 110 boxes/minute; in June, the factory improved the gear drive of the conveyor belt at the exit of the heat shrink oven of the vermicelli packaging machine, making it speed up by 40%, and the response speed of the packaging machine can be improved from 100 packs/minute to 150 packs/minute.

Case: Installation of photovoltaic power generation facilities

In June 2022, Fuhai Zhaoqing factory set up photovoltaic power generation facilities, using solar power to reduce the power purchased by the factory from the national grid, while also using clean energy and reducing pollution, with an estimated annual savings of 50,000-100,000 RMB.

案例：冷凝水回流節水

馥海馬鞍山工廠將蒸汽管道中冷凝水回流至儲水罐中，每天可節約用水約3噸，每月可節約用水90噸；因冷凝水回流使儲水罐溫度上升，使蒸汽發生器使用燃氣能耗降低，每天可節約燃氣消耗約50立方。每月節約1,500立方。

案例：節約廢氣處理用電

鄭州工廠由於其工藝系統分佈比較分散，存在着同一產品生產時需開啟多個廢氣處理系統的問題。本年度經過產量規劃，改造灌裝車間管道，使炒鍋和灌裝機實現一對多連接，在工廠在產量較少時，可減少廢棄處理系統的啟動數量，實現月節約電量約80,000KW·H。

案例：提升工廠效率

2022年4月，馥海馬鞍山工廠對自煮米飯生產線包裝機進行改進，工作效率由90盒／分鐘提升至110盒／分鐘；6月，工廠對粉絲包裝機熱縮爐出口輸送帶齒輪傳動進行改進，使其提速40%，包裝機響應速度由100包／分鐘可提高至150包／分鐘。

案例：設置光伏發電設施

2022年6月，馥海肇慶工廠設置光伏發電設施，利用太陽能發電，減少工廠購買國家電網的電量，同時也使用了清潔的能源，減少污染，預計每年節約人民幣5萬－10萬元。

Response to Climate Change

The abnormal climate has put humanity facing a severe test of survival. Thus, addressing climate change has become a common goal of the whole world. In 2022, the Group has clearly defined Yihai's primary responsibility for promoting climate change mitigation actions, periodically focusing on regional energy policies, energy supply stability and costs, and considering various energy saving and emission reduction initiatives, in line with China's green development philosophy and "double carbon" target. We set up annual energy and water conservation projects to reduce unit energy and water consumption year by year, and continuously monitor carbon emission trading policies at the national level to provide timely warning of the impact on our operations. Meanwhile, with reference to the Action Plan for Carbon Dioxide Peaking Before 2030, we have actively identified the possible impact of climate change on our production and operation activities and issued the Climate Change Risk Management System. In response to potential risks, we have linked them to the main responsibility, responded in advance, and formulated the following countermeasures.

應對氣候變化

反常的氣候使人類面臨嚴峻生存考驗，應對氣候變化成為全世界的共同目標。2022年，本集團明確定義了頤海在促進氣候變化減緩方面行動的主責任，周期性關注地區能源政策、能源供應穩定性及成本等，並考慮多種節能減排舉措，響應中國綠色發展理念與「雙碳」目標。每年設定能源水源節約項目，逐年降低單位能耗水耗，並持續關注國家層面碳排放交易政策，及時預警對公司運營的影響。同時，參考《2030年前碳達峰行動方案》，我們積極識別氣候變化對公司生產經營活動可能帶來的影響，發佈了《氣候變化風險管理制度》。針對潛在風險，我們將其與主責任聯繫起來，提前做出響應，並制定了以下應對措施：

Type of Risk 風險類型	Potential Risk Identification and Assessment 潛在風險辨別與評估風險	Solution 應對措施
Transition Risk 轉型風險	The policy adjustment of the national energy structure and power supply will have a certain impact on the Company's energy use. 國家能源結構及電力供應的政策調整會對公司的運營成本造成一定影響。	The Group actively follows up on relevant regulatory requirements and implements management measures. Every factory currently has an emergency plan related to energy and electricity to deal with energy and electricity supply problems. The technical department of each factory will gradually replace the original equipment in conjunction with process and equipment innovation to cope with climate change. 積極跟進國家相關監管要求，並落實管理措施。各工廠均制定了能源電力相關的應急預案，以應對能源電力供應方面的問題。目前，頤海部分工廠的炒鍋仍使用化學燃料，為應對氣候變化，各工廠技術部結合工藝和設備革新，逐步對原有設備進行替換。

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Type of Risk 風險類型	Potential Risk Identification and Assessment 潛在風險辨別與評估風險	Solution 應對措施
Physical Risk 實體風險	<p>The effect of global warming causes an increase in local extreme weather, such as heavy rain and hail, which has a potential impact on the Company's production activities, including extreme weather leads to damage to fixed assets; climates such as high-temperature heat waves increase air conditioning power consumption; and extreme weather affects production progress.</p> <p>全球氣候變暖效應造成局地性極端天氣增加，例如暴雨、冰雹等，對公司生產活動造成潛在影響，包括：極端氣候導致固定資產損壞；高溫熱浪等氣候使得空調耗電增加；發生極端氣候影響生產進度。</p> <p>Shortage of raw material supply or significant price fluctuations due to climate change; damage to energy systems; tight supply deployment, etc.</p> <p>氣候變化導致的原料供應短缺或價格大幅度波動；能源系統損壞；供應調配緊張等。</p>	<p>At present, Yihai has established extreme weather response mechanism for each factory, simulated disaster occurrence rehearsal mechanism, and precautions and response mechanism for extreme weather including extreme cold, snowstorm, rainstorm and typhoon, etc.</p> <p>目前頤海已針對極寒、暴雪、暴雨及颱風等極端天氣，建立各工廠極端天氣應對機制、模擬災害發生演練機制、以及極端天氣的注意事項和應對機制等。</p> <p>By developing multiple suppliers to cope with the risk of material supply fluctuation brought by a single supplier; the factory set up the main responsible person to focus on energy policy and energy supply stability periodically.</p> <p>通過開發多供應商，應對單一供應商帶來的物料供應波動風險；工廠設立主責人，周期性關注能源政策、能源供應穩定性。</p>

Environmental Targets

The Group has set sustainable development goals based on 2021 performance and a five-year cycle. By 2026, the Group's targets in energy conservation, carbon reduction, water conservation as well as packaging and waste reduction, and the target completion progress in 2022 are as follows:

環境目標

本集團以2021年為基準，5年為周期對可持續發展目標進行了設定。至2026年，頤海在節能減碳、節水以及減少包裝和廢棄物的目標，以及2022年目標的完成進度如下：

- **Targets on Carbon Reduction:** Greenhouse gas emissions density decreases gradually, to a 3% decrease in 2026 compared to 2021;
- **Targets on Energy Conservation:** Energy density decreases gradually, to a 3% decrease by 2026 compared to 2021;
- **Targets on Water-saving:** Water consumption density decreases gradually, to a 3% decrease by 2026 compared to 2021;
- **Management Targets on Reducing packaging and waste:** Achieving 100% compliance with hazardous waste storage and disposal; gradually decreasing packaging use per unit of operating income, to 3% decrease by 2026 compared to 2021; promoting green packaging, and gradually introducing and using environmental friendly packaging materials.
- **減碳目標：**溫室氣體排放密度逐步下降，至2026年較2021年下降3%。
- **節能目標：**能源密度逐步下降，至2026年較2021年下降3%；
- **節水目標：**水耗密度逐步下降，至2026年較2021年下降3%；
- **廢棄物管理目標：**實現危險廢棄物100%合規存儲及處置；單位經營收入包裝使用量逐步下降，至2026年較2021年下降3%，推行綠色包裝，產品包裝引入環保材料的使用。

In order to achieve the above goals, we include various data of environmental categories in the safety and environmental protection daily reports and safety and environmental protection monthly reports, and make ring comparison and year-on-year comparison through monthly data of water, electricity and gas usage and emission data of waste gas, wastewater and waste residue, analyze the reasons for changes and find improvement opportunities for energy saving and emission reduction. At the same time, we set up environmental management assessment and management methods, promote the projects of energy saving and emission reduction in each factory and technology category, set up awards for energy saving and emission reduction, and encourage various innovative activities in environmental protection to promote the achievement of various environmental protection targets.

為實現以上目標，我們將環境類各項數據納入安全環保日報和安全環保月報，並通過每月水電氣的使用數據和廢氣、廢水、廢渣的排放數據進行環比和同比，分析變化原因，找到改善的機會點進行節能減排。同時，我們制定環境治理考核管理辦法，推動各工廠和技術品類開展節能減排的項目，設定節能減排獎項，鼓勵環保方面的各項創新活動，以促進各項環保目標的達成。

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In terms of energy saving and carbon reduction, we improve the efficiency of using gas frying pans to reduce gas usage, power consumption of exhaust gas treatment and gas emissions; through rational planning of industrial centers, we take advantage of centralized production of products to reduce unit energy and water consumption; in addition, we actively promote technical innovation and application of technology categories in energy saving and carbon reduction.

In terms of water conservation, we have been advocating water conservation, and we will further strengthen the awareness of water conservation among our employees and improve the utilization of water resources through process improvement. We are actively promoting the application of the “Condensate Recovery Project” to collect condensate and use it for pallet cleaning and floor cleaning at the landfill to reduce water waste.

In terms of hazardous waste management, we hand over to qualified third-party organizations for treatment to achieve 100% compliant disposal of hazardous waste; in terms of reducing the use of packaging materials, we optimise the size and material of packaging materials for old products to avoid excess use of packaging materials; we set packaging material standards, establish a packaging material information database, and improve the size and material design of new packaging materials to reduce the unit packaging material. At the same time, we promote the technological innovation of environmental protection materials, promote green packaging, and gradually introduce and use environmental protection packaging materials.

In 2022, from the perspective of food safety control and cost optimization, the Group switched some semi-finished products from outsourcing to self-production, coupled with the change in production process of some products in the factories, thus leading to an increase in some emission indicators and water consumption indicators data in this year compared with the last year, but the overall indicators are still under control. In 2023, the Group will improve emission and water consumption indicators mainly from the following aspects. Further clarify the person responsible for the maintenance of exhaust gas and wastewater treatment equipment and regularly verify the operation effect of the equipment; recycle the condensate in the steam pipes of the plant to achieve water conservation.

在節能減碳方面，我們通過提高燃氣炒鍋使用效率，以降低燃氣使用、廢氣處理功耗及氣體排放；通過產業中心的合理規劃，我們利用產品集中生產優勢，以降低單位能耗及水耗；此外，我們積極推進技術品類在節能減碳方面的技術革新和應用。

在節水方面，我們一直倡導節約水資源，我們將進一步加強員工節水意識的宣傳，並通過工藝的改善提高水資源的利用。我們積極推進「冷凝水回收項目」的應用，對冷凝水進行收集並用於垃圾場托盤清洗及地面清洗，減少水資源浪費。

在危險廢棄物管理方面，我們交由有資質的第三方機構處理，實現危險廢棄物100%合規處置；在減少包裝材料使用方面，我們對老產品的包裝材料尺寸及材質優化，避免包裝材料過剩使用；我們訂立包裝材料標準，建立包裝材料信息庫，提升新品包裝材料尺寸材質設計，從而降低單位包材用量；同時，我們加大推進環保材料的技術創新，推行綠色包裝，逐步引入並使用環保包裝材料。

2022年度，本集團從食品安全管控及成本優化角度出發，將部分半成品由外購轉為自產，加上工廠部分產品生產工藝變更，因此導致本年度部分排放指標及用水指標數據環比上一年度有所上升，但總體指標仍處於可控範圍。2023年，本公司將主要從以下方面着手，改善排放和用水指標：進一步明確廢氣、廢水處理設備維護責任人，定期驗證設備運行效果；對工廠蒸汽管道中的冷凝水進行回收利用，實現節約用水。

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Environmental Performance

環境數據績效表

Key Performance Indicators for Emissions and Energy Consumption

排放物及能耗概況

Indicator 指標	Unit ¹⁰ 單位 ¹⁰	2022 ¹¹ 2022年 ¹¹	2021 2021年
Annual revenue 全年收入	million RMB 百萬元人民幣	6,147.011	5,942.167
Emissions 廢氣排放總量	Tonnes 噸	7.28	6.62
Stationary sources emission¹ 固定源廢氣排放 ¹	Tonnes 噸	7.28	6.62
No ₂ emission 二氧化氮排放量	Tonnes 噸	3.83	1.89
So ₂ emission 二氧化硫排放量	Tonnes 噸	0.78	0.79
Fume emission 油煙排放量	Tonnes 噸	1.24	2.05
Smoke and dust 煙塵	Tonnes 噸	1.43	1.89
Annual emissions per revenue ² 單位經營收入廢氣排放總量 ²	Tonnes/million RMB 噸／百萬元人民幣	0.0012	0.0011
Total wastewater discharged³ 廢水排放總量 ³	Tonnes 噸	44.23	36.57
COD emission 需氧量(COD)	Tonnes 噸	22.70	23.94
BOD ₅ emission 5日生化需氧量(BOD ₅)排放量	Tonnes 噸	6.36	5.62
Suspended solids 懸浮物	Tonnes 噸	12.72	5.68
Ammonia and nitrogen 氨氮	Tonnes 噸	2.14	1.28
Animal and vegetable oils 動植物油	Tonnes 噸	0.31	0.05
Annual wastewater discharged per revenue 單位經營收入廢水排放總量	Tonnes/million RMB 噸／百萬元人民幣	0.0072	0.0062
Total hazardous waste⁴ 有害廢棄物總量 ⁴	Tonnes 噸	15.18	12.56
Waste chemical reagent 廢化學試劑	Tonnes 噸	8.49	7.01
Waste engine oil 廢機油	Tonnes 噸	1.93	1.80
Waste mineral oil 廢礦物油	Tonnes 噸	0.00	0.50
Waste lead-acid accumulators 廢鉛蓄電池	Tonnes 噸	0.17	0.00
Waste fluorescent lamps 廢熒光燈管	Tonnes 噸	0.00	0.04
Others 其他	Tonnes 噸	4.59	3.21
Annual hazardous waste per revenue 單位經營收入有害廢棄物總量	Tonnes/million RMB 噸／百萬元人民幣	0.0025	0.0021

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Indicator 指標	Unit ¹⁰ 單位 ¹⁰	2022 ¹¹ 2022年 ¹¹	2021 2021年
Total non-hazardous waste⁵ 無害廢棄物總量 ⁵	Tonnes 噸	11,305.92	15,143.30
Household waste 生活垃圾	Tonnes 噸	1,091.62	1,695.51
Sludge at sewage treatment stations 污水站污泥	Tonnes 噸	1,442.83	1,739.16
Production waste 生產廢物	Tonnes 噸	8,771.47	11,708.63
Annual non-hazardous waste per revenue 單位經營收入無害廢棄物排放量	Tonnes/million RMB 噸／百萬元人民幣	1.84	2.55
Total energy consumption⁶ 能源消耗總量 ⁶	MWh 兆瓦時	112,432.67	126,224.96
Direct energy consumption 直接能源消耗	MWh 兆瓦時	66,734.00	88,107.47
Petrol consumption 天然氣消耗量	MWh 兆瓦時	66,734.00	88,105.07
Diesel consumption 汽油消耗量	MWh 兆瓦時	0.00	0.00
Natural gas consumption 柴油消耗量	MWh 兆瓦時	0.00	2.40
Indirect energy consumption 間接能源消耗	MWh 兆瓦時	45,698.67	38,117.49
Electricity consumption 電消耗量	MWh 兆瓦時	45,698.67	38,117.49
Annual energy consumption per revenue 全年每單位收入能源消耗量	MWh/million RMB 兆瓦時／百萬元人民幣	18.29	21.24
Municipal water consumption⁷ 市政自來水耗用量 ⁷	Tonnes 噸	745,987.70	545,220.00
Annual municipal water consumption per revenue 單位經營收入市政自來水耗用量	Tonnes/million RMB 噸／百萬元人民幣	121.36	91.75
Total packaging materials consumption⁸ 包裝材料使用總量 ⁸	Tonnes 噸	34,147.66	37,382.26
Annual packing materials consumption per revenue 單位經營收入包裝材料使用量	Tonnes/million RMB 噸／百萬元人民幣	5.56	6.29

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Key Performance Indicators for Greenhouse Gas Emissions

溫室氣體排放概況

Indicator 指標	Unit ¹⁰ 單位 ¹⁰	2022 ¹¹ 2022年 ¹¹	2021 2021年
Total greenhouse gas emissions (Scope 1 and Scope 2)⁹	Tonnes	40,750.37	41,017.19
溫室氣體排放總量(範疇一、範疇二) ⁹	噸		
Direct emissions (Scope 1)	Tonnes	13,048.91	17,228.36
直接排放(範疇一)	噸		
Petrol	Tonnes	13,048.91	17,227.73
天然氣	噸		
Diesel and natural gas	Tonnes	0.00	0.63
汽油及柴油	噸		
Indirect emissions (Scope 2)	Tonnes	27,701.46	23,788.83
間接排放(範疇二)	噸		
Outsourced power	Tonnes	27,701.46	23,788.83
外購電力	噸		
Annual greenhouse gas emissions per revenue	Tonnes/million RMB	6.63	6.90
單位經營收入溫室氣體排放	噸／百萬元人民幣		

Notes:

註：

- Waste gases emitted from stationary sources consist of nitrogen oxides, sulphur dioxide, fumes and particulates contained in exhausted gases emitted by factories, which mainly come from the burning of natural gas. Among others, the nitrogen dioxide emission is calculated based on the *Coefficients of Pollutants Generated from the Combustion of Coal and Natural Gas*, sulphur dioxide emission is calculated based on the *Practical Data Handbook for Environmental Protection*, fume emission is calculated based on the data in monitoring reports prepared by third parties, and smoke and dust emission is calculated based on the *Coefficients on Pollutants Generated from the Combustion of Coal and Natural Gas*.
- Our self-owned vehicles did not consume much petrol and diesel, and according to the principle of materiality, the data of mobile source emissions is not disclosed.
- The data of COD (Chemical Oxygen Demand) emission, BOD₅ (5-day Biochemical Oxygen Demand) emission, suspended solids, ammonia nitrogen indicator in wastewater discharged from stationary sources is calculated based on total wastewater discharged at the outlet of sewage treatment stations multiplied respectively by the average concentration of BOD₅, total phosphorus, ammonia and nitrogen at the outlet.
- Hazardous waste is handed over to qualified third parties for treatment, and is calculated based on the data recorded on the hazardous waste transfer manifests or receipts of waste recyclers during the Reporting Period.
- 固定源廢氣由工廠排放的廢氣中氮氧化物、二氧化硫、油煙、顆粒物等組成，主要來源於天然氣燃燒，其中二氧化氮排放根據《煤、天然氣燃燒的污染物產生系數》進行核算，二氧化硫排放根據《環境保護實用數據手冊》進行核算，油煙排放根據第三方監測報告內數據指標進行估算，煙塵排放根據《煤、天然氣燃燒的污染物產生系數》進行核算。
- 本集團自有交通工具汽油柴油年消耗量較少，根據重要性原則，暫不披露移動源廢氣排放數據。
- 固定源廢水中，化學需氧量(COD)排放量、5日生化需氧量(BOD₅)排放量、懸浮物、氨氮指標根據污水處理站排水口的總排水量分別乘以排水口BOD₅的平均濃度、排水口總磷的平均濃度、排水口氨氮的平均濃度計算得出數據。
- 有害廢棄物交給有資質第三方處理，根據本報告期內危險廢物轉移聯單或廢物回收商回收單據上記錄的數據進行核算。

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5. Non-hazardous waste includes household waste, sludge at sewage treatment stations and production waste, and is calculated based on the data provided by factories, waste pick-up units, or third-party waste recyclers.
6. Energy consumption data, including electricity consumption, natural gas consumption and fuel consumption of group-financed vehicles, is calculated based on the consumption of electricity and fuel, and the conversion factors provided in the *General Rules for Calculation of the Comprehensive Energy (GB/T 2589-2020)*.
7. During the Reporting Period, the Group's water consumption mainly came from municipal water supply, and there were no difficulties in obtaining water sources.
8. Packaging materials include tabs, inner packaging bags, condiment product packaging boxes, white boxes, sauce products (including box body, transparent cover and cover film), sauce product packaging boxes, trays, small white barrels (including cover, barrel body and handle) and condiment product rolling films.
9. Greenhouse gases include carbon dioxide, methane, and nitrous oxide, mainly resulted from outsourcing electricity, natural gas consumption, diesel consumption of diesel-powered generators and group-financed vehicles. Greenhouse gas emissions are measured in carbon dioxide equivalents and calculated based on *2019 Baseline Emission Factors for Regional Power Grids in China* issued by the Ministry of Ecological Environment of the People's Republic of China and the *2006 IPCC Guidelines for National Greenhouse Gas Inventories revised in 2019* issued by the Intergovernmental Panel on Climate Change (IPCC).
10. The 2022 environmental density data are disclosed using environmental performance data and the Group's annual revenue.
11. The disclosure scope of environmental performance data in 2022 includes Fuhai Bazhou factory, Fuhai Zhaoqing factory, Yihai Ma'anshan factory, Yihai Bazhou factory, Yihai Zhengzhou factory, Yihai Luohe factory, Yihai Kaifeng factory, Fuhai Ma'anshan factory. Fuhai Zhaoqing factory and Yihai Luohe factory are added in this year.
5. 無害廢棄物包括生活垃圾、污水站污泥、生產廢物，根據工廠或垃圾清運單位、第三方收購單位提供的數據進行核算。
6. 能源消耗量數據是根據電力及燃料的消耗量及《綜合能耗計算通則(GB/T 2589-2020)》提供的相關轉換因子進行計算，包含電力、天然氣和公車耗油。
7. 本報告期內，本集團用水主要來自市政供水，無求取水源上的困難。
8. 包裝材料包括標籤、底料內袋、底料箱、白箱、蘸料(盒身、透明蓋、蓋膜)、蘸料包裝箱、托盤使用量、餐飲裝小白桶(面蓋、桶身、提手)及底料卷膜。
9. 溫室氣體清單包括二氧化碳、甲烷和氧化亞氮，主要源自外購電力、天然氣消耗、柴油發電機及自有交通工具耗油。溫室氣體核算乃按二氧化碳當量呈列，並根據中華人民共和國生態環境部刊發的《2019年中國區域電網基準線排放因子》及政府間氣候變化專門委員會(IPCC)刊發的《IPCC 2006年國家溫室氣體清單指南2019修訂版》進行核算。
10. 2022年密度類數據採用環境數據和集團全年收入進行披露。
11. 2022年環境績效數據披露範圍包括馥海霸州工廠、馥海肇慶工廠、頤海馬鞍山工廠、頤海霸州工廠、頤海鄭州工廠、頤海漯河工廠、頤海開封工廠、馥海馬鞍山工廠，本年度新增馥海肇慶工廠和頤海漯河工廠。

RISK-ORIENTED DEVOTION TO SUPPLY CHAIN SYSTEM

An important component of the development strategy of the Group is to “emphasise food safety and quality and prevent risks in the supply of raw materials”. The Group has established a series of supply chain management systems to develop a responsible supply chain and to promote the improvement and development of the entire supply chain system. We abide by regulations established by the Group, such as *the Supplier Management System, the Supplier Quality Management System, and the Supplier Introduction and Withdrawal Procedures*. In 2022, Yihai updated *Yihai Procurement Management System* to further refine the responsibilities of procurement operations and the principles of supplier management. In addition, we have updated and improved *Yihai Quality Assurance System*, which specifies the principal responsible person and a positive incentive scheme for the principal responsible person for excellent quality management. We have also included suppliers from overseas regions in the management scope, and established different management manners to meet the product standards of different countries by actively identifying local regulations.

Strict Selection Criteria for Suppliers

The Group strictly abides by the requirements of the *Anti-Unfair Competition Law of the People's Republic of China, the Bidding Law of the People's Republic of China, Regulation on the Implementation of the Bidding Law of the People's Republic of China*, and other laws and regulations. In 2022, we have updated *the Supplier Introduction and Withdrawal Procedures*. By doing so, we can standardise and manage document compliance, raw and auxiliary material introduction requirements, and acceptance of various raw and auxiliary materials to ensure the stability of raw and auxiliary material quality and reduce procurement risks. At the same time, the foreign suppliers have been included in the system for unified management, strengthening the qualification audit of domestic and foreign suppliers' access from the source.

風險為尺，深耕供應鏈體系

「注重食品安全質量，防範原材料供應風險」是本集團發展戰略中的重要組成部分。本集團建立了一系列供應鏈管理制度，力求打造責任供應鏈，推動整個供應鏈體系的進步與發展。我們遵守本集團制定的《供應商管理制度》、《供應商質量管理制度》與《供應商引入和退出流程》等規章制度。2022年，頤海更新了《頤海採購管理制度》，進一步細化採購業務職責以及供應商管理原則。此外，我們還對《頤海質量擔保制度》進行了更新和完善，其中明確了主責人，以及對優秀質量管理主責人的正向激勵方案，並將海外區域的供應商納入管理範圍，通過積極識別當地法規，建立不同管理方法以滿足不同海外國家的產品標準。

嚴把供應商准入關口

本集團嚴格遵守《中華人民共和國反不正當競爭法》、《中華人民共和國招標投標法》、《中華人民共和國招標投標法實施條例》等法律法規的要求。2022年，我們對於頤海的《供應商引入和退出流程》進行更新，對證件合規性、原輔料引入要求、各類原輔料驗收進行規範化管理，以確保原輔料質量的穩定性，並降低採購風險。同時將國外供應商納入該制度中統一進行管理，從源頭上強化國內外供應商准入資質審核。

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We actively identify suppliers' environmental and social risks, conduct selection review and sequent supervision reviews on suppliers in terms of environmental protection and integrity, make enquiries and continuously monitors the compliance status of suppliers through public information. Suppliers are required to submit qualified certificates and licenses (e.g. pollutant discharge permit) according to the Group's licensing system, and to sign a safety and environmental agreement. Those who fail to provide satisfactory certificates will not be selected. We give priority to products and services of environmentally preferable and renewable resources. For example, we use recyclable materials as packaging, and use degradable carton packaging instead of plastic barrels for food and beverage products. Based on the special nature of food industry, the staff of suppliers is also required to provide certificates such as health certificate and work license.

During the review and assessment process, potential suppliers shall fill in the *Supplier Assessment Form* as required by the Group. Articles related to ESG are included in the scope of audit, including safety, environmental protection performance and employment and employee care of the suppliers. Only those approved by the Group will win potential cooperation. Take suppliers' procurement with relevant requirements for an example, in terms of environmental protection, we conduct compliance audits of suppliers' environmental qualification documents for exhaust gas, wastewater, noise and solid waste emissions, and include indicators in red line management, such as the environmental protection facilities (e.g. wastewater treatment), environmental impact assessment (EIA) construction, acceptance and approval processes. Suppliers are encouraged to optimise process design and reduce the use of resources and energy. In terms of employment and employee caring, we will review whether employment compliance, employee health examinations, labour rights as well as training and education are following the Group's requirements.

After the establishment of a cooperative relationship and before the occurrence of formal business, we have added ESG requirements to our declaration of cooperation and incorporated them into our contracts. We also require suppliers to comply with the relevant policies of the Group to ensure that suppliers accept our supervision and review.

本集團積極識別供應商的環境及社會風險，從環境保護、廉潔管理等方面對供應商進行准入審核及後續的監督審核，通過公開信息查詢並持續關注供應商的合規情況，並要求產品供應商按照本集團的索證制度提交排污許可證等各類資質證件和牌照，並簽訂安全環保協議，對於證件資質不符合要求的廠家不予准入。我們優先考慮使用環保、可再生的產品及服務，例如使用可回收材料作為包裝，在餐飲渠道產品上使用可降解的紙箱包裝替代塑料桶裝產品。同時，基於食品行業的特殊屬性，我們也會要求供應商的工作人員具有健康證，上崗證等證明。

在審核評估階段，潛在供應商需按照本集團的要求填寫《供應商評審表》，我們將供應商的安全性、環境保護表現、員工僱傭與關懷等ESG相關條款納入審核範圍，通過本集團審核的廠家才有可能開展正式合作。比如，針對有相關要求的供應商採購，在環保工作方面，我們對供應商在廢氣、廢水、噪聲及固體廢棄物排放等方面的環境資質證件進行合規性審核，並將具備污水處理等環保設施、公司的環評建設和驗收批覆等指標納入紅線管理，我們鼓勵供應商從工藝設計上進行優化，減少資源和能源的使用；在員工僱傭與關懷方面，我們會審核供應商在招聘合規、員工健康體檢、勞工權益、培訓教育等方面是否符合本集團要求。

在與供應商確立合作關係後、正式業務發生前，我們在合作聲明中增設ESG相關要求，並將其納入合同中，要求各供應商遵守本集團各項相關制度，確保供應商接受我們的監督與審核。

Strengthen the Construction of Supplier System

During the Reporting Period, the Group continuously abides by *the Supplier Hierarchical Management System*. Yihai determines the risk level of suppliers based on the annual plans of risk supervision and results of sampling inspection conducted by state functionaries, the complexity of the production process, the normality of the product industry, the customer complaints about product quality, and the intended use. We have clarified the corresponding inspection standards for different levels of suppliers, among which, we have the highest frequency of sampling inspection and the strictest requirements for high-risk suppliers to ensure the quality of our products.

The Group has also established a performance evaluation system for suppliers, which is regularly evaluated according to *the Supplier Quality Management System*. The scores are divided into A, B, C, D and E five grades. For suppliers whose evaluation result is A, the Group may reduce the frequency or reduce the flight audit as appropriate; for suppliers whose evaluation result is C for two consecutive times, it will be directly downgraded to D, and the supply can be resumed after passing the review; if the rating is E, it will be directly eliminated and shall not be introduced or continue to cooperate. In addition, the Group has set up a management system and added a new management clause for “supplier fraud”. We regularly select samples from the in-stock and in-warehouse products of suppliers through on-site research to assess the risk factor of commercial fraud of suppliers, so as to prevent and control risks in advance. For suppliers with higher risk frequency, the R&D department of the Group will consider replacing them with other suppliers with stable supply and lower security risks. By the end of 2022, we have conducted over 100 checks on existing suppliers, ensuring that the food safety of upstream suppliers is controllable.

In 2022, we updated *the Supplier Guarantee System* to include overseas regions in the management. At the same time, we clarify the responsible department for problem follow-up and improvement in the system. For example, we specify the food safety director as the issue guarantor to restrain and rectify the accidents caused by the lack of testing in the company’s regulations and system. We also clarify the responsible parties for the three modules of applying guarantee, product guarantee and supplier guarantee. The main responsible party will assume a certain guarantee when there is a serious quality complaint problem. Furthermore, we add an incentive mechanism for excellent management.

夯實供應商體系建設

報告期間，本集團繼續遵守《供應商的分級管理》制度。頤海依據每年度國家職能部門風險監測抽檢計劃及抽檢通報結果、產品工藝複雜性、產品行業的規範性、質量客訴、預期用途等情況，確定供應商的風險等級。我們針對不同級別的供應商明確了相應的檢查標準，其中，我們對於高風險的供應商的抽檢頻率最高，要求最嚴格，以保證我們的產品品質。

本集團還針對供應商建立了績效評價體系，依據《供應商質量管理制度》定期對其進行考核，評分劃分為A、B、C、D、E共5個等級。對評價結果為A的供應商，本集團可以視情況給予飛行審核降頻或者減免；對連續兩次評價結果為C的供應商，直接降級為D，且覆審合格後才可以恢復供貨；如果評級為E級，則直接淘汰，不得引入或繼續合作。此外，集團設立了對於供應商欺詐的相關管理，在制度中新增了「供應商弄虛作假」的相關管理條款，通過現場調研的方式，定期從供應商倉庫的在存、在庫產品中進行風險抽樣，對供應商的商業欺詐風險系數進行評估，從而形成對於風險的提前防控。對於出現風險頻率較高的供應商，集團研發部門會考慮選擇採用其他供應穩定、安全隱患較低的供應商進行替換。截至2022年末，我們對現有供應商進行了近百餘次審核，確保上游供應商的食品安全可控。

2022年，我們更新了《供應商擔保制度》，將海外區域納入管理範圍。同時，我們在制度中明確了問題跟進與改善的責任部門，如明確了食安總監作為問題擔保人員對公司法規制度檢測缺失造成的事故進行約束整改，明確了運用擔保、產品擔保和供應商擔保三個模塊的責任主體，當出現嚴重質量投訴問題時，由主責方承擔一定的擔保責任，並補充了對管理優秀者的激勵方案。

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Extensive Communication with Suppliers

The Group has gathered factories, product project leaders, procurement, and standard-setting personnel with suppliers for several on-site exchanges, to ensure demands are answered and issues are solved in a prompt manner. We have not only developed a variety of communication channels such as a complaint mailbox and hotline, and suppliers can give feedback and report integrity issues through supplier management platform (SRM) which will be matched with a relevant responsible person according to the type of problems (such as daily operation issues and integrity issues). Once a complaint is received, the Group will handle the case in accordance with the *Suppliers Complaint Response Procedures* and reply with a *Response Letter to Supplier's Opinion*. For true and verified supplier complaints, the Group will reward the suppliers in accordance with the *Supplier Management System*. This year, the Group transferred all complaints tracking to our online platform to ensure that supplier complaints can be followed up all the times. In addition, the Group conducts an opinion survey for suppliers every half a year, gives timely feedback to relevant departments and personnel and replies to the suppliers regarding solutions and outcomes.

加強供應商溝通交流

本集團多次組織工廠、產品項目負責人、採購及標準制定人員與供應商進行現場交流，確保需求和問題在第一時間得到響應和解決。為暢通供應商溝通渠道，本集團不僅開通了投訴郵箱、熱線電話等渠道，供應商還可以通過供應商管理平台（SRM系統）反饋問題及進行廉潔舉報，該系統會根據問題的類型（如日常業務問題、廉潔問題）對接到相應的負責人員。接到投訴後，本集團將按《供應商投訴問題處理流程》進行處理並反饋「供應商意見反饋回覆函」，對於投訴、申訴屬實的，本集團會根據《供應商管理制度》落實對供應商的獎勵。本年度，集團將對於投訴的追蹤全部轉至線上平台中進行，以確保隨時跟進處理供應商投訴的問題。此外，本集團每半年進行一次供應商意見調查，將供應商反饋的問題及時與相關部門人員溝通，並將處理方案及結果回覆給供應商。

Support for Supplier Management Enhancement

The Group attaches great importance to nurturing and maintaining partnerships with suppliers, promoting the high-quality development of suppliers by continuously deepening cooperation with key suppliers. We regulate the bidding, admission and contract signing processes of suppliers and implement full life-cycle control of suppliers. In the process of supplier audit, Yihai will fully communicate with suppliers and propagate Yihai's high standard requirements in product safety and quality assurance, energy saving and emission reduction. For suppliers supplying products with characteristics but being engaged in industries which lack standardised management, we set up a special support group to provide guidance on operating management and food processing for suppliers. By doing so, the characteristics of the products are retained, risks of food safety are lowered, and consequently, enhancing the overall level of the industry. Further, the Group selects suppliers who are willing to cooperate and builds factories around their production bases to ensure an efficient and convenient supply chain management model by shortening the distance between suppliers and Yihai's internal factories. We also help suppliers build factories by empowering them in terms of location selection, equipment, procurement, research and development, production and employee training to help solve technical problems in building factories and ensure the quality and safety of raw and auxiliary materials. The Group organised online internal training for OEM suppliers on inspection standards and food safety, playing a regulatory role in improving suppliers' product quality and quality assurance. As for customer complaint analysis, we share problem analysis and solving tools with suppliers in a real-time manner for them to solve on-site problems.

賦能供應商管理提升

本集團十分重視培育和維護與供應商間的夥伴關係，通過不斷深化與關鍵供應商的合作，推動供應商的高質量發展。我們通過對於供應商的招投標、准入、合同簽署等流程進行規範，對供應商實施全生命周期管控。在供應商審核的環節中，頤海就會對供應商進行充分溝通，宣導頤海在產品安全與質量保證、節能減排等方面的高標準要求。對於行業整體不規範但是產品具有一定特色的供應商，本集團會成立專門的幫扶小組，對供應商的經營管理和食品工藝提供指導，既能夠保留產品特色，又可以降低本集團食品安全風險，提高行業整體水平。同時，本集團選擇有合作意願的供應商，在其生產基地周邊建廠，通過縮短供應商與頤海內部工廠間的距離，確保高效便捷的供應鏈管理模式，並通過對供應商建廠幫扶，在場址選用、設備、採購、研發、生產以及員工培訓等方面進行賦能，幫助解決供應商興建工廠的技術問題，確保原輔料的質量安全。本集團還在OEM供應商內部進行線上培訓宣講，包括檢驗標準、食品安全等培訓內容，對提升供應商產品品質和質量保證起到了規範作用。在客戶投訴分析方面，我們將問題分析和解決工具同步分享到供應商，使供應商能夠利用該方法解決現場問題。

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Key Performance Indicators for Suppliers

供應商數據統計

	Indicator 指標	2022 2022年	2021 2021年
Total suppliers¹	供應商總數量 (家) ¹	455	485
Overseas suppliers	境外供應商數量 (家)	20	5
Regional suppliers	地區供應商數量 (家)	435	480
Suppliers in East China	華東地區供應商數量 (家)	177	191
Suppliers in Central and South China	中南地區供應商數量 (家)	116	117
Suppliers in North China	華北地區供應商數量 (家)	62	65
Suppliers in Northwest China	西北地區供應商數量 (家)	14	21
Suppliers in Southwest China	西南地區供應商數量 (家)	55	76
Suppliers in Northeast China	東北地區供應商數量 (家)	11	10
Suppliers with ESG risk assessment included in supplier audit²	供應商審核中包含ESG風險評估的供應商數量 (家) ²	330	192

Notes:

註：

- The location of a supplier is determined by its place of registration. The suppliers cover full category types of suppliers.
- Suppliers with ESG risk assessment included in supplier audit refer to those who went through the risk assessment initiated by relevant departments of the Group on environment and safety (including environmental protection, human resource management, occupational health and safety, etc.). As Yihai strengthened the audit of suppliers during this Reporting Period, the number of "suppliers with ESG risk assessment included in the supplier audit" in 2022 increased compared with 2021.

- 供應商所在地按其註冊地址確定，供應商口徑為全品類供應商。
- 供應商審核中包含ESG風險評估的供應商：已由公司相關部門完成對其環境、社會類（主要包括對環護工作、人資管理、職業健康與安全等方面）相關風險評估的供應商。因頤海在本報告期內加強了對供應商的審核，2022年「供應商審核中包含ESG風險評估的供應商數量」相較2021年有所增加。

PEOPLE ORIENTATION AND EMPLOYEE GROWTH CARE

Employees are the most valuable assets to the Group. Adhering to the concept of people-oriented, we provide our employees with equal employment opportunities, welfare, and a platform for training and development, paying attention to employees' health and care for their growth.

Employment

In strict compliance with such laws and regulations as the *Labour Law of the People's Republic of China*, the *Labour Contract Law of the People's Republic of China*, the *Law of the People's Republic of China on the Protection of Minors*, the *Law of the People's Republic of China on the Protection of Women's Rights and Interests*, as well as administrative rules at operating sites, the Group has established and developed human resources management system. The Group strictly abides by the legal procedures in the process of signing, renewing, terminating, and cancelling labour contracts with employees, in order to guarantee all relevant procedures are implemented in terms of fairness, openness and justice. Any discrimination against gender, nationality, age, race, geographical origin or family status in the recruitment process is forbidden pursuant to the *Employee Recruitment Management Regulations*. In addition, the employment of child labour is strictly prohibited in our regulations, which is clearly established in the human resource information system to ensure that juvenile candidates cannot be recruited. We conduct background investigations on candidates and require that the provided information must be true and accurate. In case of problems, we will strictly follow the regulations to deal with them and require immediate termination of the employment contract to effectively protect the compliance of the recruitment process and the legal rights of employees. In addition, we clearly stipulate the working hours required for the position in the *Factory Hours Management Regulations* and the employee's labour contract and add a flexible working system to the *Employee Attendance, Leave and Welfare Policy* to prohibit forced labour. In addition, to ensure compliance in overseas regions such as Singapore, Malaysia, Thailand, the United States, and Canada, we will hire professional lawyers or third-party human resources companies to tailor and improve employment contracts and employment systems according to local laws and regulations. In 2022, the Group did not engage in any illegal employment, child labour recruitment and forced labour.

以人為本，關愛員工成長

員工是本集團最寶貴的財富。我們貫徹以人為本的理念，為員工提供平等的就業機會、福利待遇、培訓與發展的平台，重視員工健康，關愛員工成長。

員工僱傭

本集團嚴格遵守《中華人民共和國勞動法》、《中華人民共和國勞動合同法》、《中華人民共和國未成年人保護法》、《中華人民共和國婦女權益保障法》等相關法律法規及運營場所所在地的有關管理條例，並基於此搭建人事管理體系。本集團在與員工簽訂、續訂、終止、解除勞動合同等過程中，嚴格遵守法定程序，所有流程保證公平、公開、公正。我們在《員工招聘管理辦法》中明確規定，不允許存在由於性別、民族、年齡、膚色、地域、家庭狀況等因素而導致的歧視行為，杜絕招聘過程中任何涉及歧視的現象。同時，我們也在制度中明確規定禁止招聘童工，並在人事信息系統中進行專門設置，限制未成年的求職者信息在集團系統中的錄入，並對於候選人進行背景調查，要求其填寫信息真實準確。一旦發現問題，我們將嚴格規範處理，要求立即解除勞動合同，切實保障招聘流程的合規性及員工的合法權益。此外，我們在公司的《工廠工時管理辦法》以及與員工簽署的勞動合同中，都明確規定了崗位所要求的工作時長，並在《員工考勤、休假及福利制度》中增加彈性工作制，禁止出現強迫勞工現象。另外，在新加坡、馬來西亞、泰國、美國、加拿大等海外地區，我們會聘請專業的合作律師或第三方人力資源公司，根據當地法律法規的實際情況制定和完善僱傭合同及僱傭制度，確保合法合規。本集團在2022年度未出現非法聘用勞工、僱傭童工或強制勞工的情況。

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We further carried out the talent introduction to recruit middle and high-level talents through internal referrals, website recruitment, head-hunting recommendation, etc. In addition, we also cooperated with colleges and universities specialising in food science and technology. By virtue of the students' graduation design and internship, communication and mutual understanding between the Group and the students were enhanced prior to their employment, which helps the Group to identify talent more accurately. At present, the Company's front-line staff employment adopts the principle of local mainstay. In terms of overseas management, except for dispatching the management who have studied and practiced in domestic factories for a certain period of time, we also trained middle management directly overseas and brought in experienced factory managers from outside to manage overseas employees. In the future, we will continue to develop our local management team and management capabilities overseas.

We have made mandatory requirements for the number of disabled personnel employed in various systems. At present, the Group recruits people with disabilities by contacting the Disabled Persons' Federation where each place of operation is located and registering the "China Disabled Persons Employment and Entrepreneurship Network Service Platform". In 2022, we have gone through induction procedures for 4 disabled employees.

Employee Remuneration and Benefits

The Group complies with the legal and regulatory requirements on minimum wages and basic benefits in various parts of the country, and provides employees with various statutory benefits and other holidays in accordance with the laws and regulations of each place of operation. In 2022, we updated *Employee Attendance, Leave and Welfare Policy*, which clearly stipulates the company's leave system and leave application process, so as to provide employees with reasonable working hours and encourage them to balance work and life.

我們持續開展人才引進工作，不僅通過內部推薦、網站招聘、獵頭推薦、校園招聘等多種途徑招納中高端人才，同時還通過與食品院校對口合作，借助學生畢業設計、實習等環節，促進學生與本集團間的溝通與了解，助力本集團更精準地識別人才。目前頤海一線員工僱傭採用本地為主的原則。在海外管理層方面，除了對外派遣在國內工廠與銷售營銷部門有學習與實踐經歷的管理層之外，本年度我們也在海外直接培養中層管理人員，並從外部引入經驗豐富的工廠長負責海外員工管理。未來，我們將繼續在海外培養本地的管理團隊和管理能力。

我們對各體系殘障人士用工做了硬性人數的要求。目前，本集團通過與各運營場所所在地的殘聯聯繫、註冊「中國殘疾人就業創業網絡服務平台」的方式招聘殘障人士。2022年，我們已為4名殘障員工辦理了入職手續。

員工待遇與福利

本集團遵守國家各地關於最低工資標準和基本福利的法律法規要求，根據各運營場所所在地法規為員工依法提供各類法定福利和其他假期，2022年度我們更新了考勤、休假及福利相關的制度，明確規定了公司的假期制度與請假流程，為員工合理安排工作時間並鼓勵其平衡工作與生活。

The Group formulated a fair and transparent remuneration review mechanism. During the Reporting Period, Yihai updated the *Remuneration and Performance Management Measures* to further refine the remuneration system which is linked to specific business positions, providing competitive compensation packages based on employees' individual capabilities and performance, and motivating employees to work. For marketing system employees, Yihai has formulated the *Marketing System Performance Appraisal Process* to ensure the standardization and transparency of the performance and compensation system.

The Group provides comprehensive welfare benefits. In addition to the basic Five Social Insurances and Housing Fund for regular employees, we purchase overseas accident insurance and supplement medical insurance for employees working abroad, which is bound by the *Yihai Overseas Stationed Personnel Management Regulations*. In addition, we provided our employees with benefits including staff dormitories, parental care allowance, child education allowance, commuting allowance, talent allowance, holidays care and so on. Valuing employees' essential needs, the Group offers financial and medical assistance to needy and sick employees to effectively address their issues.

During traditional Chinese holidays and some other important holidays, the Group will provide holiday benefits to employees. For example, on Women's Day 2022, the personnel department of Yihai's Shanghai marketing system sent bouquets and holiday wishes to all female employees in the work area, and some departments gave female employees half a day off time. The headquarters personnel department organized a dinner group for employees, so that female employees could feel the warmth of the Group. Besides, the Group organises a series of employee activities, including parent-child companionship activities, sports events, skill contests and amusements to enhance employees' experience of satisfaction and belonging.

本集團制定了公平透明的薪酬考核機制。報告期間，頤海更新了《薪酬績效管理辦法》，進一步細化薪酬制度，並將薪酬與業務崗位相掛鉤，依據員工個人能力與表現，提供具有競爭力的薪酬待遇，激發員工的工作積極性。針對營銷體系員工，頤海制定了《營銷體系績效考核流程》，以確保績效與薪酬制度的規範化與透明化。

本集團為員工制定了全面的福利保障，除了為正式員工購買基本的五險一金之外，我們會為海外派遣員工購買出國意外險及海外醫療補充險，並在《頤海境外派駐人員管理辦法》中進行了約束。同時，我們還為員工提供了員工宿舍父母補貼、子女教育補貼、交通補貼、人才補貼、節日關懷等福利。本集團關注員工的切實需求，對於困難員工和患病員工提供資金幫扶和醫療救助，以解決員工的現實困難。

在中國傳統節日及一些其他重要節日中，集團會為員工提供節日福利，例如在2022年的婦女節當天，頤海的上海營銷體系的人事部門為工區的所有女性員工送上了鮮花與節日祝福，一些部門給女員工半天假期時間，總部人事部門為員工組織了聚餐團建，讓女性員工們感受到公司的溫暖。此外，本集團開展系列員工活動，包括親子陪伴活動、體育比賽、技能比拼、文娛活動等，以此提升員工滿意度和歸屬感。

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Case: Ma'anshan-Fun Sports Meeting

In July 2022, the fourth fun sports meeting was held in Fuhai Ma'anshan factory, and all the factory staffs were off on that day. The company prepared a number of fun game sessions as well as generous rewards. The event allowed the employees to enhance the friendship between each other and improve the cohesion of our teams.

案例：馬鞍山工廠－趣味運動會

2022年7月，馥海馬鞍山工廠舉辦了第四屆趣味運動會，當天工廠員工全體放假。公司在運動會中準備了多項趣味遊戲環節以及豐厚的獎勵。活動讓員工們增進了彼此間的友誼，提升了團隊的凝聚力。



Ma'anshan-Fun Sports Meeting
馬鞍山工廠－趣味運動會

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Key Performance Indicators for Employment

員工僱傭概況

	Year 年度	2022 2022年		2021 2021年	
Total headcount (Person)	總僱員(人)	2,720		2,499	
By employment type	按僱傭類型分類				
Full-time employee	全職	2,720	100%	2,499	100%
Part-time employee	兼職	0	0%	0	0%
By gender	按性別分類				
Male	男性	1,515	55.7%	1,386	55.5%
Female	女性	1,205	44.3%	1,113	44.5%
By age group	按年齡分類				
<30 years old	<30歲	990	36.4%	864	34.6%
30-40 (exclusive) years old	30歲-40歲(不含)	975	35.8%	982	39.3%
40-50 (exclusive) years old	40歲-50歲(不含)	578	21.3%	516	20.6%
>=50 years old	>=50歲	177	6.5%	137	5.5%
By region¹	按地區分類¹				
East China	華東地區	1,199	44.1%	1,066	42.7%
Central and South China	中南地區	716	26.3%	591	23.6%
North China	華北地區	443	16.3%	457	18.3%
Northwest China	西北地區	46	1.7%	41	1.7%
Southwest China	西南地區	148	5.4%	206	8.2%
Northeast China	東北地區	23	0.9%	26	1.0%
Hong Kong, Macao and Taiwan	港澳台地區	6	0.2%	5	0.2%
Overseas	海外	139	5.1%	17	4.3%

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Key Performance Indicators for Employee Turnover Rate

員工流失概況

	2022 2022年度	Headcount (Person) 人數(人)	Turnover rate (%) ² 離職率(%) ²
Total turnover	總流失	1,105	40.6%
By gender	按性別分類		
Male	男性	563	37.2%
Female	女性	542	45.0%
By age group	按年齡分類		
<30 years old	<30歲	535	54.0%
30-40 (exclusive) years old	30歲-40歲	350	35.9%
40-50 (exclusive) years old	40歲-50歲	179	31.0%
>=50 years old	>=50歲	41	23.2%
By region¹	按地區分類¹		
East China	華東地區	523	43.6%
Central and South China	中南地區	298	41.6%
North China	華北地區	182	41.1%
Northwest China	西北地區	18	39.1%
Southwest China	西南地區	1	0.7%
Northeast China	東北地區	4	17.4%
Hong Kong, Macao and Taiwan	港澳台地區	1	16.7%
Overseas	海外	78	56.1%

Note:

註：

- East China covers Shanghai, Jiangsu, Zhejiang, Anhui, Fujian, Jiangxi and Shandong.

Central and South China covers Henan, Hubei, Hunan, Guangdong, Guangxi and Hainan.

North China covers Beijing, Tianjin, Hebei, Shanxi and Inner Mongolia.

Northwest China covers Ningxia, Xinjiang, Qinghai, Shaanxi and Gansu.

Southwest China covers Chongqing, Sichuan, Guizhou, Yunnan and Tibet.

Northeast China covers Liaoning, Jilin and Heilongjiang.

Overseas covers areas except for mainland China, Hong Kong, Macao and Taiwan.
- 華東地區：上海、江蘇、浙江、安徽、福建、江西、山東

中南地區：河南、湖北、湖南、廣東、廣西、海南

華北地區：北京、天津、河北、山西、內蒙古

西北地區：寧夏、新疆、青海、陝西、甘肅

西南地區：重慶、四川、貴州、雲南、西藏

東北地區：遼寧、吉林、黑龍江

海外地區：除中國大陸(內地)、港澳台以外的地區

Turnover rate = the number of turnovers/the total number of employees
Turnover rate by categories = the number of turnovers employed in this category/the total number of employees in this category

總的離職率=離職人數／員工總數；按類別劃分的離職率=該類別僱傭的離職人數／該類別僱員總數

Health and Safety of Employees

The Group has been tracking and strictly complying with national laws and regulations related to health and safety that have a significant impact on production management and day-to-day operations, including the *Labour Law of the People's Republic of China*, the *Law of the People's Republic of China on the Prevention and Control of Occupational Diseases*, the *Work Safety Law of the People's Republic of China*, *Fire Protection Law of the People's Republic of China* and the *Interim Provisions on Supervision and Administration of Work Safety at Food Production Enterprises*, etc. On this basis, and combined with features of our operations, the Group has established a series of safety management policies, including the *Safety Inspection Management Policy*, the *Warning and Informing Policy for Occupational Hazards*, the *Contractor Safety Management System*, *Fire Safety Management System*, *Dust Workplace Safety Management Measures*, *Environmental Protection*, *Fire Fighting*, *Occupational Health and Production Safety Responsibility System*, *Safety Management Measures for Entering Restricted Space Operations*, *Safety Management Measures for Temporary Electricity Operations*, *Safety Instructions for Entering the Factory*, *Yihai Safety and Environmental Protection Risk Change Management Measures*, *Yihai Food Safety and Safety and Environmental Protection Management System*, to standardise production safety procedures. We have added the *Yihai Safety Monitoring Video Management Policy* and have installed video monitoring equipment in all factories, to supervise the implementation of safety and environmental protection system in real time and reduce risks of occupational hazardous and production safety accidents. In 2022, the Group had no reported incidents of casualties of employees arising from production and operation nor did it have cases of penalties imposed by relevant authorities due to violation of national laws on working safety and hygiene.

The Group takes a series of measures to ensure the safety of its employees. Relying on the city-level Centres for Disease Control and Prevention, we strictly implement pre-employment, on-the-job and off-the-job physical health examination. In addition, the Group provides the employees involved in occupational health hazard positions (such as dust workshop employees and crushing room employees) with 3M dust-proof cotton face masks, noise-cancelling ear protectors, anti-smash labour protection shoes, to provide a material basis for their safety and security. Also, we arrange annual medical examinations and purchase employer's liability insurance for them. We attach importance to the mental health of employees, so we invited experts to provide free mental health consultations for employees.

員工健康與安全

本集團持續追蹤並嚴格遵守對生產管理及日常運營有重大影響的健康安全相關法律及規例，包括《中華人民共和國勞動法》、《中華人民共和國職業病防治法》、《中華人民共和國安全生產法》、《中華人民共和國消防法》、《食品生產企業安全生產監督管理暫行規定》等。在此基礎上，結合業務特點，本集團建立了《安全檢查管理制度》、《職業危害警示與告知制度》、《承包商安全管理制度》、《消防安全管理制度》、《粉塵作業場所安全管理辦法》、《環保、消防、職業衛生、安全生產責任制度》、《進入受限空間作業安全管理辦法》、《臨時用電作業安全管理辦法》、《入廠安全須知》、《頤海安全環保風險變更管理辦法》、《頤海食品安全與安全環保管理制度》等一系列安全管理制度，規範安全生產作業流程。集團增設《頤海安全監控視頻管理制度》，並在所有工廠中都安設了視頻監控設備，以便實時監督工廠對安全環保制度執行情況，降低員工遭受職業性危害與生產安全事故的風險。本年度，本集團未有員工因生產安全事故而死亡的情況發生，亦沒有因違反關於勞動安全衛生的國家法律而受到相關政府部門的處罰。

本集團採取系列措施保障員工安全，集團依托各地市級疾病預防控制中心嚴格執行職業健康崗前、崗中和離崗體檢。此外，我們為涉及職業健康危害崗位的員工（如粉塵車間員工、粉碎間員工）配備3M防塵棉口罩、防噪護耳器、防砸傷的勞保鞋等，為其安全保障提供物質基礎，安排進行年度體檢，並為其購買僱主責任險。我們同樣重視員工的心理健康，聘請專家為員工開展了免費的心理健康諮詢活動。

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Additionally, the Group developed events such as “Safety Promotion Month” and “Safety Knowledge Contest” to publicise the importance of safety production. During the year, we continued to conduct “5S Improvement” and optimised equipment with dust risk to greatly reduce the dust hazard on site and eliminate the risk of dust explosion, so as to ensure the occupational health of employees. Each Yihai factory organizes targeted safety training for the relevant departments every month. The workshop operation specifications, fire safety practice, and cardiopulmonary resuscitation performance (CPR) have been included in the induction training, to enhance the awareness of employees on safety production.

此外，本集團還開展了「安全宣傳月」「安全知識競賽」等活動，宣傳安全生產的重要性。本年度，我們持續進行「5S精益改善」，對存在粉塵風險的設備進行優化改造，極大降低了現場的粉塵危害並杜絕塵爆風險，保證了員工的職業健康。同時，頤海各個工廠在每個月都會組織相關部門開展有針對性的安全培訓，包括安全生產演練培訓、緊急逃生演練以及消防安全應急演練等等，我們還將規範化車間操作、消防實操、心臟復蘇現場演示等內容包含到入職培訓中，以提高員工的安全生產意識。



Training for Safety Production
安全生產培訓



Fire Drill
消防實操演練

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In 2022, the continuously repeating COVID-19 pandemic has posed a huge threat to the lives and property safety of employees. In order to continue to well prevent and control COVID-19, the Group set up a pandemic prevention and control team, with clearly defined functions of various prevention and control teams at the factory and headquarters, and formulated the *Prevention and Control Standards for COVID-19*, the *Disinfection Standards*, and other management and control measures, including pandemic prevention and control into regular management. We have also actively encouraged employees to be vaccinated against COVID-19 and have carried out several pandemic evacuation drills and award-winning question-and-answer (Q&A), which effectively strengthened employees' awareness of pandemic prevention and control.

2022年，不斷反覆的新冠肺炎疫情對員工的生命安全和財產安全帶來了巨大的威脅。為繼續做好新冠疫情防控工作，本集團成立了新冠疫情防控小組，明確規定工廠和總部的各個防控小組職能，同時制定了《新冠疫情防控標準》、《消毒標準》等管控措施，將疫情防控提升為常態化管理。我們積極鼓勵員工接種新冠疫苗並多次開展疫情疏散演練和疫情防控知識有獎問答活動，有效提升了員工的疫情防控意識。

Key Performance Indicators for Employee Health and Safety¹

員工健康安全概況¹

	Programme/Year 項目／年度	2022 2022年	2021 2021年	2020 2020年
Number of Work-related fatalities (persons)	因工死亡人數(人)	0	0	0
Rate of work-related fatalities (%)	因工死亡比率(%)	0	0	0
Number of Work injuries (persons)	因工受傷人數(人)	9	7	13
Lost days due to work injuries (day)	因工傷損失工作時間(天)	242.5	171	286

Note:

註：

1. Data of health and safety is based on the information on attendance sheets and statistics of manual recording.

1. 健康與安全數據來源於考勤表及手工台賬統計。

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Satisfaction and Communication of Employees

Yihai attaches importance to listening to every employee's voice and constantly expands the channels of communication with employees to protect their legitimate rights and interests. In 2022, the Group set up the *Employee Problem Feedback Management Regulations*, which clarified that the administrative group of the headquarters is responsible for collecting employee feedback issues, among which, the general business issues are followed up by the corresponding system leader and major issues are followed up by the headquarters. At the same time, Yihai has published the contact information of the general manager's office on Ding Talk (釘釘), as well as the auditing email and phone number for employees to give feedback on their problems. Meanwhile, we also specify the anonymity protection mechanism for employee feedback to protect employees' personal information.

Yihai values the career satisfaction of the employees and makes it an important indicator in the performance appraisal of the relevant departments of the Group. Yihai has established various channels to collect employees' opinions and actively respond to them. During the Reporting Period, Yihai's General Manager's Office used three main channels to understand employee satisfaction :

- **General Manager Assistant:** Receive feedback from employees and get their satisfaction with the business by talking to frontline employees during the factory site visits.
- **Union President:** Receive and coordinate employee feedback issues. In the process of communication with employees, understand the problems of the company's business implementation and system.
- **Feedback from Superiors:** Obtain employees' satisfaction with positions and personnel arrangements by listening to employees and collecting their feedback in daily business and meetings.

In addition, the Group has also established the *Management of Ruling*, which stipulates that when an employee faces punishment for violating the company's ban, he or she can challenge it and apply for a ruling, in order to protect the employee's right to appeal. In the past year, Yihai has further refined and standardized the company's reward and punishment system, explaining each specific case of employee violation and specifying the punishment.

員工滿意度與溝通

頤海重視傾聽每一位員工的聲音，並不斷擴展與員工溝通的渠道，保障員工的合法權益。2022年，頤海設立了《員工問題反饋管理辦法》，明確由本集團總部行政組負責收集員工反饋問題，其中，一般業務問題由相應體系負責人跟進，重大問題由總部負責跟進。同時，頤海在釘釘平台上公布了總經理辦公室的聯繫方式，以及稽查郵箱和電話，供員工反饋問題。同時，我們還在辦法中明確了員工反饋的匿名保護機制，以保護員工的個人信息。

頤海重視員工的職業滿意度，並將其作為公司相關職能部門績效考核的重要指標。頤海建立了多種渠道收集員工意見，並積極對其做出回應。報告期間，頤海的總經辦主要通過三種渠道以了解員工的滿意度情況：

- **總經理助理：**負責接收員工問題反饋，並且在工廠實地參觀的過程也會通過與一線員工交談，了解其對於業務的滿意情況；
- **工會主席：**負責接收、協調員工反饋問題。在與員工的溝通過程中，了解到公司業務執行和制度可能存在的問題；
- **上級反饋：**員工上級通過在日常業務與會議中傾聽員工發言、收集員工反饋，從而獲得員工對於職位以及人事安排的滿意程度。

此外，頤海還新增了《裁決管理辦法》，規定了員工在因違反公司禁令而面臨處罰時，可以對此提出疑問並申請裁決，以保障員工的申訴權利。在過去的一年中，頤海在公司獎懲制度方面進一步精細化、規範化，針對員工違規的每一種具體情況都能予以相應的說明，並明確處罰辦法。

Training and Development of Employees

We are committed to forging an ideal career development platform for our employees and cultivating talents in line with our goals and development strategies by establishing branded and professional talent development system. At the same time, we constantly update our internal strategies on talent cultivation, in combination with increasing requirements on the comprehensive quality of employees and the tendency of younger, better educated and more professional business teams. The Group organised various training programs, including orientation for new recruits, food safety training, production safety training, ESG training and fire safety training this year.

The Group further improves the training mode of centralised management, division of labour responsibilities and implementation by levels. In order to enable employees to quickly adapt to the working environment, understand the work requirements and intensify their safety awareness, the Group organises on-site training on corporate regulations, system operation, finance and HR for new recruits, to help employees understand their labour rights and the Group's prohibitions. In addition, each factory requires on-job certification and provides on-the-job skill training for employees. They may obtain an on-job qualification certificate after passing the on-job skill training. This year, the Group provided HR department with targeted external training and organised training related to business management for some senior executives, to improve their management skills and experience.

In 2022, we focused employee training on methodology, i.e. "criticizing, proving, and verifying", and continued to refine this training to guide the work of each department in the Group. In terms of professional training, Yihai focuses on the practicality and relevance of employee training, which is closely related to specific businesses and performance-oriented, with the aim of helping employees achieve their performance goals through efficient training. Most of the training programs are based on practical problems, to meet the needs of employees in specific practices, improve their abilities and help them grow together with the Group. In the coming year, Yihai will focus on building systematic modules for training. For example, we will clarify the specific conditions for promotion in different positions and conduct more precise training based on employees' lacking in the business.

員工培訓與發展

我們致力於成為員工理想的職業發展平台，通過建立品牌化、專業化的人才發展體系，培養與集團目標及發展戰略一致的人才。我們也持續更新內部培養理念，對從業人員綜合素質要求日益提高，對業務團隊年輕化、知識化、專業化的要求不斷提升。本集團本年度組織了包括新員工入職培訓、食品安全衛生培訓、生產安全規範培訓、消防安全培訓、ESG培訓等多種類型的培訓。

頤海進一步完善歸口管理、分工負責、分級落實的培訓模式。為使員工快速適應工作環境，理解工作要求，提高自身安全意識，本集團為新入職的員工統一組織公司制度、系統操作、財務及人事現場培訓，幫助員工了解自己的勞動權益以及公司的禁令規定。此外，頤海的每個工廠都設置了上崗認證，為員工提供崗位技能培訓，員工崗位技能培訓合格後方可取得上崗資格證明。本年度，頤海為人力資源部門提供了有針對性的外部培訓，並為部分高管提供工商管理相關培訓，以提高管理人員的管理水平和經驗技能。

2022年，頤海將員工培訓的重點放在方法論層面，即「考證、論證、驗證」，並持續對此方面培訓進行細化，以此指導集團各個業務部門工作的開展。在專業培訓方面，頤海側重員工培訓的實用性與針對性，將培訓與具體業務緊密相連，以績效為導向，意在通過高效的培訓幫助員工達成績效目標。培訓項目大多基於工作實際問題展開，滿足員工在具體實踐中能力提升的需求，幫助員工與企業共同成長。在未來一年中，頤海將聚焦於搭建公司培訓的系統模塊，例如在崗位晉升方面，我們會對不同崗位的晉升具體條件進行明確，並針對員工在業務中所欠缺的部分開展更加精準化的培訓。

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Case: Methodological training

Yihai has always believed that good products and good product sales are the lifeblood of the Group. In March 2022, Yihai held a “Lobster to the sea, which fish to compete” event in Changzhou, in which the heads of the pickled fish and crayfish categories were responsible for their products to test, prove, and verify the stage of sharing.

Case: External Training Event

In July 2022, Yihai's HR department participated in the CHRO City Forum (Xiamen) organized by SAP. During the event, we learned about the frontier information of the industry and how to transform to the digital and intelligent management model of the enterprise through technology empowerment.

案例：方法論培訓

頤海始終堅信好的產品及好的產品銷售是公司的命脈。2022年3月，頤海在常州舉辦了「龍蝦出海，誰魚爭鋒」活動，其中，酸菜魚及小龍蝦品類負責人分別對其負責的產品進行了考證、論證、驗證階段分享。

案例：外部培訓活動

2022年7月，頤海的人力資源部門參加了思愛普(SAP)組織的CHRO城市論壇(廈門站)。活動中，我們了解行業前沿信息，並學習如何通過科技賦能實現企業的數字化、智能化管理模式轉型。



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Key Performance Indicators for Employee Trainings

員工培訓概況

	Year 年度	2022 2022年		2021 2021年	
Number of trainees (persons)	培訓人數(人)	2,446		1,021	
By gender	按性別分類				
Male (persons)	男性(人)	1,291	53%	622	60.9%
Female (persons)	女性(人)	1,155	47%	399	39.1%
By employee category	按僱傭類別分類				
Senior management (persons)	高級管理層人員(人)	4	0%	6	0.6%
Middle management (persons)	中級管理層人員(人)	165	7%	47	4.6%
Employees other than senior or middle management (persons)	非管理層人員(人)	2,277	93%	968	94.8%
Total hours of training(hours)	總培訓時長(小時)	46,007		9,633.0	
By gender	按性別分類				
Male (hours)	男性(小時)	23,575	51%	6,040	62.7%
Female (hours)	女性(小時)	22,432	49%	3,593	37.3%
By employee category	按僱傭類別分類				
Senior management (hours)	高級管理層人員(小時)	30	0.1%	41	0.4%
Middle management (hours)	中級管理層人員(小時)	8,745	19.0%	849.3	8.8%
Employees other than senior or middle management (hours)	非管理層人員(小時)	37,232	80.9%	8,742.7	90.8%
Average hours of training(hours)	平均培訓時長(小時)	18.8		9.4	
By gender	按性別分類				
Male (hours)	男性(小時)	18.2		9.7	
Female (hours)	女性(小時)	19.4		9.0	
By employee category	按職能分類				
Senior management (hours)	高級管理層人員(小時)	7.5		6.8	
Middle management (hours)	中級管理層人員(小時)	53.0		18.1	
Employees other than senior or middle management (hours)	非管理層人員(小時)	16.4		9.0	

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STEADY AND SUSTAINABLE DEVELOPMENT BASED ON COMPLIANCE

合規為基，穩健持續發展

Protection of Information Security

The Group strictly abides by the *Cybersecurity Law of the People's Republic of China*, *Law of the People's Republic of China on the Protection of Consumers' Rights and Interests*, *Personal Information Protection Law of the People's Republic of China* and the requirements of other laws and regulations, and has formulated the *Yihai Corporate Confidentiality Policy*, which specifies data security measures and supervision methods, as well as corresponding punitive measures in case of any violation, to protect the information of relevant departments and customers, standardise online store accounts and safeguard the Group's rights and interests. For sales by distributors, we fully respect the privacy of customers and strictly protect their information. In terms of online sales, the Group has an increasing requirement for IT with the continuous development of the business, and it also attaches great importance to information and data security, account access and cybersecurity specifications, operation and maintenance procedures and rules and regulations. During the year, we have protected the privacy and security of our customers by cooperating with logistics companies to encrypt user information throughout the process.

保護信息安全

本集團嚴格遵守《中華人民共和國網絡安全法》、《中華人民共和國消費者權益保護法》、《中華人民共和國個人信息保護法》等法律法規的要求，制定了《頤海公司保密制度》，明確相關保密措施細則及監察方法，並對各類違反該保密制度的行為作出相應的懲處規定，以保護客戶資料信息、規範管理線上店鋪賬號並維護本集團權益。對於經銷商模式，我們充分尊重客戶隱私，對客戶信息進行嚴密保護；對於線上銷售模式，頤海基於業務發展不斷提高對IT的要求，對信息安全和數據安全、賬號權限以及網絡安全規範、運維操作流程、規章制度高度重視。本年度，我們通過與物流公司合作，對用戶信息進行全程加密，保護客戶的隱私安全。

Establishment of Brand Image

We continued to strictly adhere to the applicable laws and regulations governing advertising and labelling, such as the *Advertising Law of the People's Republic of China*, the *Trademark Law of the People's Republic of China* and the *Anti-Unfair Competition Law of the People's Republic of China*. As a result of the updated *Food Safety Law of the People's Republic of China* further increasing the requirements on e-commerce, we have added the *Yihai Company Brand Management System* and established a brand management group, aiming to effectively standardize the brand marketing authorization process and maximize control over the legal compliance of promotional literature and media release content for major marketing activities. In the authorization process for new brands, the Group Business Brand Management Department and the Legal Department will review the appearance and packaging, the use of the brand in advertising and marketing content, and the content presented on social media platforms before the products are launched, so as to ensure that the use of the brand logo is compliant and legal and meets the requirements of the Group's strategy. The perfect advertising and logo use management mechanism strongly guarantees the Integrity Marketing of the Group and avoids passing on wrong information to consumers.

樹立品牌形象

本集團我們嚴格遵守《中華人民共和國廣告法》、《中華人民共和國商標法》和《中華人民共和國反不正當競爭法》等與廣告宣傳營銷及標識規範使用相關的法律法規。由於《中華人民共和國食品安全法》的更新對於電商的要求進一步提升，我們新增了《頤海公司品牌管理制度》，並設立了品牌管理組，旨在有效規範品牌營銷授權流程，最大程度把控重大市場活動的宣傳文案和媒體發佈內容的合法合規性。在新增品牌的授權流程中，集團業務品牌管理部和法務部會在產品投放前，依次對其外觀包裝、廣告營銷內容中的品牌使用情況，以及社交媒體平台呈現內容進行審核，以確保品牌標誌的使用行為合規合法且符合本集團策略要求。完善的廣告宣傳與標識使用管理機制強有力地保障了本集團的誠信營銷，避免向消費者傳遞錯誤信息。

In addition, we have formulated the *Emergency Treatment Management Procedures* and the *Emergency Reporting Management Procedures*, which, according to the degree of urgency, classify public events into three levels, namely, blue, orange and red, with corresponding responses. Major emergencies are redefined to standardise reporting and response management thus enhancing the Group's ability to deal with risks. At the same time, through the establishment of a public opinion monitoring and control system, we continuously strengthen public opinion monitoring and control, and gradually improve the Group's emergency response capability.

Protection of Intellectual Property Rights

The Group strictly abides by the *Anti-unfair Competition Law of the People's Republic of China*, the *Trademark Law of the People's Republic of China*, the *Patent Law of the People's Republic of China*, the *Copyright Law of the People's Republic of China*, the *Rules for the Implementation of the Trademark Law of the People's Republic of China*, the *Implementing Regulation of the Patent Law of the People's Republic of China* and other applicable laws and regulations to establish and maintain intellectual property rights. Also, we have established internal measures and monitoring methods to prevent related infringements, such as the *Intellectual Property Management Measures*, *Yihai Brand Management Regulation* and *VI Product Manual*, and have updated the corresponding penalties for non-compliance at the same time. The above policies regulate the application, use and examination of the company's own brands and authorized trademarks, respectively. We always respect the intellectual property rights of others and actively protect the Group's intellectual property rights, standing firmly against counterfeiting, trademark infringement, malicious competition, and other acts, minimising possible infringement risks of the Group resulting from publishing pictures, texts, videos, and other information in new internet channels, and safeguard the rights and interests of the Group.

Yihai regards patent application as a necessary part of new products. In 2022, we added new pre-cast steps for it such as brand trademark, exterior design, invention patent and utility model design, which better protects our legitimate rights and interests while enriching the Assets of the Group. As of the end of the year, the Group had submitted 19 patent applications and carried out a total of 32 technological innovation projects. There was no litigation relating to intellectual property or brand infringement during the year.

此外，我們制定了《緊急事件處理管理辦法》及《緊急事件上報管理辦法》，根據緊急程度將輿情事件劃分為藍色、橙色、紅色三個等級，並設置了相應的處理辦法；並對重大緊急事件重新定義，對上報及處理管理進行規範，從而提升企業應對風險的能力。同時，通過建立健全輿情監測及防控體系，我們不斷加強輿情監測及防控工作，逐步提高公司緊急事件處理能力。

保障知識產權

本集團遵照《中華人民共和國反不正當競爭法》、《中華人民共和國商標法》、《中華人民共和國專利法》、《中華人民共和國著作權法》、《商標法實施細則》、《專利法實施細則》及相關法律法規，開展本集團知識產權的建立及維護，並於內部制定了《知識產權管理辦法》、《頤海公司品牌管理制度》、《VI產品手冊》等防止相關侵權的措施與監察方法，並同步更新了相應的違規懲處辦法。以上制度分別對公司自有品牌及被授權商標等內容在申請、使用和審查中進行了規範。我們始終尊重他人知識產權，堅決抵制假冒偽劣、商標侵害、惡意競爭等不良行為，最大程度上規避本集團在各互聯網新渠道展示的圖片、文字與視頻等信息可能存在的侵權風險，保障集團權益。

頤海將專利申請作為新品上市前的必要環節，2022年，我們新增了品牌商標、外觀設計及發明專利、實用新型專利申請的前置步驟；在豐富本集團資產的同時，更好地保護了我們的合法權益。截至年末，本集團共遞交專利申請19項，開展技術創新項目32項。本年度，本集團未有涉及知識產權訴訟或品牌侵權相關事件的發生。

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Persisting in Integrity

The Group strictly abided by the national laws and regulations related to the prevention of bribery, extortion, fraud and money laundering, including the *Anti-unfair Competition Law of the People's Republic of China*, the *Interim Provisions on Banning Commercial Bribery* and the *Anti-money Laundering Law of the People's Republic of China*. We advocate a corporate culture of honesty and integrity, actively create an anti-fraud and anti-corruption corporate cultural environment, regularly assess fraud and corruption risks and establish specific control procedures and mechanisms to reduce the chances of fraud and corruption occurring, and adhere to integrity building.

Anti-Corruption

We identified anti-corruption-related laws and regulations during the Reporting Period and systematically established an anti-corruption management system within the Group. For our directors and all employees, including full-time, part-time and temporary employees, we have established the *Code of Discipline for Directors and Employees* and the *Anti-Code of Discipline for Directors and Employees Money Laundering Management System* to regulate the behavior of directors and employees, stipulating that the relevant personnel must strictly comply with the relevant rules and regulations on anti-bribery and fraud when performing any affairs of the Group, and prohibit the solicitation, acceptance or provision of any benefits to others directly or indirectly. During the year, we sorted out the corporate prohibitions against corruption and bribery and updated the *Yihai Prohibition Management Measures* to further clarify the corresponding penalties and handling process for violation of the prohibitions in the system.

The Group formulates a special audit and internal control audit plan every year, and conducts anti-fraud audit according to the plan and relevant reporting information, covering the main business processes and key areas of concern of the Group. In addition, we also conduct audits on assignment or resignation of personnel in key positions. In 2022, the internal audit department of the Group carried out nearly 20 special audits. Among them, we dealt with more than 10 violations of the personnel and issued circulars and warnings on the cases investigated and handled to protect the interests of the Group.

堅持廉潔建設

本集團嚴格遵守《中華人民共和國反不正當競爭法》、《關於禁止商業賄賂行為的暫行規定》、《中華人民共和國反洗錢法》等與防止賄賂、勒索、欺詐及洗錢相關的國家法律法規要求。我們倡導誠信正直的企業文化，積極營造反舞弊、反貪腐的企業文化環境，定期評估舞弊、貪腐風險並建立具體的控制程序和機制，以降低舞弊、貪腐發生的機會，堅持廉潔建設。

反貪污

我們在報告期內對反貪污相關法律法規進行識別，系統化建立起本集團內部的反貪腐管理制度。我們針對本集團董事及包括全職、兼職及臨時工在內的全部員工，制定了《董事及職員紀律守則》、《反洗錢工作管理制度》等制度用於約束董事與員工行為，規定相關人員在執行本集團任何事務時，必須嚴格遵守反賄賂舞弊的相關制度條例，禁止直接或間接索取、接受或向他人提供任何利益。本年度，我們梳理了禁止貪污、收受賄賂等的公司禁令，更新了《隨海禁令管理辦法》，進一步在制度中明確違反禁令的相應處罰措施及處理流程。

本集團每年制定專項審計和內控審計計劃，並根據該計劃及相關舉報信息進行反舞弊稽查，範圍覆蓋本集團主要業務流程和重點關注領域，同時亦會對集團關鍵崗位人員調動或離職執行離任審計。2022年，本集團內審部門就禁令開展了近20次的專項審計。其中，處理違反禁令人員10餘起，並針對查處的案例進行通報警示，樹立廉潔和勤勉敬業的良好風氣，以保障公司利益。

Whistle-blow mechanism

We have a whistle-blowing policy and system in place for our employees and third parties (including customers and suppliers) with whom the Group does business. The Group has established open channels and posted them on company's corporate WeChat platform, OA platform and the Group's official website for receiving internal and external reports on financial, internal control and fraud, ensuring that all reports are received and given adequate attention in a timely manner. Reported issues include, but are not limited to, violations of prohibitions, procurement and sales integrity commitments, disciplinary codes for directors and staff, corruption, and fraud. In 2022, we received 5 complaints, which were handled by the Audit Department in accordance with the Group's system.

Employees can anonymously report any suspected incidents of corruption to company, and it is stipulated that the receiving department will keep the information of the whistle-blower strictly confidential, and the Group strictly prohibits any retaliation against the whistle-blower. We have released the *Yihai Employee Problem Feedback Management Measures*, which announces the channels for receiving employee problems and the personnel who receive them, and specifies the protection mechanism for employees who file complaints.

Integrity Training

The Group actively organizes the promotion of the integrity system, among which all directors are trained on anti-corruption related systems including the *Code of Discipline for Directors and Staff*, *Conflict of Interest Management System*, and *Yihai Prohibition Management Measures*. For high-risk positions such as procurement and sales promotion, we require employees to sign the "Procurement Integrity Pledge" and the "Sales Promotion Pledge", which stipulate the high pressure lines they are not allowed to touch in the course of their work, effectively restrain and regulate their behavior, and enhance their moral integrity and sense of integrity.

We carried out "sunshine publicity" activities and integrity examinations and sent integrity reminders to our partners on public holidays. By above ways, we have trained and publicized the integrity policy of the group for members of board and employees and important partners, further deepening their understanding of the integrity policy and anti-fraud requirements of the Group.

舉報機制

我們為員工及與本集團有業務往來的第三方（包括客戶及供貨商）制定了舉報政策及體系。本集團設立了公開的渠道，並在公司企業微信平台、OA平台、集團官網公布，用於接收關於財務、內部控制及欺詐等方面的內外部舉報，確保各項舉報均得到及時的接收和充分的關注。舉報問題包括但不限於違反禁令、採購銷售廉潔承諾、董事及職員紀律守則、貪污腐敗、舞弊等方面。接收到的舉報將主要由稽查部統一處理，並每半年向審計委員會做出匯報。2022年，我們接收到舉報投訴共5起，已經由公司的稽查部門按照公司制度處理完成。

員工可匿名向公司舉報任何涉嫌貪污事件，並規定受理部門對舉報人信息進行嚴格保密，集團嚴禁任何針對舉報人的打擊報復行為。我們發佈了《頤海員工問題反饋管理辦法》，公布了員工問題受理渠道和受理人員，並明確了對投訴員工的保護機制。

廉潔培訓

本集團積極組織關於廉潔制度的宣導，其中，對全體董事進行了包括《董事及職員紀律守則》、《利益衝突管理制度》、《頤海禁令管理辦法》等反貪污相關制度的培訓。針對採購、銷售推廣等高風險崗位，我們要求崗位從業員工簽署《採購廉潔承諾書》和《銷售推廣承諾書》，規定其在從業過程中不得觸碰的高壓線，有效約束並規範其行為，增強道德操守與廉潔從業意識。

我們開展了陽光宣傳、廉潔制度考試，並在節假日對合作夥伴進行廉潔提醒，通過以上方式對董事、員工和重要合作夥伴進行廉潔政策培訓和宣導，進一步深化其對本集團廉潔政策和反舞弊要求的理解。

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Supply Chain Anti-Corruption

The Group also values integrity and honesty in external business cooperation. Yihai promotes integrity matters on the spot during the first visit to suppliers. This year, Yihai has set up a whistle-blowing mechanism for reporting the integrity situation in the supplier management system to ensure an open and transparent business environment together with suppliers. The key partners, including suppliers and distributors, are required to sign the *Letter of Commitment Relating to Supplier Integrity* or the *Letter of Commitment Relating to Distributor Integrity*, prior to officially signing contracts with us. These letters of commitment explicitly express our integrity requirement for suppliers and distributors and inform them of complaints and whistle-blowing channels that aim to prevent possible corruption and fraud to the greatest extent during cooperation. Besides, the Group is entitled to terminate or cease partnership with suppliers, distributors, or other partners under the contracts, if they violate any clause under their commitment to cooperate with integrity, and to hold them liable to any breach of contract pursuant to the liability clause in the contract. The Group also implements a reward incentive system for our partners to promote our partners to disclose any non-compliance, misconduct or fraud perpetuated by any employees of the Group.

Further, During the Reporting Period, the performance indicators related to anti-corruption are as follows:

供應鏈反貪污

本集團亦注重在外部商業合作中的廉潔與誠信。頤海在對供應商進行首次拜訪時，就會在現場宣導廉潔事宜。本年度，頤海在供應商管理系統中設置了廉潔情況舉報反饋機制，確保與供應商企業共同建立陽光透明的營商環境。重要商業合作夥伴在與我們正式簽署合同之前，首先需簽署廉潔承諾書，例如供應商需簽訂《供應商廉潔承諾書》、經銷商需簽訂《經銷商廉潔承諾書》，該廉潔承諾書向各供應商與經銷商明確表達了本集團的廉潔要求，並告知其相關投訴和舉報渠道，以最大程度杜絕在合作過程中可能出現的貪腐舞弊事件。另外，若供應商或經銷商等合作方違反廉潔合作承諾的任一條款，本集團有權按照合同約定解除合作關係，亦可履行合同中約定的相應違約責任承擔條款。合作方如投訴或舉報本集團工作人員有違規、舞弊等行為，相關情況一經查實，我們將對該合作夥伴進行相應獎勵。

此外，報告期內，反貪污相關績效指標如下：

Performance Indicators Related to Anti-corruption

反貪污相關績效指標數據

	Description/Year 項目／年度	2022 2022年
Number of Concluded Legal Cases Regarding Corrupt Practices Brought Against the Group and Its Employees (case)	對本集團及本集團員工提出並已審結的貪污訴訟案件的數目 (起)	0
Number of anti-corruption trainings provided to the Board of Directors (times)	向董事會提供的反貪污培訓次數 (次)	1
Number of Directors Participating in Anti-corruption Training (person)	參與反貪污培訓的董事人數 (人)	9
Number of anti-corruption trainings provided to employees (times)	向員工提供的反貪污培訓次數 (次)	1
Number of Employees Participating in Anti-corruption Training (person)	參與反貪污培訓員工的人數 (人)	2,369

In 2022, there were no litigation cases arising from corruption, fraud, extortion, and money laundering raised by the Group or its employees, nor were any major internal control deficiencies identified.

2022年，本集團未發生因集團或集團員工提出的貪污、欺詐、勒索及洗黑錢等因素導致的訴訟案件，亦未發現重大內控缺陷。

CONTRIBUTION TO THE PUBLIC WELFARE

The Group has constantly carried forward the idea of undertaking social responsibility that provides safe and quality food for the market and customers. We give back to society by fulfilling our social responsibility and actively participating in public welfare undertakings. We take the initiative to understand the needs and expectations of local and neighbouring communities where we operate and encourage the staff to participate in community public welfare activities. The Group also takes concrete actions to ensure that it has taken the interests of local communities into consideration when conducting our business activities. In addition, we are dedicated to promoting common growth of ourselves and communities and to contributing to public welfare.

The Group focused on social pain points and continued to increase input in social public welfare extensively and deeply. We carried out a series of social public welfare activities, with a total investment of over RMB500 thousand.

以愛為名，助力公益事業

本集團不斷傳承優良的社會責任理念，在為市場和廣大消費者提供安全優質食品的同時，注重履行企業責任，關注公益事業，努力回饋社會。我們主動了解運營所在社區及其周邊的內在需求與期望，鼓勵員工參與各項社區公益活動，以實際行動將社區利益與本集團業務共融，促進企業與社區的共同成長，為公益事業助力。

本集團關注社會痛點，由廣泛到深入不斷加大在社會公益方面的投資力度。我們開展了一系列形式多樣的社會公益活動，共投入資金折合約人民幣50餘萬元。

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Case:

- On September 5, 2022, a 6.8 magnitude earthquake occurred in Luding County, Ganzi Tibetan Autonomous Prefecture, Sichuan Province. Luding County and Shimian County were greatly affected by the earthquake. After the earthquake, Yihai paid great attention to the disaster and started the relief emergency plan, donating 13,500 self-heating hot pots and 20,000 self-heating rice to the earthquake-stricken areas, for the post-quake reconstruction in Luding and resettlement of people in Shimian disaster area.



案例：

- 2022年9月5日，四川省甘孜藏族自治州瀘定縣發生6.8級地震，其中甘孜州瀘定縣、雅安市石棉縣受地震影響較大。地震發生後，頤海高度關注災情，啟動救助應急預案，向地震災區捐贈13,500份自熱火鍋、20,000份自熱米飯，用於瀘定災後重建和雅安石棉災區民眾安置。



Disaster Relief Activities
賑災活動

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- In March 2022, to support the front-line workers in Ma'anshan to fight the Covid-19, Yihai (Ma'anshan) Food Co., Ltd. donated 9,000 ordinary medical masks, 500 N95 masks, as well as disinfectant, rice and brewing powder and other materials. In the same month, Yihai (Luohe) Food Co., Ltd. donated medical masks, hot pot products, reunion-dinner gift sets and other supplies to Linying County Charity Federation to fight the epidemic.
- On June 1st 2022, Yihai (Kaifeng) Food Co., Ltd. participated in the Children's Day corporate care activities for left-behind children, sending donations to 40 underprivileged children.
- In 2022, Yihai (U.S.) Food Co., Ltd. donated sweet sausages and spicy sausages of Haidilao, Green Pepper & Beef Tallow Hotpot Condiment, Tomato Vegetarian Self-heating Hot Pot Meal, etc. to North Orange County Cross Church, Los Angeles Chinese SDA Church and Food Bank.
- 2022年3月，為支持馬鞍山市抗擊新冠疫情的一線工作者，頤海（馬鞍山）食品有限公司捐贈普通醫用口罩9,000個、N95口罩500個，以及消毒液、拌飯和沖泡粉等物資。同月頤海（漯河）食品有限公司為漯河市臨潁縣抗擊新冠疫情，向臨潁縣慈善總會捐贈一次性醫用口罩、火鍋底料、團圓飯禮盒等物資。
- 2022年6月，頤海（開封）食品有限公司參與了六一兒童節企業關愛留守兒童的活動，向40名貧困兒童送出慰問品。
- 2022年，頤海（美國）食品有限公司向北橙十字架教會、洛杉磯華人教會、Food Bank（美國食物賑濟處），捐贈海底撈甜腸、海底撈辣腸、青椒牛油火鍋底料、番茄素食自熱火鍋等。



Fighting COVID-19 Activities
抗疫活動



Caring Donation
愛心捐助

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APPENDIX: ESG REPORTING GUIDE INDEX TABLE

附錄：《環境、社會及管治報告指引》索引表

Key Performance Indicators 指標內容	Correspondent Chapters 相關章節
Mandatory Disclosure Requirements	
強制披露規定	
Governance Structure: A statement from the board containing the following elements: (i) a disclosure of the board's oversight of ESG issues; (ii) the board's ESG management approach and strategy, including the process used to evaluate, prioritise and manage material ESG-related issues (including risks to the issuer's businesses); and (iii) how the board reviews progress made against ESG-related goals and targets with an explanation of how they relate to the issuer's businesses.	Board Statement
管治架構： 由董事會發出的聲明，當中載有下列內容： (i) 披露董事會對環境、社會及管治事宜的監管； (ii) 董事會的環境、社會及管治管理方針及策略，包括評估、優次排列及管理重要的環境、社會及管治相關事宜（包括對發行人業務的風險）的過程；及 (iii) 董事會如何按環境、社會及管治相關目標檢討進度、並解釋它們如何與發行人業務有關連。	董事會聲明
A description of, or an explanation of, the application of the Reporting Principles (Materiality, Quantitative and Consistency) in the preparation of the ESG report. 描述或解釋在編備環境、社會及管治報告時如何應用匯報原則（重要性、量化和一致性）。	About the Report 關於本報告
A narrative explaining the reporting boundaries of the ESG report and describing the process used to identify which entities or operations are included in the ESG report. If there is a change in the scope, the issuer should explain the difference and reason for the change. 解釋環境、社會及管治報告的匯報範圍，及描述挑選哪些實體或業務納入環境、社會及管治報告的過程。若匯報範圍有所改變，發行人應解釋不同之處及變動原因。	About the Report 關於本報告
"Comply or Explain" Provisions	
「不遵守就解釋」條文	
A. Environmental	
A. 環境範疇	

Key Performance Indicators

Correspondent Chapters

指標內容

相關章節

A1 Emissions

A1 排放物

General Disclosure

Information on:

- (a) the policies; and
- (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.

Improvement of Safety and Environmental Protection Management System, Emissions Control

一般披露

有關廢氣及溫室氣體排放、向水及土地的排污、有害及無害廢棄物的產生等的：

- (a) 政策；及
- (b) 遵守對發行人有重大影響的相關法律及規例的資料。

完善安全環保管理體系、控制污染排放

KPI A1.1 The types of emissions and respective emissions data.

關鍵績效指標A1.1排放物種類及相關排放數據。

Environmental Performance

環境數據績效表

KPI A1.2 Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions and, where appropriate, intensity.

關鍵績效指標A1.2直接(範圍一)及能源間接(範圍二)溫室氣體排放量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。

Environmental Performance

環境數據績效表

KPI A1.3 Total hazardous waste produced and, where appropriate, intensity.

關鍵績效指標A1.3所產生有害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。

Environmental Performance

環境數據績效表

KPI A1.4 Total non-hazardous waste produced and, where appropriate, intensity.

關鍵績效指標A1.4所產生無害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。

Environmental Performance

環境數據績效表

KPI A1.5 Description of emission target(s) set and steps taken to achieve them.

關鍵績效指標A1.5描述所訂立的排放量目標及為達到這些目標所採取的步驟。

Emissions Control, Environmental Targets

控制污染排放、環境目標

KPI A1.6 Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.

關鍵績效指標A1.6描述處理有害及無害廢棄物的方法，及描述所訂立的減廢目標及為達到這些目標所採取的步驟。

Emissions Control, Environmental Targets

控制污染排放、環境目標

A2 Use of Resources

A2 資源使用

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Performance Indicators 指標內容	Correspondent Chapters 相關章節
<p>General Disclosure</p> <p>Policies on the efficient use of resources, including energy, water and other raw materials.</p> <p>Note: Resources may be used in production, in storage, transportation, in buildings, electronic equipment, etc.</p> <p>一般披露</p> <p>有效使用資源 (包括能源、水及其他原材料) 的政策。</p> <p>註：資源可用於生產、儲存、交通、樓宇、電子設備等。</p>	<p>Promotion of Energy Conservation and Consumption Reduction</p> <p>推進節能降耗</p>
<p>KPI A2.1 Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).</p> <p>關鍵績效指標A2.1按類型劃分的直接及／或間接能源 (如電、氣或油) 總耗量 (以千個千瓦時計算) 及密度 (如以每產量單位、每項設施計算)。</p>	<p>Environmental Performance</p> <p>環境數據績效表</p>
<p>KPI A2.2 Water consumption in total and intensity (e.g. per unit of production volume, per facility).</p> <p>關鍵績效指標A2.2總耗水量及密度 (如以每產量單位、每項設施計算)。</p>	<p>Environmental Performance</p> <p>環境數據績效表</p>
<p>KPI A2.3 Description of energy use efficiency target(s) set and steps taken to achieve them.</p> <p>關鍵績效指標A2.3描述所訂立的能源使用效益目標及為達到這些目標所採取的步驟。</p>	<p>Environmental Targets</p> <p>環境目標</p>
<p>KPI A2.4 Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.</p> <p>關鍵績效指標A2.4描述求取適用水源上可有任何問題，以及所訂立的用水效益目標及為達到這些目標所採取的步驟。</p>	<p>Environmental Performance</p> <p>環境數據績效表</p>
<p>KPI A2.5 Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.</p> <p>關鍵績效指標A2.5製成品所用包裝材料的總量 (以噸計算) 及 (如適用) 每生產單位佔量。</p>	<p>Environmental Performance</p> <p>環境數據績效表</p>
<p>A3 The Environment and Natural Resources</p> <p>A3 環境及天然資源</p>	

Key Performance Indicators

指標內容

Correspondent Chapters

相關章節

General Disclosure

Policies on minimising the issuer's significant impacts on the environment and natural resources.

一般披露

減低上市公司對環境及天然資源造成重大影響的政策。

Pollution Emissions Control,

Promotion of Energy

Conservation and Consumption

Reduction

控制污染排放、推進節能降耗

KPI A3.1 Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.

Pollution Emissions Control,

Promotion of Energy

Conservation and Consumption

Reduction

關鍵績效指標A3.1描述業務活動對環境及天然資源的重大影響及已採取管理有關影響的行動。

控制污染排放、推進節能降耗

A4 Climate Change

A4 氣候變化

General Disclosure

Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.

一般披露

識別及應對已經及可能會對發行人產生影響的重大氣候相關事宜的政策。

Response to Climate Change

應對氣候變化

KPI A4.1 Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.

Response to Climate Change

關鍵績效指標A4.1描述已經及可能會對發行人產生影響的重大氣候相關事宜，及應對行動。

應對氣候變化

B. Social

B. 社會範疇

B1 Employment and Labour Practices

B1 僱傭

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Performance Indicators 指標內容	Correspondent Chapters 相關章節
<p>General Disclosure Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.</p> <p>一般披露 有關薪酬及解僱、招聘及晉升、工作時數、假期、平等機會、多元化、反歧視以及其他待遇及福利的：</p> <p>(a) 政策；及</p> <p>(b) 遵守對發行人有重大影響的相關法律及規例的資料。</p>	<p>Employment, Employee Remuneration and Benefits</p> <p>員工僱傭、員工待遇與福利</p>
<p>KPI B1.1 Total employees by gender, employment type (for example, full- or part-time), age group and geographical region.</p> <p>關鍵績效指標B1.1按性別、僱傭類型（如全職或兼職）、年齡組別及地區劃分的僱員總數。</p>	<p>Employee Remuneration and Benefits</p> <p>員工待遇與福利</p>
<p>KPI B1.2 Employee turnover rate by gender, age group and geographical region.</p> <p>關鍵績效指標B1.2按性別、年齡組別及地區劃分的僱員流失比率。</p>	<p>Employee Remuneration and Benefits</p> <p>員工待遇與福利</p>
<p>B2 Health and Safety</p> <p>B2 健康與安全</p>	

Key Performance Indicators

指標內容

Correspondent Chapters

相關章節

General Disclosure

Information on:

- (a) the policies; and
- (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.

一般披露

有關提供安全工作環境及保障僱員避免職業性危害的：

- (a) 政策；及
- (b) 遵守對發行人有重大影響的相關法律及規例的資料。

Health and Safety of
Employees

員工健康與安全

KPI B2.1 Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.

關鍵績效指標B2.1過去三年(包括匯報年度)每年因公亡故的人數及比率。

Health and Safety of
Employees

員工健康與安全

KPI B2.2 Lost days due to work injury.

關鍵績效指標B2.2因工傷損失工作日數。

Health and Safety of
Employees

員工健康與安全

KPI B2.3 Description of occupational health and safety measures adopted, and how they are implemented and monitored.

關鍵績效指標B2.3描述所採納的職業健康與安全措施，以及相關執行及監察方法。

Health and Safety of
Employees

員工健康與安全

B3 Development and Training

B3 發展及培訓

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Performance Indicators	Correspondent Chapters
指標內容	相關章節
<p>General Disclosure</p> <p>Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.</p> <p>Note: Training refers to vocational training. It may include internal and external courses paid by the employer.</p> <p>一般披露</p> <p>有關提升僱員履行工作職責的知識及技能的政策。描述培訓活動。</p> <p>註：培訓指職業培訓，可包括由僱主付費的內外部課程。</p>	<p>Training and Development of Employees</p> <p>員工培訓與發展</p>
<p>KPI B3.1 The percentage of employees trained by gender and employee category (e.g. senior management, middle management).</p> <p>關鍵績效指標B3.1按性別及僱員類別（如高級管理層、中級管理層）劃分的受訓僱員百分比。</p>	<p>Training and Development of Employees</p> <p>員工培訓與發展</p>
<p>KPI B3.2 The average training hours completed per employee by gender and employee category.</p> <p>關鍵績效指標B3.2按性別及僱員類別劃分，每名僱員完成受訓的平均時數。</p>	<p>Training and Development of Employees</p> <p>員工培訓與發展</p>
B4 Labour Standards	
B4 勞工準則	

Key Performance Indicators

指標內容

Correspondent Chapters

相關章節

General Disclosure

Information on:

- (a) the policies; and
- (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.

一般披露

有關防止童工或強制勞工的：

- (a) 政策；及
- (b) 遵守對發行人有重大影響的相關法律及規例的資料。

Employment

員工僱傭

KPI B4.1 Description of measures to review employment practices to avoid child and forced labour.

Employment

關鍵績效指標B4.1描述檢討招聘慣例的措施以避免童工及強制勞工。

員工僱傭

KPI B4.2 Description of steps taken to eliminate such practices when discovered.

Employment

關鍵績效指標B4.2描述在發現違規情況時消除有關情況所採取的步驟。

員工僱傭

B5 Supply Chain Management

B5 供應鏈管理

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Performance Indicators	Correspondent Chapters
指標內容	相關章節
General Disclosure Policies on managing environmental and social risks of the supply chain. 一般披露 管理供應鏈的環境及社會風險政策。	Risk-oriented Devotion to Supply Chain System 風險為尺，深耕供應鏈體系
KPI B5.1 Number of suppliers by geographical region. 關鍵績效指標B5.1按地區劃分的供應商數目。	Key Performance Indicators for Suppliers 供應商數據統計
KPI B5.2 Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored. 關鍵績效指標B5.2描述有關聘用供應商的慣例，向其執行有關慣例的供應商數目，以及相關執行及監察辦法。	Strengthen the Construction of Supplier System, Key Performance Indicators for Suppliers 夯實供應商體系建設、供應商數據統計
KPI B5.3 Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored. 關鍵績效指標B5.3描述有關識別供應鏈每個環節的環境及社會風險的慣例，以及相關執行及監察方法。	Strict Selection Criteria for Suppliers 嚴把供應商准入關口
KPI B5.4 Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored. 關鍵績效指標B5.4描述在揀選供應商時促使多用環保產品及服務的慣例，以及相關執行及監察方法。	Strict Selection Criteria for Suppliers 嚴把供應商准入關口
B6 Product Responsibility	
B6 產品責任	

Key Performance Indicators

指標內容

Correspondent Chapters

相關章節

<p>General Disclosure Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to health and safety, advertising, labeling and privacy matters relating to products and services provided and methods of redress.</p> <p>一般披露</p> <p>有關所提供產品和服務的健康與安全、廣告、標籤及私隱事宜以及補救方法的：</p> <p>(a) 政策；及</p> <p>(b) 遵守對發行人有重大影響的相關法律及規例的資料。</p>	<p>Focus on Food Safety</p> <p>專注食品安全</p>
<p>KPI B6.1 Percentage of total products sold or shipped subject to recalls for safety and health reasons.</p> <p>關鍵績效指標B6.1已售或已運送產品總數中因安全與健康理由而須回收的百分比。</p>	<p>Focus on Food Safety</p> <p>專注食品安全</p>
<p>KPI B6.2 Number of products and service related complaints received and how they are dealt with.</p> <p>關鍵績效指標B6.2接獲關於產品及服務的投訴數目以及應對方法。</p>	<p>Protecting customer rights</p> <p>維護客戶權益</p>
<p>KPI B6.3 Description of practices relating to observing and protecting intellectual property rights.</p> <p>關鍵績效指標B6.3描述與維護及保障知識產權有關的慣例。</p>	<p>Protection of Intellectual Property Rights</p> <p>保障知識產權</p>
<p>KPI B6.4 Description of quality assurance process and recall procedures.</p> <p>關鍵績效指標B6.4描述質量檢定過程及產品回收程序。</p>	<p>Promotion of Product Traceability</p> <p>推動產品全程追溯</p>
<p>KPI B6.5 Description of consumer data protection and privacy policies, and how they are implemented and monitored.</p> <p>關鍵績效指標B6.5描述消費者資料保障及私隱政策，以及相關執行及監察方法。</p>	<p>Protection of Information Security</p> <p>保護信息安全</p>
<p>B7 Anti-corruption</p> <p>B7 反貪污</p>	

Environmental, Social and Governance Report

環境、社會及管治 (ESG) 報告

Key Performance Indicators	Correspondent Chapters
指標內容	相關章節
<p>General Disclosure Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.</p> <p>一般披露</p> <p>有關防止賄賂、勒索、欺詐及洗黑錢的：</p> <p>(a) 政策；及</p> <p>(b) 遵守對發行人有重大影響的相關法律及規例的資料。</p>	<p>Persisting in Integrity</p> <p>堅持廉潔建設</p>
<p>KPI B7.1 Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.</p> <p>關鍵績效指標B7.1於匯報期內對發行人或其僱員提出並已審結的貪污訴訟案件的數目及訴訟結果。</p>	<p>Persisting in Integrity</p> <p>堅持廉潔建設</p>
<p>KPI B7.2 Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.</p> <p>關鍵績效指標B7.2描述防範措施及舉報程序，以及相關執行及監察方法。</p>	<p>Persisting in Integrity</p> <p>堅持廉潔建設</p>
<p>KPI B7.3 Description of anti-corruption training provided to directors and staff.</p> <p>關鍵績效指標 B7.3描述向董事及員工提供的反貪污培訓。</p>	<p>Persisting in Integrity</p> <p>堅持廉潔建設</p>
<p>B8 Community Investment</p> <p>B8 社區投資</p>	

Key Performance Indicators

指標內容

Correspondent Chapters

相關章節

<p>General Disclosure</p> <p>Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.</p> <p>一般披露</p> <p>有關以社區參與來了解營運所在社區需要和確保其業務活動會考慮社區利益的政策。</p>	<p>Contribution to the Public Welfare</p> <p>以愛為名，助力公益事業</p>
<p>KPI B8.1 Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).</p> <p>關鍵績效指標 B8.1專注貢獻範疇(如教育、環境事宜、勞工需求、健康、文化、體育)。</p>	<p>Contribution to the Public Welfare</p> <p>以愛為名，助力公益事業</p>
<p>KPI B8.2 Resources contributed (e.g. money or time) to the focus area.</p> <p>關鍵績效指標 B8.2在專注範疇所動用資源(如金錢或時間)。</p>	<p>Contribution to the Public Welfare</p> <p>以愛為名，助力公益事業</p>

Independent Auditor's Report

獨立核數師報告

To the Shareholders of Yihai International Holding Ltd.
(incorporated in the Cayman Islands with limited liability)

OPINION

What we have audited

The consolidated financial statements of Yihai International Holding Ltd. (the “Company”) and its subsidiaries (the “Group”), which are set out on pages 198 to 312, comprise:

- the consolidated balance sheet as at 31 December 2022;
- the consolidated statement of profit or loss and other comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

致頤海國際控股有限公司股東
(於開曼群島註冊成立的有限公司)

意見

我們已審計的內容

頤海國際控股有限公司（以下簡稱「貴公司」）及其附屬公司（以下統稱「貴集團」）列載於第198至312頁的綜合財務報表，包括：

- 於2022年12月31日的綜合資產負債表；
- 截至該日止年度的綜合損益及其他全面收益表；
- 截至該日止年度的綜合權益變動表；
- 截至該日止年度的綜合現金流量表；及
- 綜合財務報表附註，包括主要會計政策及其他解釋信息。

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

我們的意見

我們認為，該等綜合財務報表已根據《國際財務報告準則》真實而中肯地反映了貴集團於2022年12月31日的綜合財務狀況及其截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》的披露規定妥為擬備。

意見的基礎

我們已根據《國際審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。

我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

獨立性

根據國際會計師職業道德準則理事會頒佈的《國際會計師職業道德守則》（包含國際獨立性標準）（以下簡稱「道德守則」），我們獨立於貴集團，並已履行道德守則中的其他職業道德責任。

Independent Auditor's Report

獨立核數師報告

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter identified in our audit is related to impairment provision for inventories.

Key Audit Matter

關鍵審計事項

Impairment provision for inventories
存貨減值準備

Refer to Notes 2.12, 4.1(a) and 11 to the consolidated financial statements

Inventories are carried at the lower of cost and net realisable value, being estimated selling price less estimated costs of completion and the estimated costs necessary to make the sale, where applicable, and impairment provision is recognised to write down the inventories to their net realisable value.

As at 31 December 2022, the carrying amount of the Group's inventories was RMB387,484,000 and no provision for impairment of inventories has been recognised.

The estimation of impairment provision for inventories involves significant management's judgment and estimates based on the consideration of certain key factors such as aging profile, prior experiences, estimated future selling prices and estimated costs of completion and the estimated costs necessary to make the sale.

The impairment assessment of inventories is an area of focus for us given the estimation of net realisable value of inventories is subject to high degree of estimation uncertainty and the significant amount of the inventory balance.

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在我們審計整體綜合財務報表及出具意見時進行處理的。我們不會對這些事項提供單獨的意見。

我們在審計中識別的關鍵審計事項是關於存貨減值準備。

請參閱綜合財務報表附註2.12、4.1(a)及11

存貨乃按其成本與可變現淨值（即為預估的銷售價格減去估計完工成本及進行銷售所需估計成本計算）孰低者列賬，適用時，確認減值準備以將存貨撇減至其可變現淨值。

於2022年12月31日，貴集團存貨的賬面值為人民幣387,484,000元及並無確認存貨減值準備。

存貨的減值準備估計涉及管理層重大判斷及估計，該等判斷及估計需考慮庫齡結構、過往經驗、預估未來售價以及估計完工成本及進行銷售所需估計成本等若干關鍵因素。

鑒於存貨可變現淨值的估計受限於估計高度不確定性以及存貨結額金額龐大，存貨減值評估是我們關注的範疇。

How our audit addressed the Key Audit Matter**我們的審計如何處理關鍵審計事項****Impairment provision for inventories
存貨減值準備**

Our audit procedures relating to impairment provision for inventories included the following:

我們針對存貨減值準備的審計程式包括以下各項：

- We obtained and understood the Group's inventory provision policy.
- We understood and evaluated the relevant management's internal controls and assessment process of net realisable value of inventories and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias.
- We evaluated, on sample basis, the assumptions in estimating the future selling prices, costs of completion and costs necessary to make the sale by reference to historical records and sales transactions after year end.
- We tested, on sample basis, the aging profile of the year end inventories.
- We observed the physical conditions of inventories during stocktake to identify if any inventories were slow-moving, damaged or obsolete.
- 我們獲得並了解了貴集團的存貨準備政策。
- 我們對管理層就存貨可變現淨值採取的相關內部監控及評估程序進行了解及評估，並通過考慮估計的不確定程度及其他固有風險因素（例如複雜性、主觀性、變動及受管理層偏見影響的程度）水平，評估重大錯誤陳述的固有風險。
- 我們參考歷史記錄及年結日後的銷售交易，在抽樣的基礎上對預估未來售價、估計完工成本及進行銷售所需估計成本的假設進行了評估。
- 在抽樣的基礎上，我們對年結日的存貨的庫齡結構進行了測試。
- 我們在存貨盤點期間查看了存貨的物理狀況，以確定存貨是否出現滯銷、損壞或報廢。

Based on the above, we considered that management's judgement and estimates applied in the assessment of impairment provision for inventories were supportable by the evidence obtained and procedures performed.

基於上述各項，我們認為管理層在評估存貨減值準備時所作出的判斷及估計有可得的證據及所進行的程序支持。

Independent Auditor's Report

獨立核數師報告

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in Yihai International Holding Ltd. 2022 Annual Report (the “annual report”) other than the consolidated financial statements and our auditor’s report thereon. We have obtained some of the other information including Management Discussion and Analysis prior to the date of this auditor’s report. The remaining other information, including the Five-Year Performance Review, Chairman’s Statement, Profiles of Directors and Senior Management, Corporate Governance Report, Directors’ Report and the Environmental, Social and Governance Report and the other sections to be included in the annual report, is expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor’s report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the remaining other information to be included in the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Audit Committee of the Company and take appropriate action considering our legal rights and obligations.

其他信息

貴公司董事須對其他信息負責。其他信息包括所有包含在頤海國際控股有限公司2022年年報（「年報」）除綜合財務報表及我們的核數師報告外的信息。我們在本核數師報告日前已取得部分其他信息包括管理層討論與分析。餘下的其他信息，包括五年業績回顧、董事長報告書、董事及高級管理層簡介、企業管治報告、董事會報告和環境、社會及管治報告及將包括在年報內的其他部分，將預期會在本核數師報告日後取得。

我們對綜合財務報表的意見並不涵蓋其他信息，我們既不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀上述的其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。

基於我們對在本核數師報告日前取得的其他信息所執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

當我們閱讀該等將包括在年報內餘下的其他信息後，如果我們認為其中存在重大錯誤陳述，我們需要將有關事項與貴公司審計委員會溝通，並考慮我們的法律權利和義務後採取適當行動。

RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee of the Company is responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

貴公司董事及審計委員會就綜合財務報表須承擔的責任

貴公司董事須負責根據《國際財務報告準則》及香港《公司條例》的披露規定擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

貴公司審計委員會須負責監督貴集團的財務報告過程。

核數師就審計綜合財務報表承擔的責任

我們的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們僅向閣下（作為整體）報告我們的意見，除此之外本報告別無其他目的。我們不會就本報告的內容向任何其他人士負上或承擔任何責任。合理保證是高水平的保證，但不能保證按照《國際審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

Independent Auditor's Report

獨立核數師報告

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
 - Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 在根據《國際審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：
- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
 - 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
 - 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
 - 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
 - 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。

Independent Auditor's Report

獨立核數師報告

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee of the Company with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee of the Company, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Wong Cheuk Kay.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, 30 March 2023

- 就貴集團內實體或業務活動的財務信息獲取充足、適當的審計憑證，以便對綜合財務報表發表意見。我們負責貴集團審計的方向、監督和執行。我們為審計意見承擔全部責任。

除其他事項外，我們與貴公司審計委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向貴公司審計委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下，用以消除對獨立性產生威脅的行動或採取的防範措施。

從與貴公司審計委員會溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

出具本獨立核數師報告的審計項目合夥人是黃焯棋。

羅兵咸永道會計師事務所
執業會計師

香港，2023年3月30日

Consolidated Balance Sheet

綜合資產負債表

		As at 31 December 於12月31日	
	Note 附註	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Assets	資產		
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	7 1,668,759	1,283,259
Right-of-use assets	使用權資產	8 239,270	281,103
Intangible assets	無形資產	6 16,883	20,295
Deferred income tax assets	遞延所得稅資產	10 57,717	45,162
Financial assets at fair value through profit or loss	按公平值計入損益的金融資產	16 135,687	114,929
Term deposits with initial term over one year	初始期限超過一年的定期存款	15 200,000	660,000
Other non-current assets	其他非流動資產	12 121,492	205,373
Total non-current assets	非流動資產總值	2,439,808	2,610,121
Current assets	流動資產		
Inventories	存貨	11 387,484	395,280
Trade receivables	貿易應收款項	13 155,627	236,522
Other financial assets at amortised cost	按攤銷成本計量的其他金融資產	14 17,383	17,646
Other current assets	其他流動資產	12 54,224	166,684
Financial assets at fair value through profit or loss	按公平值計入損益的金融資產	16 –	5,000
Term deposits with initial term over three months and within one year	初始期限超過三個月及一年以內的定期存款	15 611,236	204
Restricted cash	受限制現金	15 5,000	–
Cash and cash equivalents	現金及現金等價物	15 1,880,531	1,573,621
Total current assets	流動資產總值	3,111,485	2,394,957
Total assets	資產總值	5,551,293	5,005,078
Equity	權益		
Equity attributable to owners of the Company	本公司擁有人應佔權益		
Share capital	股本	17 68	68
Shares held for restricted share unit scheme	就受限制股份單位計劃持有的股份	18 (4)	(4)
Other reserves	其他儲備	19 382,959	558,686
Retained earnings	保留盈利	3,936,849	3,246,836
Capital and reserves attributable to owners of the Company	本公司擁有人應佔資本及儲備	4,319,872	3,805,586
Non-controlling interests	非控股權益	9 217,149	303,150
Total equity	權益總額	4,537,021	4,108,736

Consolidated Balance Sheet

綜合資產負債表

		As at 31 December 於12月31日	
	Note 附註	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Liabilities	負債		
Non-current liabilities	非流動負債		
Lease liabilities	租賃負債	8	75,730
Deferred income tax liabilities	遞延所得稅負債	10	53,412
Other non-current liability	其他非流動負債	24	25,297
Total non-current liabilities	非流動負債總額		154,439
Current liabilities	流動負債		
Trade payables	貿易應付款項	21	396,254
Other payables and accruals	其他應付款項及應計費用	22	203,915
Contract liabilities	合約負債	23	102,785
Lease liabilities	租賃負債	8	38,577
Current income tax liabilities	即期所得稅負債		118,302
Total current liabilities	流動負債總額		859,833
Total liabilities	負債總額		1,014,272
Total equity and liabilities	權益及負債總額		5,551,293

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

上述綜合資產負債表應與隨附附註一併閱讀。

The consolidated financial statements on pages 198 to 312 were approved by the Board of Directors of the Company on 30 March 2023 and were signed on its behalf.

第198頁至第312頁的綜合財務報表於2023年3月30日獲本公司董事會批准，並由下列董事代為簽署。

GUO QIANG

郭強

Director

董事

SUN SHENGFENG

孫勝峰

Director

董事

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收益表

		Year ended 31 December 截至12月31日止年度	
	Note 附註	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Revenue	收入	5	
Cost of sales	銷售成本	25	
Gross profit	毛利	1,853,882	1,923,953
Distribution expenses	經銷開支	25	
Administrative expenses	行政開支	25	
Other income and gains – net	其他收入及收益淨額	27	
Operating profit	經營溢利	1,117,712	1,147,031
Finance income	融資收入	28	
Finance costs	融資成本	28	
Finance income – net	融資收入淨額	28	
Profit before income tax	除所得稅前溢利	1,142,147	1,170,161
Income tax expense	所得稅開支	29	
Profit for the year	年內溢利	815,986	857,559
Profit is attributable to:	以下人士應佔溢利：		
Owners of the Company	本公司擁有人	741,987	766,201
Non-controlling interests	非控股權益	73,999	91,358
Other comprehensive loss	其他全面虧損		
<i>Items that may be reclassified to profit or loss</i>	<i>可重新分類至損益的項目</i>		
– Currency translation differences	– 匯兌差額	(3,138)	(9,413)
Other comprehensive loss for the year, net of tax	年內其他全面虧損（扣除稅項）	(3,138)	(9,413)
Total comprehensive income	全面收入總額	812,848	848,146
Total comprehensive income attributable to:	以下人士應佔全面收入總額：		
– Owners of the Company	– 本公司擁有人	738,849	757,001
– Non-controlling interests	– 非控股權益	73,999	91,145
Earnings per share attributable to owners of the Company	本公司擁有人應佔每股盈利		
<i>(expressed in RMB cents per share)</i>	<i>(以每股人民幣分列示)</i>		
– Basic	– 基本	30	
– Diluted	– 攤薄	30	

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

上述綜合損益及其他全面收益表應與隨附附註一併閱讀。

Consolidated Statement of Changes in Equity

綜合權益變動表

		Attributable to owners of the Company 本公司擁有人應佔						
		Share capital (Note 17)	Shares held for employee share scheme (Note 18) 就僱員股份計劃持有的股份 (附註18)	Other reserves (Note 19) 其他儲備 (附註19)	Retained earnings	Total	Non-controlling interests	Total equity
		股本 (附註17) RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	保留盈利 RMB'000 人民幣千元	總計 RMB'000 人民幣千元	非控股權益 RMB'000 人民幣千元	權益總額 RMB'000 人民幣千元
Note		附註						
Year ended 31 December 2021 截至2021年12月31日止年度								
Balance at 1 January 2021	於2021年1月1日結餘	68	(4)	779,046	2,516,148	3,295,258	218,329	3,513,587
Comprehensive income	全面收入							
Profit for the year	年內溢利	-	-	-	766,201	766,201	91,358	857,559
Other comprehensive loss	其他全面虧損							
Currency translation differences	匯兌差額	-	-	(9,200)	-	(9,200)	(213)	(9,413)
Total comprehensive (loss)/income	全面(虧損)/收入總額	-	-	(9,200)	766,201	757,001	91,145	848,146
Transactions with owners in their capacity as owners: 與擁有人(以彼等之擁有人身份)交易:								
Appropriation to statutory reserves	撥作法定儲備	-	-	35,513	(35,513)	-	-	-
Acquisition of non-controlling interests (Note 9(a)(iv))	收購非控股權益 (附註9(a)(iv))	-	-	(3,144)	-	(3,144)	(6,324)	(9,468)
Dividends provided for or paid	已計提或已派付股息	31	-	(243,529)	-	(243,529)	-	(243,529)
Total transactions with owners	與擁有人交易總額	-	-	(211,160)	(35,513)	(246,673)	(6,324)	(252,997)
Balance at 31 December 2021	於2021年12月31日結餘	68	(4)	558,686	3,246,836	3,805,586	303,150	4,108,736
Year ended 31 December 2022 截至2022年12月31日止年度								
Balance at 1 January 2022	於2022年1月1日結餘	68	(4)	558,686	3,246,836	3,805,586	303,150	4,108,736
Comprehensive income	全面收入							
Profit for the year	年內溢利	-	-	-	741,987	741,987	73,999	815,986
Other comprehensive loss	其他全面虧損							
Currency translation differences	匯兌差額	-	-	(3,138)	-	(3,138)	-	(3,138)
Total comprehensive (loss)/income	全面(虧損)/收入總額	-	-	(3,138)	741,987	738,849	73,999	812,848
Transactions with owners in their capacity as owners: 與擁有人(以彼等之擁有人身份)交易:								
Appropriation to statutory reserves	撥作法定儲備	-	-	51,974	(51,974)	-	-	-
Dividends paid to the Company's shareholders	向本公司股東派付股息	31	-	(224,563)	-	(224,563)	-	(224,563)
Dividends paid to a non-controlling shareholder	向一名非控股股東派付股息	9(b)	-	-	-	-	(160,000)	(160,000)
Total transactions with owners	與擁有人交易總額	-	-	(172,589)	(51,974)	(224,563)	(160,000)	(384,563)
Balance at 31 December 2022	於2022年12月31日結餘	68	(4)	382,959	3,936,849	4,319,872	217,149	4,537,021

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

上述綜合權益變動表應與隨附附註一併閱讀。

Consolidated Statement of Cash Flows

綜合現金流量表

		Year ended 31 December 截至12月31日止年度	
	Note 附註	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Cash flows from operating activities	經營活動所得現金流量		
Cash generated from operations	經營所得現金	1,541,002	1,158,321
Interest received	已收利息	30,291	28,605
Income tax paid	已付所得稅	(299,467)	(357,437)
Net cash generated from operating activities	經營活動所得現金淨額	1,271,826	829,489
Cash flows from investing activities	投資活動所得現金流量		
Purchases of property, plant and equipment	購買物業、廠房及設備	(413,550)	(632,031)
Receipt of government grants for capital expenditure	就資本開銷收取政府補助	4,000	23,750
Purchases of intangible assets	購買無形資產	(3,423)	(5,023)
Purchases of financial assets at fair value through profit or loss	購買按公平值計入損益的金融資產	(2,056,084)	(2,128,982)
Proceeds from disposal of investments in financial assets at fair value through profit or loss	出售按公平值計入損益的金融資產投資所得款項	2,050,119	2,156,775
Proceeds from disposal of property, plant and equipment	出售物業、廠房及設備所得款項	1,936	1,722
Increase in term deposits	定期存款增加	(561,236)	(338,267)
Decrease in term deposits	定期存款減少	410,204	—
Increase in restricted cash	受限制現金增加	(5,000)	—
Net cash used in investing activities	投資活動所用現金淨額	(573,034)	(922,056)
Cash flows from financing activities	融資活動所得現金流量		
Dividends paid to the Company's shareholders	向本公司股東派付股息	(224,563)	(243,529)
Dividends paid to a non-controlling shareholder	向一名非控股股東派付股息	(160,000)	—
Principal and interest element of lease payments	租賃付款本金及利息	(32,083)	(46,029)
Acquisition of non-controlling interest	收購非控股權益	—	(9,468)
Net cash used in financing activities	融資活動所用現金淨額	(416,646)	(299,026)
Net increase/(decrease) in cash and cash equivalents	現金及現金等價物增加／(減少)淨額	282,146	(391,593)
Cash and cash equivalents at beginning of year	年初現金及現金等價物	1,573,621	1,986,929
Effects of exchange rate changes on cash and cash equivalents	現金及現金等價物匯率變動的影響	24,764	(21,715)
Cash and cash equivalents at end of year	年末現金及現金等價物	1,880,531	1,573,621

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

上述綜合現金流量表應與隨附附註一併閱讀。

1. GENERAL INFORMATION

Yihai International Holding Ltd. (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in the production and sales of hot pot condiment, Chinese-style compound condiment, and convenient ready-to-eat food products in the People’s Republic of China.

The Company was incorporated in the Cayman Islands on 18 October 2013 as an exempted company with limited liability under the Companies Law Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company’s registered office is Grand Pavilion, Hibiscus Way, 802 West Bay Road, P.O. Box 31119, KY1-1205, Cayman Islands.

The Company’s global offering of its shares (the “Global Offering”) on the Main Board of The Stock Exchange of Hong Kong Limited (the “HKEx” or the “Stock Exchange”) was completed on 13 July 2016.

The consolidated financial statements are presented in Renminbi (“RMB”), unless otherwise stated.

These consolidated financial statements have been approved for issue by the Board of Directors of the Company (the “Board of Directors”) on 30 March 2023.

1. 一般資料

頤海國際控股有限公司（「本公司」）及其附屬公司（統稱「本集團」）在中華人民共和國主要從事火鍋調味料、中式複合調味料及方便速食產品的生產及銷售。

本公司於2013年10月18日在開曼群島根據開曼群島1961年第3號法例第22章公司法（經綜合及修訂）註冊成立為獲豁免有限公司。本公司的註冊辦事處地址為Grand Pavilion, Hibiscus Way, 802 West Bay Road, P.O. Box 31119, KY1-1205, Cayman Islands。

本公司股份在香港聯合交易所有限公司（「香港聯交所」或「聯交所」）主板的全球發售（「全球發售」）已於2016年7月13日完成。

除非另有指明，否則綜合財務報表以人民幣（「人民幣」）呈列。

該等綜合財務報表已於2023年3月30日獲本公司董事會（「董事會」）批准刊發。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The consolidated financial statements are for the Group consisting of the Company and its subsidiaries.

2.1 Basis of preparation

(i) *Compliance with IFRS and HKCO*

The consolidated financial statements of the Group has been prepared in accordance with all applicable International Financial Reporting Standards (“IFRS”) and the disclosure requirements of the Hong Kong Companies Ordinance (“HKCO”) Cap. 622.

(ii) *Historical cost convention*

The consolidated financial statements have been prepared on a historical cost basis, except for certain financial assets at fair value through profit or loss which are measured at fair value.

2. 重大會計政策概要

本附註列出於編製此等綜合財務報表時採納的重大會計政策清單。除另有註明外，此等政策於所有列報年度內貫徹應用。綜合財務報表乃為本集團（包括本公司及其附屬公司）編製。

2.1 編製基準

(i) *遵守國際財務報告準則及香港公司條例*

本集團的綜合財務報表已按照所有適用國際財務報告準則（「國際財務報告準則」）及香港公司條例（「香港公司條例」）（第622章）的披露規定編製。

(ii) *歷史成本法*

綜合財務報表已按歷史成本基準編製，惟若干按公平值計入損益的金融資產按公平值計量除外。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.1 Basis of preparation (Continued)

(iii) New and amended standards adopted by the Group

The Group has applied the following amendments for the first time for their annual reporting period commencing 1 January 2022:

Amendments to IAS 16 *Property, Plant and Equipment: Proceeds before Intended Use*

Amendments to IAS 37 *Onerous Contracts – Cost of Fulfilling a Contract*

Annual Improvements to IFRS Standards 2018-2020

Amendments to IFRS 3 *Reference to the Conceptual Framework*

The Group did not change its accounting policies or make retrospective adjustments as a result of adopting the above mentioned amended standards or annual improvements.

(iv) New standards and interpretations not yet adopted

Certain new accounting standards, amendments to accounting standards and interpretations have been published but are not mandatory for 31 December 2022 reporting period and have not been early adopted by the Group. These standards, amendments or interpretations are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

2. 重大會計政策概要(續)

2.1 編製基準(續)

(iii) 本集團採納的新訂及經修訂準則

本集團已就自2022年1月1日起的年度報告期間首次採用下列修訂本：

國際會計準則第16號的修訂本 *物業、廠房及設備：作擬定用途前的所得款項*

國際會計準則第37號的修訂本 *虧損性合約 – 履行合約的成本*

對國際財務報告準則2018年 – 2020年週期的年度改進

國際財務報告準則第3號的修訂本 *概念框架的應用*

本集團並無因應用上述經修訂準則或年度改進而對其會計政策作出改變或追溯調整。

(iv) 尚未採納的新準則及詮釋

若干新會計準則、會計準則的修訂及詮釋已頒佈但並非於2022年12月31日報告期間強制生效，亦並無獲本集團提早採納。該等準則、修訂或詮釋預期不會對本集團於本報告期間或未來報告期間以及對可預見未來交易產生重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.2 Principles of consolidation

(i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to Note 2.3).

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss and other comprehensive income, statement of changes in equity and balance sheet respectively.

2. 重大會計政策概要(續)

2.2 合併原則

(i) 附屬公司

附屬公司指本集團擁有控制權的所有實體(包括結構性實體)。當本集團透過參與實體業務而享有或有權取得該實體的可變回報且有能力透過其指揮該實體業務的權力影響該等回報時,則本集團控制該實體。附屬公司自控制權轉移至本集團之日起全部合併入賬,並自控制終止之日起取消合併。

本集團採用收購會計法將業務合併入賬(請參閱附註2.3)。

集團公司間的公司間交易、結餘及未變現交易收益予以對銷。未變現虧損亦會予以抵銷,除非有關交易顯示所轉讓資產的減值證據。附屬公司的會計政策已按需要調整,以確保與本集團採納的政策貫徹一致。

業績內的非控股權益及附屬公司權益分別獨立呈列於綜合損益及其他全面收益表、權益變動表及資產負債表。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.2 Principles of consolidation** *(Continued)**(ii) Changes in ownership interests*

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs.

2. 重大會計政策概要 (續)**2.2 合併原則 (續)***(ii) 所有權權益變動*

本集團將不導致喪失控制權的非控股權益交易視作與本集團權益擁有人的交易。所有權權益變動導致控股與非控股權益賬面值的調整，以反映其於附屬公司的相關權益。非控股權益調整數額與任何已付或已收代價之間的任何差額於本公司擁有人應佔權益中的獨立儲備內確認。

當本集團因喪失控制權、共同控制權或重大影響力而停止綜合入賬一項投資時，於實體的任何保留權益重新按公平值計量，而賬面值變動於損益確認。就其後入賬列作聯營公司、合營企業或金融資產的保留權益而言，該公平值為初始賬面值。此外，先前於其他全面收入就該實體確認的任何金額按猶如本集團已直接出售有關資產或負債的方式入賬。這意味著先前於其他全面收入確認的金額重新分類至損益或轉撥至適用國際財務報告準則所指明／許可的另一權益類別內。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.3 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred,
- liabilities incurred to the former owners of the acquired business,
- equity interests issued by the Group,
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the:

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity

2. 重大會計政策概要(續)

2.3 業務合併

本集團採用收購會計法將所有業務合併入賬，而不論收購權益工具或其他資產。收購附屬公司的已轉讓代價包括：

- 所轉讓資產的公平值，
- 所收購業務先前擁有人產生的負債，
- 本集團發行的股權，
- 或然代價安排產生的任何資產或負債的公平值，及
- 於附屬公司任何已存在股權的公平值。

除少數特殊情況外，在業務合併中所收購的可識別資產、所承擔的負債及或然負債初步按收購日期的公平值計量。本集團按逐項收購基準確認被收購實體任何非控股權益，以公平值或以非控股權益應佔被收購實體可識別資產淨值的比例計量。

收購相關成本於產生時支銷。

- 所轉讓代價，
- 於被收購實體的任何非控股權益金額，及
- 於被收購實體的任何過往股權於收購日期的公平值

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.3 Business combinations *(Continued)***

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

2.4 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

2. 重大會計政策概要 (續)**2.3 業務合併 (續)**

高於所收購的可識別資產淨值的公平值時，其差額以商譽列賬。倘該等金額低於所收購業務可識別資產淨值的公平值，其差額將直接在損益內確認為議價購入。

或然代價分類為權益或金融負債。分類為金融負債的金額隨後按公平值重新計量，而公平值變動則於損益內確認。

如業務合併分階段進行，收購方之前在被收購方持有的股權於收購日期的賬面值於收購日期按公平值重新計量。重新計量產生的任何收入或虧損於損益內確認。

2.4 獨立財務報表

於附屬公司的投資按成本扣除減值入賬。成本包括直接應佔投資成本。本公司按已收及應收股息基準將附屬公司的業績入賬。

倘股息超過附屬公司於股息宣派期間的全面收入總額或於獨立財務報表中有關投資的賬面值超過投資對象的淨資產（包括商譽）於綜合財務報表中的賬面值，則於收取該等投資的股息時，須對附屬公司的投資進行減值測試。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the management of the Company ("Management") that makes strategic decisions.

2.6 Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Renminbi ("RMB"), which is the Company's functional currency and the Company's and Group's presentation currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

2. 重大會計政策概要(續)

2.5 分部報告

經營分部的呈報方式與向主要經營決策者作出內部呈報的方式貫徹一致。主要經營決策者負責分配資源及評估經營分部的表現，並已被認為本公司作出戰略決策的管理層（「管理層」）。

2.6 外幣換算

(i) 功能及呈報貨幣

計入本集團各實體財務報表的項目均採用該實體經營所在主要經濟環境的貨幣（「功能貨幣」）計量。綜合財務報表以本公司的功能貨幣及本公司及本集團的呈報貨幣人民幣（「人民幣」）呈列。

(ii) 交易及結餘

外幣交易均按交易當日的匯率折算為功能貨幣。結算該等交易以及將以外幣計價的貨幣資產及負債按年終匯率折算產生的匯兌收入及虧損一般於損益內確認。倘其與合資格現金流量對沖及合資格淨投資對沖有關或屬於海外業務淨投資的一部分，則於權益遞延。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.6 Foreign currency translation (Continued)***(ii) Transactions and balances (Continued)*

Foreign exchange gains and losses that relate to borrowing are presented in the consolidated statement of profit or loss and other comprehensive income within 'Finance income – net'. All other foreign exchange gains and losses are presented in the consolidated statement of profit or loss and other comprehensive income within 'Other income and gains – net'.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as fair value through other comprehensive income are recognised in other comprehensive income.

2. 重大會計政策概要 (續)**2.6 外幣換算 (續)***(ii) 交易及結餘 (續)*

與借款有關的匯兌收入及虧損乃於綜合損益及其他全面收益表「融資收入淨額」內呈列。所有其他匯兌收入及虧損乃於綜合損益及其他全面收益表「其他收入及收益淨額」內呈列。

按外幣公平值計量的非貨幣項目乃按於釐定公平值當日的匯率換算。按公平值列賬的資產及負債的換算差額呈報為公平值收入或虧損的一部分。例如，非貨幣資產及負債（如按公平值計入損益的權益）的換算差額，於損益內確認為公平值收入或虧損的一部分；而非貨幣資產（如按公平值計入其他全面收入的權益）的換算差額，則於其他全面收入內確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.6 Foreign currency translation (Continued)

(iii) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet,
- income and expenses for each statement of profit or loss and other comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

2. 重大會計政策概要(續)

2.6 外幣換算(續)

(iii) 集團公司

功能貨幣與呈列貨幣不同的海外業務(當中不涉及嚴重通脹經濟體的貨幣)的業績及財務狀況按下列方法換算為呈列貨幣：

- 每份呈報的資產負債表內的資產與負債按該資產負債表日期的收市匯率換算，
- 各損益及其他全面收益表的收入及開支按平均匯率換算(除非該匯率並非在交易當日的匯率累計影響的合理估計內，在此情況下，收入及開支於交易日期換算)，及
- 所有由此產生的換算差額於其他全面收入確認。

於合併時，換算海外實體任何投資淨額及借款以及指定為對沖有關投資的其他金融工具產生的匯兌差額均於其他全面收入確認。當出售海外業務或償還構成該投資淨額部分的任何借款，相關匯兌差額於損益重新歸類為出售的部分收入或虧損。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.6 Foreign currency translation (Continued)***(iv) Disposal of foreign operation and partial disposal*

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation or a disposal involving loss of control over a subsidiary that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss.

2.7 Property, plant and equipment

Property, plant and equipment, other than construction in progress, are stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditures that are directly attributable to the acquisition of the items.

Freehold land is stated at cost less accumulated impairment losses, if any. Cost represents consideration paid for the purchase of the land. Freehold land is not subject to depreciation.

2. 重大會計政策概要 (續)**2.6 外幣換算 (續)***(iv) 處置海外業務及部分處置*

於處置海外業務時(即處置本集團於海外業務的全部權益,或處置涉及失去對一家附屬公司(包括海外業務)的控制權)時,所有於本公司擁有人就該項業務應佔的權益累計的匯兌差額重新分類至損益。

對於並不導致本集團喪失對擁有海外業務的附屬公司的控制權的部分處置,本集團在累計匯兌差額中的比例份額重新歸屬於非控股權益並且不在損益中確認。

2.7 物業、廠房及設備

物業、廠房及設備(在建工程除外)按歷史成本減累計折舊及減值列賬。歷史成本包括收購該等項目直接應佔的開支。

永久業權土地按成本減累計減值虧損(如有)列賬。成本指購買土地的已付代價。永久業權土地不計提折舊。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.7 Property, plant and equipment (Continued)

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives or, in the case of leasehold improvements, the shorter of lease term and estimated useful lives as follows:

- | | |
|--------------------------|--|
| • Buildings | 20 years |
| • Machinery | 5-10 years |
| • Equipment and others | 3-5 years |
| • Vehicles and furniture | 5 years |
| • Leasehold improvements | 5 years or over lease term, whichever is shorter |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.9).

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

2. 重大會計政策概要 (續)

2.7 物業、廠房及設備 (續)

後續成本只有在該項目很可能為本集團帶來與之有關的未來經濟利益，且其成本能可靠計量時，才計入資產的賬面值或確認為一項單獨資產（倘適用）。入賬列作獨立資產的任何部分被替換時，其賬面值會終止確認。所有其他維修及保養費用在其產生的報告期間內於損益扣除。

折舊以直線法於其估計可使用年期或（倘為租賃裝修）租期或估計可使用年期（以較短者為準）分配其成本（扣除其剩餘價值），詳情如下：

- | | |
|---------|---------------|
| • 樓宇 | 20年 |
| • 機器 | 5-10年 |
| • 設備及其他 | 3-5年 |
| • 車輛及家具 | 5年 |
| • 租賃裝修 | 5年或租期（以較短者為準） |

資產的剩餘價值及可使用年期在各呈報期末進行檢討，及在適當時調整。

若資產的賬面值高於其估計可收回金額，其賬面值即時撇減至可收回金額（附註2.9）。

出售收入及虧損按所得款項與賬面值的差額釐定，並計入損益。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.7 Property, plant and equipment** *(Continued)*

Construction-in-progress (“CIP”) represents buildings, plant and machinery under construction or pending for installation and is stated at cost less accumulated impairment losses (if any). Cost includes the costs of construction and acquisition. No provision for depreciation is made on CIP until such time as the relevant assets are completed and ready for intended use. When the assets concerned are available for use, the costs are transferred to the respective categories of property, plant and equipment and depreciated in accordance with the policy as stated above.

2.8 Intangible assets*(i) Trademarks*

Acquired trademarks are shown at historical cost. Trademarks are recognised at fair value at the acquisition date. They have a finite useful lives of 10 years and are subsequently carried at cost less accumulated amortisation and impairment losses.

(ii) Software

Acquired computer software are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on a straight-line basis over their estimated useful lives of 5 years.

2. 重大會計政策概要 (續)**2.7 物業、廠房及設備 (續)**

在建工程(「在建工程」)指在建或正在安裝的建築、廠房及機器設備,並按成本減累計減值虧損(如有)列賬。成本包括建設成本與收購成本。在建工程不涉及折舊撥備,直至相關資產建設完成至可使用狀態。當相關資產達到可使用狀態時,成本將轉至相應的物業、廠房及設備類別,並根據上述政策進行折舊。

2.8 無形資產*(i) 商標*

收購的商標按歷史成本列示。商標按收購日期的公平值確認。商標具有10年的有限可使用年期且隨後按成本減累計攤銷及減值虧損列賬。

(ii) 軟件

購買的電腦軟件按購買及投入使用特定軟件所產生的成本資本化。該等成本於其估計可使用年期5年內按直線法進行攤銷。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.9 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

2.10 Investments and other financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ("OCI"), or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

2. 重大會計政策概要(續)

2.9 非金融資產減值

資產會於發生事項或情況出現變化而顯示其賬面值未必能夠收回時，進行減值測試。減值虧損按有關資產賬面值超逾其可收回金額的數額確認。可收回金額為資產的公平值減出售成本與使用價值兩者的較高者。就減值評估而言，資產按獨立可識別現金流入的最低分類組合（現金產生單位）分類，其所產生的現金流入基本上獨立於其他資產或資產組別。出現減值的非金融資產（商譽除外）於各報告期末檢討是否可能撥回減值。

2.10 投資及其他金融資產

(i) 分類

本集團按以下計量類別將其金融資產分類：

- 隨後按公平值計量（計入其他全面收入（「其他全面收入」）或計入損益）的金融資產，及
- 按攤銷成本計量的金融資產。

分類視乎實體管理金融資產的業務模式及現金流量的合約條款而定。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.10 Investments and other financial assets** *(Continued)**(i) Classification (Continued)*

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group reclassifies financial assets when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

2. 重大會計政策概要 (續)**2.10 投資及其他金融資產 (續)***(i) 分類 (續)*

就按公平值計量的資產而言，收益及虧損將計入損益或其他全面收入。就並未持作買賣權益工具投資而言，其將視乎本集團於初步確認時有否作出不可撤回的選擇將股本投資按公平值計入其他全面收入（「按公平值計入其他全面收入」）列賬。

本集團當且僅當其管理該等資產的業務模式變動時重新分類金融資產。

(ii) 確認及終止確認

常規購入及出售的金融資產於交易日（本集團承諾購入或出售該資產的日期）確認。於從該等金融資產收取現金流量的權利屆滿或已轉讓而本集團已實質上轉移一切所有權風險及回報時，終止確認有關金融資產。

(iii) 計量

初步確認時，本集團按公平值加（倘並非按公平值計入損益的金融資產）收購金融資產直接應佔交易成本計量金融資產。按公平值計入損益的金融資產的交易成本於損益支銷。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.10 Investments and other financial assets (Continued)

(iii) Measurement (Continued)

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other income and gains-net together with foreign exchange gains and losses.

2. 重大會計政策概要(續)

2.10 投資及其他金融資產(續)

(iii) 計量(續)

在確定具有嵌入衍生工具的金融資產的現金流是否僅為支付本金和利息時，需從金融資產的整體進行考慮。

債務工具

債務工具的后續計量取決於本集團管理資產的業務模式及資產的現金流量特徵。本集團將債務工具分為兩個計量類別：

- 攤銷成本：就持作收回合同現金流量的資產而言，倘有關資產的現金流量僅為支付本金及利息，則按攤銷成本計量。來自該等金融資產的利息收入按實際利率法計入融資收入。終止確認產生的任何收益或虧損連同外匯收益及虧損於損益直接確認，並於其他收入及收益淨額呈列。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.10 Investments and other financial assets** *(Continued)**(iii) Measurement (Continued)***Debt instruments** *(Continued)*

- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other income and gains-net in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income and gains-net when the Group's right to receive payments is established. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

Changes in the fair value of financial assets at FVPL are recognised in other income and gains-net in the consolidated statement of profit or loss and other comprehensive income.

2. 重大會計政策概要 (續)**2.10 投資及其他金融資產 (續)***(iii) 計量 (續)***債務工具 (續)**

- 按公平值計入損益：不符合攤銷成本或按公平值計入其他全面收入標準的資產按公平值計入損益計量。其後按公平值計入損益計量的債務投資的收益或虧損於損益中確認及於其產生期間在其他收入及收益淨額以淨值呈列。

權益工具

本集團隨後就所有股本投資按公平值計量。當本集團的管理層已選擇於其他全面收入呈列股本投資的公平值收益及虧損，公平值收益及虧損於終止確認投資後不會重新分類至損益。該等投資的股息於本集團收取款項的權利確立時繼續於損益確認為其他收入及收益淨額。按公平值計入其他全面收入計量的股本投資的減值虧損（及減值虧損撥回）不會與其他公平值變動分開呈報。

按公平值計入損益的金融資產的公平值變動於綜合損益及其他全面收益表確認為其他收入及收益淨額。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.10 Investments and other financial assets (Continued)

(iv) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Notes 13 and 3.1(b) for further details.

2.11 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet where the Group currently has a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The Group has also entered into arrangements that do not meet the criteria for offsetting but still allow for the related amounts to be set off in certain circumstances, such as bankruptcy or the termination of a contract.

2. 重大會計政策概要(續)

2.10 投資及其他金融資產(續)

(iv) 減值

本集團按前瞻基準評估與其按攤銷成本列賬的債務工具相關的預期信貸虧損。所應用減值方法視乎信貸風險有否明顯增加。

就貿易應收款項而言，本集團採用國際財務報告準則第9號允許的簡化方法，規定自初步確認應收款項起確認整個存續期內的預期虧損，詳情請參閱附註13及3.1(b)。

2.11 抵銷金融工具

當本集團現有法定可強制執行權力可抵銷已確認金額，且有意圖按其淨額作結算或同時變現資產及結算負債時，有關金融資產與負債可互相抵銷，並在資產負債表報告其淨值。本集團亦已訂立不符合抵銷標準但仍可於某些情況下對銷相關金額（如歸類為破產或終止合約）的安排。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.12 Inventories**

Raw materials and finished goods are stated at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated subsequent production costs of completion and the estimated costs necessary to make the sale.

2.13 Trade receivables

Trade receivables are amounts due from customers for goods sold in the ordinary course of business. Trade receivables are generally due for settlement within 30-90 days and therefore are all classified as current.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 13 for further information about the Group's accounting for trade receivables and Note 3.1(b) for a description of the Group's impairment policies.

2.14 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less, that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

2. 重大會計政策概要 (續)**2.12 存貨**

原材料及產成品按成本與可變現淨值兩者中較低者入賬。成本包括直接材料、直接勞工以及適當比例的可變及固定經常開支（後者按一般運作產能分配）。成本按加權平均成本分配至個別存貨項目。購買存貨的成本乃經扣減回扣及折讓後釐定。可變現淨值按日常業務過程中的估計售價減完成估計其後生產成本及進行銷售所需估計成本計算。

2.13 貿易應收款項

貿易應收款項為在日常業務過程中就銷售的商品而應收客戶的款項。貿易應收款項一般於30至90日內進行結算，因此全部被分類為流動資產。

當貿易應收款項按公平值確認時，初步按無條件的代價金額確認，惟彼等包含重大融資部分除外。本集團持有貿易應收款項旨在收回合約現金流量，從而隨後使用實際利率法按攤銷成本計量。有關本集團貿易應收款項的會計處理的進一步資料請參閱附註13及有關本集團減值政策的描述請參閱附註3.1(b)。

2.14 現金及現金等價物

就於現金流量表的呈列而言，現金及現金等價物包括手頭現金、金融機構通知存款，以及其他初始到期期限為三個月或以下、可即時轉換為已知金額的現金及價值變動風險微小的短期高流動性投資。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.15 Share capital and shares held for restricted share unit scheme

Ordinary shares are classified as equity.

Where any group company purchases the Company's equity instruments, for example as the result of a share buy-back or a share-based payment plan, the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the owners of the Company as treasury shares until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the owners of the Company.

Shares held by the Restricted Share Unit Scheme ("RSU" Scheme) Trustee are disclosed as treasury shares and deducted from contributed equity.

2.16 Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30-90 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

2. 重大會計政策概要(續)

2.15 股本及就受限制股份單位計劃持有的股份

普通股分類為權益。

倘集團公司購買(例如因股份購回或以股份為基礎支付計劃)本公司的權益工具,已付代價(包括任何直接應佔增支成本,扣除所得稅)從列為庫存股份的本公司擁有人應佔權益中扣除,直至股份被註銷或重新發行為止。倘其後重新發行該等普通股,則任何已收取代價(扣除任何直接應佔增支交易成本及相關所得稅影響)計入本公司擁有人應佔權益。

根據受限制股份單位計劃(「受限制股份單位」計劃)信託持有的股份從權益股轉換為庫存股。

2.16 貿易及其他應付款項

該等款項指於財政年度結束前向本集團提供商品及服務的尚未支付負債。該等款項為無抵押,且通常於確認後30至90日內支付。除非付款並非於報告期後12個月內到期,否則貿易及其他應付款項呈列為流動負債。其初步按公平值確認,隨後使用實際利率法按攤銷成本計量。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.17 Current and deferred income tax**

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred income tax assets and liabilities attributable to temporary differences and to unused tax losses.

Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred income tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

2. 重大會計政策概要 (續)**2.17 即期及遞延所得稅**

本期間的所得稅開支或抵免指就本期間應課稅收入按各司法權區的適用所得稅稅率支付的稅項（就暫時差額及未動用稅項虧損應佔的遞延所得稅資產及負債變動作出調整）。

即期所得稅

即期所得稅支出根據本公司及其附屬公司營運及產生應課稅收入所在的國家於報告期末已頒佈或實質已頒佈的稅法計算。管理層就適用稅務法規須作出詮釋的情況定期評估報稅表的狀況，並須在適用情況下根據預期向稅務機關支付的稅款計提撥備。

遞延所得稅

遞延所得稅採用負債法就資產及負債的稅基與其在綜合財務報表中的賬面值之間的暫時差額計提全額撥備。然而，倘遞延所得稅負債於初步確認商譽時產生，則不予確認；倘自初步確認一項交易（業務合併除外）中的資產或負債而產生的遞延所得稅於交易時對會計或應課稅損益並不構成影響，則該遞延所得稅亦不會列賬。遞延所得稅乃使用於報告期末已頒佈或實質已頒佈且預期將於相關遞延所得稅資產變現或遞延所得稅負債結算時適用的稅率（及稅法）釐定。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.17 Current and deferred income tax (Continued)

Deferred income tax (Continued)

Deferred income tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred income tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets and liabilities and when the deferred income tax balances relate to the same taxation authority. Current income tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred income tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

2. 重大會計政策概要 (續)

2.17 即期及遞延所得稅 (續)

遞延所得稅 (續)

遞延所得稅資產僅於可能獲得未來應課稅款項可動用該等暫時差額及虧損的情況下予以確認。

倘本集團能夠控制撥回暫時差額的時間，且該等差額可能不會於可見將來撥回，則不會就海外業務的投資賬面值與稅基之間的暫時差額確認遞延所得稅負債及資產。

當存在合法可強制執行的權利將即期所得稅資產與負債抵銷，且遞延所得稅結餘涉及同一稅務機關，遞延所得稅資產與負債互相抵銷。倘實體擁有合法可強制執行的權利抵銷並有意以淨額結算或變現資產及同時償付負債，則即期所得稅資產與稅項負債互相抵銷。

除與於其他全面收入或直接於權益確認的項目有關外，即期及遞延所得稅於損益內確認。於此情況下，稅項亦分別於其他全面收入或直接於權益確認。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.18 Employee benefits***(i) Short-term obligations*

Liabilities for wages and salaries, including non-monetary benefits and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

(ii) Pension obligations

In accordance with the rules and regulations in mainland China, the Group has arranged for its mainland China employees to join defined contribution plans, including pension, medical, housing and other welfare benefits, recognised by mainland China government. According to the relevant regulations, the monthly contributions that should be borne by mainland China subsidiaries of the Company are calculated based on percentages of the total salary of employees, subject to a certain ceiling. The assets of these plans are held separately from those of the Group in independent funds managed by mainland China government.

The Group has no further payment obligations once the above contributions have been paid. The Group's contributions to these plans are charged to profit or loss as incurred.

2. 重大會計政策概要(續)**2.18 僱員福利***(i) 短期責任*

預期將於僱員提供相關服務之期間結束後12個月內全數清償之工資及薪金(包括非貨幣福利及累計病假)負債，就截至報告期末止之僱員服務而確認，並按預期於清償負債時將支付之款項計量。該等負債於資產負債表內呈列為即期僱員福利責任。

(ii) 退休責任

根據中國內地的規則及法規，本集團已安排中國內地僱員參與中國內地政府組織的界定供款計劃，包括退休、醫療、住房及其他福利。根據有關規例，每月供款應由本公司的中國內地附屬公司承擔，供款額按僱員總薪金的百分比計算，但設有若干上限。該等計劃的資產與本集團其他資產分開，由中國內地政府管理的獨立基金持有。

本集團於支付上述供款後不再承擔支付責任。本集團對上述計劃的供款於產生時計入損益。

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綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.19 Share-based payments

Share-based compensation benefits are provided to employees via restricted share unit scheme plans. Information relating to the schemes is set out in Note 20. The fair value of the services received in exchange for the grant of the restricted shares is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the restricted shares granted as at date of grant, including any market performance conditions, excluding the impacts of any service and non-market performance vesting conditions as well as including any non-vesting conditions, when applicable. The total amount expensed is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

For the Company's separate financial statements, fair value of restricted shares granted to its subsidiaries' employees is recognised as increase in investment in subsidiaries and equity.

At the end of each reporting period, the Group revises its estimates of the number of restricted shares that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision of original estimates, if any, in profit or loss with a corresponding adjustment to equity.

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the shares are exercised.

2. 重大會計政策概要(續)

2.19 以股份為基礎的付款

通過受限制股份單位計劃向僱員提供以股份為基礎的薪酬福利。有關計劃的資料載於附註20。為獲授受限制股份而提供的服務的公平值確認為開支。將予支銷總額乃參考授出日期授出受限制股份的公平值釐定，包括任何市場表現條件，但不包括任何服務及非市場表現歸屬條件的影響以及包括任何非歸屬條件（如適用）。已支銷總額於歸屬期內確認，期內所有特定歸屬條件將獲達成。

對於本公司單獨財務報表，授予附屬公司僱員受限制股份的公平值確認為對附屬公司的投資和權益增加。

於各報告期末，本集團會根據非市場歸屬條件修改其估計預期將予歸屬的受限制股份數目，並於損益內確認修改原來估計數字（如有）的影響，以及對權益作出的相應調整。

倘股份獲行使，所收取的所得款項扣除任何直接應佔交易成本後計入股本（面值）及股份溢價內。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.20 Revenue recognition***(i) Sale of goods – wholesales*

For wholesale business, sales of goods are recognised when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specified location, the risks of obsolescence and loss have been transferred to the wholesaler, and either the wholesaler have accepted the products in accordance with the sales contracts, or the Group has objective evidence that all criteria for acceptance have been satisfied.

No significant element of financing is deemed present as the sales are made with a credit term of 30-90 days, which is consistent with market practice.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

(ii) Sale of goods – on-line

Revenue from the sale of goods on the internet is recognised at the point that the control of the products has transferred, being when the products are delivered to the customers and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Transactions are settled by credit or payment card or through on-line payment platforms.

2. 重大會計政策概要(續)**2.20 收入確認***(i) 銷售貨品 – 批發*

對於批發業務，當產品控制權已轉移（即產品已交付予批發商），批發商對銷售產品的渠道和價格擁有完全決定權，且不存在可能影響批發商對產品接收的未履行義務時，本集團即確認產品銷售收入。當產品已運至指定地點，過時和損失風險已轉讓予批發商，而批發商已根據銷售合約接收產品，或本集團有客觀證據顯示所有接收條款已獲達成後，交付才算產生。

由於銷售的信貸期為30至90日，符合市場慣例，故並不存在重大融資因素。

當產品交付後，並從那一刻開始，可以無條件收到代價（到期付款前的時間流逝除外），便可確認為應收款。

(ii) 銷售貨品 – 線上

互聯網上銷售貨品所得收益於產品控制權轉移時（即產品交付客戶及沒有可能會影響客戶接受產品的未履行義務）確認。交易以信用卡或支付卡或透過線上支付平台結算。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.21 Earnings per share

(i) Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

2. 重大會計政策概要(續)

2.21 每股盈利

(i) 每股基本盈利

每股基本盈利，乃按：

- 本公司擁有人應佔溢利（不包括普通股以外的服務股權的任何成本）
- 除以財政年度內發行在外普通股加權平均數（就年內已發行普通股的分紅因素而調整且不包括庫存股份）計算。

(ii) 每股攤薄盈利

每股攤薄盈利調整釐定每股基本盈利所用的數字，以計及：

- 與具潛在攤薄效應之普通股有關的利息及其他融資成本的除所得稅後影響；及
- 假設所有具潛在攤薄效應之普通股獲轉換後，發行在外額外普通股之加權平均數。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.22 Leases**

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

2. 重大會計政策概要(續)**2.22 租賃**

在本集團預期可使用租賃資產之日，租賃應確認為使用權資產和相應負債。

合約可包含租賃及非租賃部分。本集團根據其相對獨立的價格將合約的代價分配至租賃及非租賃部分。然而，就本集團作為承租人租賃房地產而言，其已選擇不區分租賃及非租賃部分，而是將該等租賃入賬作為單一租賃部分。

租賃條款按個別基準協商，並包含多種不同的條款和條件。除出租人持有租賃資產的抵押權益外，租賃協議不施加任何契諾。租賃資產不得用作借款抵押。

租賃產生的資產和負債在現值基礎上進行初始計量。租賃負債包括下列租賃付款額的淨現值：

- 固定付款額（包括實質固定付款額），扣除應收的租賃激勵；
- 取決於指數或比率的可變租賃付款額；
- 本集團根據餘值擔保預計應付的金額；
- 購買選擇權的行權價，前提是本集團合理確定將行使該選擇權；及
- 終止租賃的罰款金額，前提是租賃期反映出本集團將行使終止租賃選擇權。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.22 Leases (Continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received,
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the group entities use that rate as a starting point to determine the incremental borrowing rate.

2. 重大會計政策概要(續)

2.22 租賃(續)

根據合理確定延續選擇權支付的租賃付款亦計入負債計量之內。

租賃付款額按照租賃內含利率折現。如果無法確定該利率，則應採用承租人的增量借款利率，即個別承租人為在類似經濟環境下獲得價值相近的資產，以類似條款和條件借入資金而必須支付的利率。

為釐定增量借款利率，本集團：

- 在可能情況下，使用個別承租人最近獲得的第三方融資為出發點作出調整以反映自獲得第三方融資以來融資條件的變動，
- 使用累加法，首先就本集團所持有租賃的信用風險（最近並無第三方融資）調整無風險利率，及
- 進行特定於租約的調整，例如期限、國家、貨幣及抵押。

倘個別承租人（通過近期融資或市場數據）可以隨時觀察到攤銷貸款利率，而該等承租人的付款情況與租賃相似，則集團實體可將該利率作為釐定增量借款利率的起點。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.22 Leases (Continued)**

Lease payments are allocated between the principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Right-of-use asset are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

2. 重大會計政策概要(續)**2.22 租賃(續)**

租賃付款額均在相應本金與融資成本之間分攤。融資成本在租賃期限內計入損益，以使各期負債餘額產生的利息率保持一致。

使用權資產按照成本計量，包括：

- 租賃負債初始計量金額；
- 在租賃期開始日或之前支付的租賃付款額，扣除收到的租賃激勵；
- 任何初始直接費用；及
- 復原成本。

使用權資產一般於資產的可使用年期及租賃期（以較短者為準）內按直線法予以折舊。倘本集團合理確定行使購買選擇權，則使用權資產於相關資產的可使用年期內予以折舊。

與短期租賃相關的付款按直線法於損益確認為開支。短期租賃指租賃期為12個月或以下的租賃。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.22 Leases (Continued)

The Group has adopted Amendment to IFRS 16 – Covid-19-Related Rent Concessions retrospectively from 1 January 2020. The amendment provides an optional practical expedient allowing lessees to elect not to assess whether a rent concession related to COVID19 is a lease modification. Lessees adopting this election may account for qualifying rent concessions in the same way as they would if they were not lease modifications. The practical expedient only applies to rent concessions occurring as a direct consequence of the COVID-19 pandemic and only if all of the following conditions are met: a. the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change; b. any reduction in lease payments affects only payments due on or before 30 June 2021; and c. there is no substantive change to other terms and conditions of the lease.

The Group has adopted Amendment to IFRS 16 – Covid-19-Related Rent Concessions beyond 30 June 2021, which extended the practical expedient to lease payments that were due on or before 30 June 2022.

The Group has applied the practical expedient to all qualifying COVID-19-related rent concessions.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term.

2. 重大會計政策概要(續)

2.22 租賃(續)

本集團已自2020年1月1日起追溯採用國際財務報告準則第16號的修訂本－與2019新型冠狀病毒疫情相關的租金減免。該修訂本提供一種可選擇的可行權宜方法，允許承租人選擇不評估與2019新型冠狀病毒疫情相關的租金減免是否為租賃變更。承租人採用該選擇時可以採用與不作為租賃變更同等的會計處理方式處理符合條件的租金減免。該可行權宜方法僅適用於與2019新型冠狀病毒疫情直接相關的租金減免，並且必須滿足以下所有條件：a. 租賃付款變動導致的租賃經修訂代價與緊接變動前的租賃代價大致相同或低於有關代價；b. 租賃付款的任何減幅僅影響原到期日為2021年6月30日或之前的付款；及c. 租賃的其他條款及條件並無實質變動。

本集團已採用國際財務報告準則第16號的修訂本－2021年6月30日後與2019新型冠狀病毒疫情相關的租金減免，將可行權宜方法擴展至2022年6月30日或之前到期的租賃付款。

本集團已將可行權宜方法應用於所有符合條件的與2019新型冠狀病毒疫情相關的租金減免。

本集團作為出租人的經營租賃的租賃收入按直線法於租賃期內確認為收入。

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*(Continued)***2.23 Dividends distribution**

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

2.24 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

2.25 Interest income

Interest income from financial assets at FVPL is included as part of the net fair value gains/(losses) on these assets, see note 27 below. Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in the consolidated statement of profit or loss and other comprehensive income as part of other income and gains-net.

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes, see Note 28 below. Any other interest income is included in other income and gains-net.

2. 重大會計政策概要(續)**2.23 股息分派**

就於報告期末或之前已宣派但於報告期末並未分派的任何股息金額(已經適當授權及不再由實體酌情決定)作出撥備。

2.24 政府補助

當能夠合理地保證補助將可收取及本集團將符合所有附帶條件時，按公平值確認政府補助。

與成本有關的政府補助遞延入賬，並於需要匹配擬補償的相關成本期間在損益確認。

與購買物業、廠房及設備有關的政府補助列入非流動負債作為遞延收入，並於有關資產的預計年期以直線法計入損益。

2.25 利息收入

按公平值計入損益的金融資產所得利息收入計為該等資產公平值收益／(虧損)淨額的一部分，見下文附註27。採用實際利率法計算的按攤銷成本計量的金融資產之利息收入，作為其他收入及收益淨額的一部分於綜合損益及其他全面收益表確認。

利息收入呈列為持作現金管理用途的金融資產所賺取的融資收入，請參閱下文附註28。任何其他利息收入計入其他收入及收益淨額。

Notes to the Consolidated Financial Statements

綜合財務報表附註

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(Continued)

2.25 Interest income (Continued)

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance).

3. FINANCIAL RISK MANAGEMENT

This note explains the Group's exposure to financial risks and how these risks could affect the Group's future financial performance. Current year profit and loss information has been included where relevant to add further context.

Risk 風險	Exposure arising from 風險產生原因	Measurement 計量
Market risk – foreign exchange 市場風險 – 外匯	Financial assets and liabilities denominated in foreign currency different from the functional currency. 以不同於其功能貨幣的外幣計值的金融資產及負債。	Cash flow forecasting sensitivity analysis 現金流量預測 敏感性分析
Credit risk 信用風險	Cash and cash equivalents, term deposits, trade receivables and other financial assets at amortised cost. 現金及現金等價物、定期存款、貿易應收款項及按攤銷成本計量的其他金融資產。	Aging analysis Credit limits 賬齡分析 信用限額
Liquidity risk 流動資金風險	Trade payable and other liabilities 貿易應付款項及其他負債	Rolling cash flow forecasts 滾動現金流量預測

2. 重大會計政策概要(續)

2.25 利息收入(續)

利息收入是用實際利率乘以金融資產賬面總額計算得出，惟後續發生信貸減值的金融資產除外。就信貸減值的金融資產而言，其利息收入是用實際利率乘以金融資產賬面淨額（經扣除虧損撥備）得出。

3. 財務風險管理

附註闡述本集團面臨的財務風險及該等風險對本集團未來財務表現的影響。倘與增加額外內容有關，則載入本年度溢利及虧損資料。

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors

(a) Market risk

(i) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk, primarily the US\$ and HK\$. Foreign exchange risk arises from recognised assets and liabilities and net investments denominated in a currency that is not the functional currency of the relevant Group entity. The risk is measured through a forecast of highly probable RMB/US\$ and RMB/HK\$ expenditures. The Group did not enter into any forward contract to hedge its exposure to foreign currency risk for the years ended 31 December 2022 and 2021.

Exposure

The Group's exposure to foreign currency risk at the end of the reporting period, expressed in RMB, was as follows:

3. 財務風險管理(續)

3.1 財務風險因素

(a) 市場風險

(i) 外匯風險

本集團在國際上經營業務及面臨主要由於美元及港元產生的外匯風險。外匯風險來自以非相關集團實體的功能貨幣的貨幣計值的已確認資產及負債以及投資淨額。風險透過對極可能美元兌人民幣及港元兌人民幣支出的預測而計量。於截至2022年及2021年12月31日止年度，本集團並未訂立任何遠期合約對沖其外匯風險敞口。

風險敞口

本集團於報告期末以人民幣列示的外匯風險敞口如下：

		31 December 2022 2022年12月31日		31 December 2021 2021年12月31日	
		US\$ 美元 RMB'000 人民幣千元	HK\$ 港元 RMB'000 人民幣千元	US\$ 美元 RMB'000 人民幣千元	HK\$ 港元 RMB'000 人民幣千元
Cash and bank deposits	現金及銀行存款	405,774	64,074	276,379	47,103
Term deposits	定期存款	561,236	—	—	—
Financial assets at fair value through profit or loss	按公平值計入損益的金融資產	22,266	—	32,692	—
Trade receivables and other assets	貿易應收款項及其他資產	1,702	212	5,557	245
Trade payables, other payables and accruals and contract liabilities	貿易應付款項、其他應付款項及應計費用以及合約負債	(3,382)	(1,674)	(1,765)	(311)

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Foreign exchange risk (Continued)

Sensitivity

As shown in the table above, the Group is primarily exposed to changes in RMB/US\$ and RMB/HK\$ exchange rates. The sensitivity of profit or loss to changes in the exchange rates arises in US\$ and HK\$ in the Company and its mainland China subsidiaries, the functional currency of which are RMB.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(a) 市場風險 (續)

(i) 外匯風險 (續)

敏感度

如上表所示，本集團主要承受美元兌人民幣以及港元兌人民幣匯率的變動風險。本公司及其中國內地附屬公司以人民幣為功能貨幣，其損益對匯率變動的敏感度源於美元及港元。

		Impact on post tax profit 對稅後溢利的影響	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
RMB/US\$ exchange rate – increase 10%	美元兌人民幣匯率 – 上升10%	74,070	23,465
RMB/US\$ exchange rate – decrease 10%	美元兌人民幣匯率 – 下降10%	(74,070)	(23,465)
RMB/HK\$ exchange rate – increase 10%	港元兌人民幣匯率 – 上升10%	4,696	3,528
RMB/HK\$ exchange rate – decrease 10%	港元兌人民幣匯率 – 下降10%	(4,696)	(3,528)

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk

Credit risk arises from cash and cash equivalents, term deposits, trade receivables and other financial assets at amortised cost.

(i) Risk management

The Group is exposed to credit risk primarily in relation to its bank balances, trade receivables and other financial assets at amortised cost.

The carrying amounts of each class of the above financial assets represent the Group's maximum exposures to credit risk in relation to financial assets. To manage this risk arising from bank balances, the Group only transacts with state-owned financial institutions and reputable commercial banks which are all high-credit quality financial institutions. There has been no recent history of default in relation to these financial institutions.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險

信用風險產生自現金及現金等價物、定期存款、貿易應收款項及按攤銷成本計量的其他金融資產。

(i) 風險管理

本集團面對主要與銀行結餘、貿易應收款項及按攤銷成本計量的其他金融資產有關的信用風險。

上述各類金融資產的賬面值為本集團所面對與金融資產有關的最大信用風險。為管理由銀行結餘所引起的風險，本集團僅與國有金融機構及信譽良好的商業銀行（均為高信用質量金融機構）交易。近期並無與該等金融機構有關的違約記錄。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(i) Risk management (Continued)

Trade receivables at the end of each reporting period were mainly due from Haidilao International Holding Ltd. and its subsidiaries (the “Haidilao Group”) and the distributors in cooperation with the Group. As at 31 December 2022, the amounts due from Haidilao Group represented approximately 96% of total trade receivables of the Group. The management of the Group believes the credit risk on amounts due from related parties is limited because they continuously monitor the credit quality and financial conditions of the related parties. Aging analysis of the Group’s trade receivables is disclosed in Note 13. The directors of the Company believe that the credit risk inherent in the Group’s outstanding trade receivables balances due from the distributors is low.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(i) 風險管理 (續)

各報告期末的貿易應收款項主要為應收海底撈國際控股有限公司及其附屬公司(「海底撈集團」)及與本集團合作的經銷商的款項。於2022年12月31日，應收海底撈集團的款項佔本集團貿易應收款項總額的約96%。本集團管理層認為，應收關聯方款項的信用風險有限，因為彼等持續監察關聯方的信用質量及財務狀況。對本集團貿易應收款項的賬齡分析於附註13中披露。本公司董事認為本集團應收經銷商的未收取貿易應收款項結餘固有的信用風險較低。

3. FINANCIAL RISK MANAGEMENT (Continued)**3.1 Financial risk factors** (Continued)

(b) Credit risk (Continued)

(i) Risk management (Continued)

For other financial assets at amortised cost, management makes periodic collective assessments as well as individual assessment on the recoverability of other financial assets at amortised cost based on historical settlement records and past experience. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The directors of the Company believe that there is no material credit risk inherent in the Group's outstanding balance of other financial assets at amortised cost.

(ii) Impairment of financial assets

The Group has two types of financial assets that are subject to the expected credit loss model.

- trade receivables, and
- other financial assets at amortised cost

While cash and cash equivalents and term deposits are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

3. 財務風險管理 (續)**3.1 財務風險因素** (續)

(b) 信用風險 (續)

(i) 風險管理 (續)

就按攤銷成本計量的其他金融資產而言，管理層根據過往結算記錄及過往經驗對按攤銷成本計量的其他金融資產的可收回性定期進行整體及個別評估。歷史虧損率予以調整以反映影響客戶結算應收款項能力的宏觀經濟因素的現有及前瞻性資料。本公司董事認為本集團按攤銷成本計量的其他金融資產的未結餘額並無重大固有信用風險。

(ii) 金融資產減值

本集團擁有兩類金融資產需採用預期信貸虧損模型。

- 貿易應收款項，及
- 按攤銷成本計量的其他金融資產

雖然現金及現金等價物以及定期存款亦須遵守國際財務報告準則第9號的減值規定，但已識別到的減值虧損並不重大。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on the payment profiles of sales over a period of 12 months before 31 December 2022 or 1 January 2022 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

貿易應收款項

本集團採用國際財務報告準則第9號簡化法計量預期信貸虧損，就所有貿易應收款項採用整個存續期預期虧損撥備。

為計算預期信貸虧損，已根據共有信用風險特徵及到期日將貿易應收款項分組。

預期虧損率乃分別基於2022年12月31日或2022年1月1日之前12個月期間的銷售付款情況及該期間內所錄得之相應過往信貸虧損。過往虧損率已經調整以反映影響客戶結清應收款項能力的宏觀經濟因素的現時及前瞻性資料。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

On that basis, the loss allowance as at 31 December 2022 and 2021 was determined as follows for trade receivables:

31 December 2022	2022年12月31日	Current 即期	More than 30 days past due 逾期超過 30日	More than 90 days past due 逾期超過 90日	Total 總計
Expected loss rate	預期虧損率	0.12%	N/A 不適用	N/A 不適用	
Gross carrying amount	總賬面值				
– trade receivables	– 貿易應收款項	155,815	–	–	155,815
Loss allowance	虧損撥備	188	–	–	188
31 December 2021	2021年12月31日	Current 即期	More than 30 days past due 逾期超過 30日	More than 90 days past due 逾期超過 90日	Total 總計
Expected loss rate	預期虧損率	0.09%	N/A 不適用	N/A 不適用	
Gross carrying amount	總賬面值				
– trade receivables	– 貿易應收款項	236,732	–	–	236,732
Loss allowance	虧損撥備	210	–	–	210

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

貿易應收款項 (續)

按該基準計算，貿易應收款項於2022年及2021年12月31日的虧損撥備釐定如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

Movements in the loss allowances for trade receivables are as follows:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
As at 1 January	於1月1日	210	67
Net (reversal)/provision of impairment losses for the year	年內減值虧損 (撥回)/撥備 淨額	(22)	143
As at 31 December	於12月31日	188	210

The creation and release of provision for impaired receivables have been included in 'Administrative expenses' in the consolidated statement of profit or loss and other comprehensive income.

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group, and a failure to make contractual payments for a period of greater than 180 days past due.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

貿易應收款項 (續)

貿易應收款項的虧損撥備變動如下：

已減值應收款項撥備增設及解除已計入綜合損益及其他全面收益表的「行政開支」內。

倘無合理預期可收回貿易應收款項，則予撇銷。無合理預期收回的指標包括(其中包括)債務人未能參予本集團的還款計劃及未能就逾期超過180日的賬款作出合約付款。

3. FINANCIAL RISK MANAGEMENT (Continued)**3.1 Financial risk factors** (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Other financial assets at amortised cost

Other financial assets at amortised cost mainly include deposits for utilities and leases and other receivables. The management of the Group makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experiences. The Group measures credit risk using Probability of Default (“PD”), Exposure at Default (“EAD”) and Loss Given Default (“LGD”).

- Other receivables that are not credit-impaired on initial recognition are classified in ‘Stage 1’ and have their credit risk continuously monitored by the Group. The expected credit loss is measured on a 12-month basis.

3. 財務風險管理 (續)**3.1 財務風險因素** (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

按攤銷成本計量的其他金融資產

按攤銷成本計量的其他金融資產主要包括公用事業存款、租賃及其他應收款項。本集團管理層根據過往結算記錄及過往經驗，定期對其他應收款項的可收回性進行集體評估及個別評估。本集團利用違約概率（「違約概率」）、違約風險敞口（「違約風險敞口」）及違約虧損率（「違約虧損率」）計量信用風險。

- 於初始確認時並無信貸減值的其他應收款項分類為「第一階段」，並由本集團持續監控其信貸風險。預期信貸虧損按12個月基準計量。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Other financial assets at amortised cost (Continued)

- If a significant increase in credit risk (specifically, when the debtor is more than 1 day past due on its contractual payments) since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired. The expected credit loss is measured on lifetime basis.
- If the financial instrument is credit-impaired (specifically, when the debtor is more than 90 days past due on its contractual payments), the financial instrument is then moved to 'Stage 3'. The expected credit loss is measured on lifetime basis.

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

按攤銷成本計量的其他金融資產 (續)

- 倘從初始確認起信貸風險顯著增加（尤其是當債務人的合同付款逾期超過1天時），財務工具將轉移至「第二階段」，惟尚未視為信貸減值。預期信貸虧損按存續期基準計量。
- 倘財務工具出現信貸減值（尤其是當債務人的合同付款逾期超過90天時），財務工具將轉移至「第三階段」。預期信貸虧損按存續期基準計量。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Other financial assets at amortised cost (Continued)

In view of the history of cooperation with the debtors and collection from them, the management of the Group believes that all of the Group's other receivables are classified in Stage 1 as at 31 December 2022 and 2021, and the credit risk inherent in the Group's outstanding other receivables is not significant.

Net impairment losses on financial assets recognised in profit or loss

During the year, the following losses were recognised in profit or loss in relation to impaired financial assets:

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信用風險 (續)

(ii) 金融資產減值 (續)

按攤銷成本計量的其他金融資產 (續)

鑒於本集團與該等債務人合作及向其收款的歷史，本集團管理層認為，於2022年及2021年12月31日，本集團所有其他應收款項應分類為第一階段，且本集團的未清償其他應收款項的固有信用風險並不重大。

在損益確認的金融資產的減值虧損淨額

年內，下列虧損就已減值金融資產於損益中確認：

		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Impairment losses	減值虧損		
Net (reversal)/provision of impairment losses on trade receivables	貿易應收款項減值虧損 (撥回)／撥備淨額	(22)	143
Net (reversal)/provision of impairment losses on other financial assets at amortised cost	按攤銷成本計量的其他金融資產的減值虧損 (撥回)／撥備淨額	(3)	106
Net (reversal)/provision of impairment losses on financial assets	金融資產的減值虧損 (撥回)／撥備淨額	(25)	249

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(c) Liquidity risk

The Group has significant cash and bank balances, investments in wealth management products and term deposits and liquidity risk is considered to be minimal. Due to the dynamic nature of the underlying business, the Group's finance department maintains flexibility in funding by maintaining adequate cash and cash equivalents.

Cash flow forecasting is performed by the finance department of the Group. The Group's finance department monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs as well as the liabilities to other parties.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

		Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total contractual cash flows	Carrying amount liabilities
		少於1年 RMB'000 人民幣千元	1至2年 RMB'000 人民幣千元	2至5年 RMB'000 人民幣千元	超過5年 RMB'000 人民幣千元	合約現金 流量合計 RMB'000 人民幣千元	負債賬面值 RMB'000 人民幣千元
As at 31 December 2022	於2022年12月31日						
Trade payables (Note 21)	貿易應付款項 (附註21)	396,254	-	-	-	396,254	396,254
Other payables and accruals	其他應付款項及應計費用	82,188	-	-	-	82,188	82,188
Lease liabilities (Note 8)	租賃負債 (附註8)	40,888	15,369	35,787	29,737	121,781	114,307
Total	總計	519,330	15,369	35,787	29,737	600,223	592,749
As at 31 December 2021	於2021年12月31日						
Trade payables (Note 21)	貿易應付款項 (附註21)	294,260	-	-	-	294,260	294,260
Other payables and accruals	其他應付款項及應計費用	69,257	-	-	-	69,257	69,257
Lease liabilities (Note 8)	租賃負債 (附註8)	39,515	30,995	42,601	41,862	154,973	141,391
Total	總計	403,032	30,995	42,601	41,862	518,490	504,908

3. 財務風險管理 (續)

3.1 財務風險因素 (續)

(c) 流動資金風險

本集團有大量現金及銀行結餘、理財產品投資及定期存款，流動資金風險被視為極微。由於相關業務屬動態性質，本集團的財務部持有充足的現金及現金等價物從而維持資金方面的靈活性。

現金流量預測乃由本集團財務部作出。本集團財務部監控對本集團流動資金需求的滾動預測以確保持有充足現金滿足營運需求及對其他方的負債。

下表載列本集團的金融負債按照由資產負債表日期至合約到期日的餘下期間分成相關的到期組別進行的分析。表內所披露金額為合約未貼現現金流量。

3. FINANCIAL RISK MANAGEMENT (Continued)**3.2 Capital management***(a) Risk management*

The Group's objectives when managing capital are to

- safeguard the Group's ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, or return capital to shareholders, issue new shares or sell assets to reduce debt.

As the Group has no external borrowing in 2022 and 2021, the directors of the Company consider that the capital risk is low.

3.3 Fair value estimation*Financial assets and liabilities**(a) Fair value hierarchy*

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the consolidated financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the three levels prescribed under the accounting standards. An explanation of each level follows underneath the table.

3. 財務風險管理 (續)**3.2 資本管理***(a) 風險管理*

本集團的資本管理目標為

- 保障本集團的持續運營，以繼續為股東提供回報及為其他股權持有人帶來利益，及
- 保持最優資本架構以降低資本成本。

為維持或調整資本架構，本集團可調整分派予股東的股息金額，或向股東返還資本、發行新股或出售資產以減少債務。

由於本集團於2022年及2021年並無向外借款，本公司董事認為資本風險較低。

3.3 公平值估計*金融資產及負債**(a) 公平值層級*

本節說明於釐定綜合財務報表內按公平值確認及計量的金融工具公平值時作出的判斷及估計。為得出釐定公平值所用輸入數據的可信程度指標，本集團根據會計準則將其金融工具分為三層。各層級的說明如下表所示。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

(a) Fair value hierarchy (Continued)

At 31 December 2022	於2022年12月31日	Note 附註	Level 1 第一層 RMB'000 人民幣千元	Level 2 第二層 RMB'000 人民幣千元	Level 3 第三層 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Financial assets	金融資產					
Financial assets at fair value through profit or loss (FVPL)	按公平值計入損益 (按公平值計入損益) 的金融資產	16				
– Private equity fund investments	– 私募股權基金投資		–	–	42,187	42,187
– Unlisted equity securities (Note 3.3(d)(ii))	– 非上市股本證券 (附註3.3(d)(ii))		–	–	69,434	69,434
– Unlisted investment in AFTP (i)	– 於集合資金信託計劃的非上市投資(i)		–	24,066	–	24,066
Total	總計		–	24,066	111,621	135,687
At 31 December 2021	於2021年12月31日	Note 附註	Level 1 第一層 RMB'000 人民幣千元	Level 2 第二層 RMB'000 人民幣千元	Level 3 第三層 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Financial assets	金融資產					
Financial assets at fair value through profit or loss (FVPL)	按公平值計入損益 (按公平值計入損益) 的金融資產	16				
– Private equity fund investments	– 私募股權基金投資		–	–	32,692	32,692
– Unlisted equity securities (Note 3.3(d)(ii))	– 非上市股本證券 (附註3.3(d)(ii))		–	–	60,033	60,033
– Unlisted investment in AFTP (i)	– 於集合資金信託計劃的非上市投資(i)		–	22,204	–	22,204
– Wealth management products (“WMPs”)	– 理財產品 (「理財產品」)		–	–	5,000	5,000
Total	總計		–	22,204	97,725	119,929

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(a) 公平值層級 (續)

3. FINANCIAL RISK MANAGEMENT *(Continued)*

3.3 Fair value estimation *(Continued)*

Financial assets and liabilities (Continued)

(a) Fair value hierarchy *(Continued)*

- (i) As at 31 December 2022 and 2021, the Group's financial assets that are measured at fair value using level 2 inputs represent investment in an assemble fund trust plan (the "AFTP") that are redeemable on demand and with quoted net worth (i.e. the unit return) published by the trust company on a weekly basis. Although the quoted net worth of the AFTP is considered observable, it is included in level 2 as such AFTP is not traded in an active market.

There were no transfers between each level for recurring fair value measurement during the year.

3. 財務風險管理 *(續)*

3.3 公平值估計 *(續)*

金融資產及負債 (續)

(a) 公平值層級 *(續)*

- (i) 於2022年及2021年12月31日，本集團採用第二層輸入數據按公平值計量的金融資產為對集合資金信託計劃（「集合資金信託計劃」）的投資，可按要求贖回，並由信託公司每週發佈淨值報價（即單位回報）。儘管集合資金信託計劃的淨值報價被認為是可觀察的，但由於該集合資金信託計劃未有在活躍市場上交易，其被計入第二層。

年內經常性公平值計量各層級之間並無轉移。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

(a) Fair value hierarchy (Continued)

The Group's policy is to recognise transfers into and out of fair value hierarchy levels as at the end of the reporting period.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(a) 公平值層級 (續)

本集團政策為確認於報告期末公平值層級的轉入及轉出。

第一層：對於在市場上交易活躍的金融工具（如公開買賣的衍生工具與股本證券），其公平值乃根據於報告期末市場報價而計算。本集團持有的金融資產所用市場報價為即期市價。該等工具計入第一層。

第二層：對於未有在活躍市場上交易的金融工具（如場外衍生工具），其公平值乃使用估值技術而釐定。該等估值技術盡量使用可觀察市場數據並極少依賴針對實體的估計。倘工具公平值所需的所有重大輸入數據可觀察，則該工具計入第二層。

3. FINANCIAL RISK MANAGEMENT *(Continued)*

3.3 Fair value estimation *(Continued)*

Financial assets and liabilities (Continued)

(a) Fair value hierarchy *(Continued)*

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for private equity fund investments, unlisted equity securities, and wealth management products.

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(a) 公平值層級 (續)

第三層：倘一項或多項重大輸入數據並非基於可觀察市場數據，則該工具計入第三層。私募股權基金投資、非上市股本證券及理財產品即屬此種情況。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

- (b) Fair value measurements using significant unobservable inputs (Level 3)

The following table presents the changes in level 3 items for the periods ended 31 December 2022 and 31 December 2021:

		Private equity fund investments 私募股權 基金投資 RMB'000 人民幣千元	Unlisted equity securities 非上市 股本證券 RMB'000 人民幣千元	Wealth management products 理財產品 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Opening balance as at 1 January 2021	於2021年1月1日的 年初結餘				
		19,576	23,088	–	42,664
Acquisitions	購買	69,112	–	2,059,870	2,128,982
Disposals (including realised gains recognised in profit or loss)	出售 (包括於損益確認的 已變現收益)	(70,674)	–	(2,066,742)	(2,137,416)
Gains recognised in other income and gains – net *	於其他收入及收益淨額 確認的收益*	14,678	36,945	11,872	63,495
Closing balance as at 31 December 2021	於2021年12月31日的 年末結餘	32,692	60,033	5,000	97,725
Acquisitions	購買	25,004	–	2,031,080	2,056,084
Disposals (including realised gains recognised in profit or loss)	出售 (包括於損益確認的 已變現收益)	(7,412)	–	(2,042,707)	(2,050,119)
(Loss)/gains recognised in other income and gains – net *	於其他收入及收益淨額 確認的 (虧損) / 收益*	(8,097)	9,401	6,627	7,931
Closing balance as at 31 December 2022	於2022年12月31日的 年末結餘	42,187	69,434	–	111,621
*Includes unrealised (loss)/gains recognised in profit or loss attributable to balances held at the end of the reporting period		*包括報告期末所持結餘中 於損益確認的未變現 (虧損) / 收益			
2022	2022年	(9,156)	9,401	–	245
2021	2021年	9,129	36,945	–	46,074

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

- (b) 公平值計量使用重大不可觀察輸入數據 (第三層)

下表呈列截至2022年12月31日及2021年12月31日止期間第三層工具的變動：

3. FINANCIAL RISK MANAGEMENT *(Continued)*

3.3 Fair value estimation *(Continued)*

Financial assets and liabilities (Continued)

(c) Valuation processes

The Group has a team of personnel who performs valuation on these level 3 instruments for financial reporting purposes. The team determines the fair value of these level 3 instruments based on available information obtained from the relevant counter parties (including the general partners of the private equity funds, the management of unlisted investees as well as the banks sponsoring and managing the WMPs, etc), at least twice every financial year, which coincides with the Group's semi-annually reporting dates.

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(c) 估值程序

本集團有一隊專員出於財務報告目的對該等第三層工具進行估值。該隊人員每個財政年度至少兩次（與本集團每半年的報告日期一致）根據從有關對手方（包括私募股權基金普通合夥人、非上市投資對象管理層以及發起及管理理財產品的銀行等）獲得的可用資料釐定該等第三層工具的公平值。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

(d) Valuation inputs and relationships to fair value

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements:

Description	Fair value at 公平值於		Valuation Techniques	Un-observable inputs	Range of inputs (probability-weighted average) 輸入數據範圍 (概率加權平均值)		Relationship of unobservable inputs to fair value
	31 December 2022 2022年 12月31日 RMB'000 人民幣千元	31 December 2021 2021年 12月31日 RMB'000 人民幣千元			31 December 2022 2022年 12月31日	31 December 2021 2021年 12月31日	
Private equity fund investments (i)	42,187	32,692	Net Asset Value	N/A as quantitative unobservable inputs are not developed by the Group	n/a	n/a	n/a
私募股權基金投資(i)	42,187	32,692	資產淨值	不適用 (因定量不可觀察輸入數據並非本集團所制定)	不適用	不適用	不適用
Unlisted equity securities (ii)	69,434	60,033	Market comparable companies	PS (price to sales/sales) DLOM (discount for lack of marketability)	PS: 4.1 DLOM: 15.8%	PS: 4.7 DLOM: 25%	Increased or decreased PS by 1 would increase or decrease fair value by RMB18,809,000 (2021: RMB15,452,000).
非上市股本證券(ii)	69,434	60,033	市場可比較 公司	PS (市銷率) DLOM (缺乏市場流通性貼現 率)	PS: 4.1 DLOM: 15.8%	PS: 4.7 DLOM: 25%	Increased or decreased DLOM by 10% would decrease or increase fair value by RMB1,440,000 (2021: RMB2,310,000). PS增加或減少1將使公平值增加或減少人民 幣18,809,000元 (2021年: 人民幣15,452,000 元)。 DLOM增加或減少10%將使公平值減少或 增加人民幣1,440,000元 (2021年: 人民幣 2,310,000元)。

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(d) 估值輸入數據及與公平值的關係

下表概述與第三層公平值計量所用重大不可觀察輸入數據相關的定量資料：

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

(d) Valuation inputs and relationships to fair value (Continued)

Description	Fair value at 公平值於		Valuation Techniques		Range of inputs (probability-weighted average) 輸入數據範圍 (概率加權平均值)		Relationship of unobservable inputs to fair value
	31 December 2022 2022年 12月31日 RMB'000 人民幣千元	31 December 2021 2021年 12月31日 RMB'000 人民幣千元	Un-observable inputs		31 December 2022 2022年 12月31日	31 December 2021 2021年 12月31日	
Wealth management products (iii)	-	5,000	Discounted cash flow	Expected rate of return	n/a	3.55%-4%	Increased or decreased expected rate of return by 1% would increase or decrease fair value by RMB12,000 at 31 December 2021.
理財產品(iii)	-	5,000	貼現現金流量	預期回報率	不適用	3.55%-4%	於2021年12月31日，預期回報率增加或減少1%將使公平值增加或減少人民幣12,000元。

Notes:

- (i) The Group determines the fair value of the private equity fund investments as at 31 December 2022 based on the net asset values of the private equity funds with underlying assets and liabilities measured at fair value as reported by the general partners of the funds.
- (ii) For unlisted equity securities as at 31 December 2022, the fair values are determined by using the market approach and the significant unobservable inputs include the valuation multiples, such as PS and DLOM. Management determines the valuation multiples with reference to the respective multiples of comparable companies, as adjusted by the lack of marketability that market participants would consider when estimating the fair value of these investments.

附註：

- (i) 本集團基於私募股權基金的資產淨值(相關資產及負債按基金普遍合夥人所報的公平值計量)釐定於2022年12月31日私募股權基金投資的公平值。
- (ii) 對於2022年12月31日的非上市股本證券，公平值乃使用市場法釐定，而重大不可觀察輸入數據包括估值乘數(如PS及DLOM)。管理層參照可比公司各自的乘數釐定估值乘數，其中已就市場參與者在估算該等投資公平值時會考慮的缺乏市場流通性作出調整。

Notes to the Consolidated Financial Statements

綜合財務報表附註

3. FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

Financial assets and liabilities (Continued)

(d) Valuation inputs and relationships to fair value (Continued)

- (iii) The Group also invested in certain short-term wealth management products ("WMPs") as at 31 December 2021. The expected rate of return of the WMPs are updated by the banks periodically on a quarterly or more frequent basis. Management uses the expected rate of return for approximation for both cash flow assessment and the discount rate in evaluating the fair values of the WMPs.

4. CRITICAL ESTIMATES AND JUDGEMENTS

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

4.1 Critical accounting estimates

(a) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. These estimates are based on the current market condition and historical experience of manufacturing and selling products of similar nature. Management reassesses these estimates at each balance sheet date.

3. 財務風險管理 (續)

3.3 公平值估計 (續)

金融資產及負債 (續)

(d) 估值輸入數據及與公平值的關係 (續)

- (iii) 於2021年12月31日，本集團亦投資若干短期理財產品（「理財產品」）。銀行按季度或更頻繁地定期更新理財產品的預期回報率。管理層於評估理財產品的公平值時使用預期回報率粗略估算現金流量評估及貼現率。

4. 重大估計及判斷

編製財務報表需要使用會計估計，顧名思義，該等估計甚少符合實際結果。管理層亦須在應用本集團會計政策時作出判斷。

估計及判斷會予以持續評估，且基於歷史經驗及其他因素，包括對未來事件的預期，而該等事件可能對實體造成財務影響且據信在某些情況下屬合理。

4.1 重大會計估計

(a) 存貨的可變現淨值

存貨的可變現淨值按日常業務過程中的估計售價減估計完工成本及作出銷售的估計必要成本計算。該等估計乃基於當前市況以及製造及銷售類似性質產品的過往經驗作出。管理層於各資產負債表日期重估該等估計。

4. CRITICAL ESTIMATES AND JUDGEMENTS (Continued)**4.1 Critical accounting estimates** (Continued)*(b) Current and deferred income taxes*

There are certain transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will be reflected in the income tax expense and deferred tax provisions in the period in which such determination is made. In addition, the realisation of future income tax assets is dependent on the Group's ability to generate sufficient taxable income in future years to utilise income tax benefits and tax loss carry-forwards. Deviations of future profitability from estimates or in the income tax rate would result in adjustments to the value of future income tax assets and liabilities that could have a significant effect on the income tax expenses.

Dividends derived from the Company's subsidiaries in mainland China to foreign investors are subject to withholding tax at the rate of 5% (2021: 5%). The Group regularly assesses its needs to make distributions out of its subsidiaries in mainland China. In this regard, deferred income tax liability will be provided on the undistributed profits to the extent they are expected to be distributed in the future.

4. 重大估計及判斷 (續)**4.1 重大會計估計** (續)*(b) 即期及遞延所得稅*

於日常業務過程中有若干交易及計算難以明確作出最終的稅務釐定。本集團根據對是否將繳付額外稅項的估計確認負債。倘該等事宜的最終稅務結果與初步記錄的金額有所差異，則有關差異將於作出有關釐定期間內所得稅開支及遞延稅項撥備中反映。此外，未來所得稅資產能否變現視乎本集團於未來年度能否產生足夠應課稅收入，以使用所得稅利益及結轉稅項虧損的能力而定。倘估計的未來盈利能力或所得稅稅率有所偏離，則須對未來所得稅資產及負債價值作出調整，繼而可能對所得稅開支構成重大影響。

本公司於中國內地的附屬公司向境外投資者分派股息須按5%（2021年：5%）的稅率繳納預扣稅。本集團定期評估自其中國內地的附屬公司作出分派的需求。就此而言，將就未分派溢利（倘預期日後將獲分派）作出遞延所得稅負債撥備。

Notes to the Consolidated Financial Statements

綜合財務報表附註

5. REVENUE AND SEGMENT INFORMATION

Management determines the operating segments based on the reports reviewed by the chief operating decision makers (“CODM”) that are used to make strategic decisions. The Group’s revenue, expenses, assets, liabilities and capital expenditure are primarily attributable to the manufacturing and sales of hot pot condiment, Chinese-style compound condiment, convenient ready-to-eat food products and others to third party and related party customers, which are considered by the CODM as one segment. The Group’s principal market is Mainland China and its sales to overseas customers contributed to less than 10% of the total revenues. Accordingly, no geographical information is presented. As at 31 December 2022, the total non-current assets other than financial assets and deferred income tax assets located in the PRC amounted to RMB1,771,896,000 (2021: RMB1,639,903,000) and those located in other countries and regions amounted to RMB274,508,000 (2021: RMB150,127,000).

Breakdown of revenue by product category is as follows:

5. 收入及分部資料

管理層基於主要經營決策者（「主要經營決策者」）審閱的報告（用以作出戰略決策）釐定經營分部。本集團的收入、開支、資產、負債及資本開支主要來源於製造及向第三方和關聯方客戶銷售火鍋調味料、中式複合調味料、方便速食產品及其他（獲主要經營決策者視為一個分部）。本集團的主要市場為中國內地，其向海外客戶的銷售額佔總收入不足10%。因此，並無呈列地區資料。截至2022年12月31日，在中國除金融資產及遞延所得稅資產以外的非流動資產總值為人民幣1,771,896,000元（2021年：人民幣1,639,903,000元），而在其他國家及地區則為人民幣274,508,000元（2021年：人民幣150,127,000元）。

按產品系列劃分的收入明細如下：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Revenue recognised at point in time	於某一時點確認的收入		
Hot pot condiment	火鍋調味料		
– Related parties	– 關聯方	1,400,798	1,774,938
– Third parties	– 第三方	2,263,898	1,831,898
Subtotal	小計	3,664,696	3,606,836
Chinese-style compound condiment	中式複合調味料		
– Related parties	– 關聯方	10,414	47,765
– Third parties	– 第三方	558,449	482,683
Subtotal	小計	568,863	530,448
Convenient ready-to-eat food products	方便速食產品		
– Related parties	– 關聯方	78,430	112,074
– Third parties	– 第三方	1,791,639	1,590,986
Subtotal	小計	1,870,069	1,703,060
Others	其他		
– Related parties	– 關聯方	9	241
– Third parties	– 第三方	43,374	102,032
Subtotal	小計	43,383	102,273
Total	總計	6,147,011	5,942,617

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綜合財務報表附註

5. REVENUE AND SEGMENT INFORMATION (Continued)

Revenue from sales attributable to related parties accounted for approximately 24.2% and 32.6% of the Group's total revenue for the years ended 31 December 2022 and 2021, respectively.

5. 收入及分部資料 (續)

關聯方應佔銷售收入分別佔截至2022年及2021年12月31日止年度本集團總收入約24.2%及32.6%。

6. INTANGIBLE ASSETS

6. 無形資產

		Trademark 商標 RMB'000 人民幣千元	Software 軟件 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
At 1 January 2021	於2021年1月1日			
Cost	成本	160	32,075	32,235
Accumulated amortisation	累計攤銷	(43)	(10,699)	(10,742)
Net book amount	賬面淨值	117	21,376	21,493
Year ended 31 December 2021	截至2021年12月31日止年度			
Opening net book amount	年初賬面淨值	117	21,376	21,493
Additions	添置	–	5,023	5,023
Amortisation charge	攤銷費用	(16)	(6,205)	(6,221)
Closing net book amount	年末賬面淨值	101	20,194	20,295
At 31 December 2021	於2021年12月31日			
Cost	成本	160	37,098	37,258
Accumulated amortisation	累計攤銷	(59)	(16,904)	(16,963)
Net book amount	賬面淨值	101	20,194	20,295
Year ended 31 December 2022	截至2022年12月31日止年度			
Opening net book amount	年初賬面淨值	101	20,194	20,295
Additions	添置	–	3,423	3,423
Disposal	處置	–	(100)	(100)
Amortisation charge	攤銷費用	(16)	(6,719)	(6,735)
Closing net book amount	年末賬面淨值	85	16,798	16,883
At 31 December 2022	於2022年12月31日			
Cost	成本	160	40,241	40,401
Accumulated amortisation	累計攤銷	(75)	(23,443)	(23,518)
Net book amount	賬面淨值	85	16,798	16,883

Notes to the Consolidated Financial Statements

綜合財務報表附註

6. INTANGIBLE ASSETS (Continued)

Amortisation expenses has been charged to the consolidated statement of profit or loss and other comprehensive income as follows:

6. 無形資產(續)

攤銷費用已於綜合損益及其他全面收益表中扣除，列示如下：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Cost of sales	銷售成本	516	497
Distribution expenses	經銷開支	441	163
Administrative expenses	行政開支	5,778	5,561
Total	總計	6,735	6,221

Notes to the Consolidated Financial Statements

綜合財務報表附註

7. PROPERTY, PLANT AND EQUIPMENT

7. 物業、廠房及設備

		Freehold land 永久業權土地 RMB'000 人民幣千元	Buildings 樓宇 RMB'000 人民幣千元	Machinery 機器 RMB'000 人民幣千元	Equipment and others 設備及其他 RMB'000 人民幣千元	Vehicles and furniture 車輛及家具 RMB'000 人民幣千元	Leasehold improvements 租賃裝修 RMB'000 人民幣千元	Construction in progress 在建工程 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
As at 1 January 2021	於2021年1月1日								
Cost	成本	38,652	223,462	421,509	105,273	9,492	18,762	158,326	975,476
Accumulated depreciation	累計折舊	-	(40,891)	(89,253)	(44,707)	(4,501)	(6,029)	-	(185,381)
Net book amount	賬面淨值	38,652	182,571	332,256	60,566	4,991	12,733	158,326	790,095
Year ended 31 December 2021	截至2021年12月31日止年度								
Opening net book amount	年初賬面淨值	38,652	182,571	332,256	60,566	4,991	12,733	158,326	790,095
Additions	添置	-	541	193,376	50,434	1,919	1,493	338,984	586,747
Disposals	處置	-	-	(2,564)	(2,103)	(124)	-	-	(4,791)
Transfers	轉讓	-	136,120	-	23,187	-	22,898	(182,205)	-
Depreciation charge	折舊費用	-	(10,124)	(48,401)	(16,680)	(1,264)	(5,629)	-	(82,098)
Exchange rate difference	匯率差異	(4,738)	-	(594)	(81)	(1)	(1,280)	-	(6,694)
Closing net book amount	年末賬面淨值	33,914	309,108	474,073	115,323	5,521	30,215	315,105	1,283,259
As at 31 December 2021	於2021年12月31日								
Cost	成本	33,914	360,123	607,162	174,905	11,286	41,873	315,105	1,544,368
Accumulated depreciation	累計折舊	-	(51,015)	(133,089)	(59,582)	(5,765)	(11,658)	-	(261,109)
Net book amount	賬面淨值	33,914	309,108	474,073	115,323	5,521	30,215	315,105	1,283,259
As at 1 January 2022	於2022年1月1日								
Cost	成本	33,914	360,123	607,162	174,905	11,286	41,873	315,105	1,544,368
Accumulated depreciation	累計折舊	-	(51,015)	(133,089)	(59,582)	(5,765)	(11,658)	-	(261,109)
Net book amount	賬面淨值	33,914	309,108	474,073	115,323	5,521	30,215	315,105	1,283,259
Year ended 31 December 2022	截至2022年12月31日止年度								
Opening net book amount	年初賬面淨值	33,914	309,108	474,073	115,323	5,521	30,215	315,105	1,283,259
Additions	添置	-	-	147,972	16,962	2,369	14,899	320,683	502,885
Disposals	處置	-	-	(5,981)	(1,343)	(30)	(1,261)	-	(8,615)
Transfers	轉讓	-	343,899	13,167	78,693	144	14,846	(450,749)	-
Depreciation charge	折舊費用	-	(16,380)	(70,279)	(22,264)	(1,665)	(7,485)	-	(118,073)
Exchange rate difference	匯率差異	1,818	2,833	742	1,234	24	82	2,570	9,303
Closing net book amount	年末賬面淨值	35,732	639,460	559,694	188,605	6,363	51,296	187,609	1,668,759
As at 31 December 2022	於2022年12月31日								
Cost	成本	35,732	706,855	757,211	268,142	13,741	70,440	187,609	2,039,730
Accumulated depreciation	累計折舊	-	(67,395)	(197,517)	(79,537)	(7,378)	(19,144)	-	(370,971)
Net book amount	賬面淨值	35,732	639,460	559,694	188,605	6,363	51,296	187,609	1,668,759

Notes to the Consolidated Financial Statements

綜合財務報表附註

7. PROPERTY, PLANT AND EQUIPMENT (Continued)

Depreciation expenses has been charged to the consolidated statement of profit or loss and other comprehensive income as follows:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Cost of sales	銷售成本	96,618	66,491
Distribution expenses	經銷開支	3,894	2,451
Administrative expenses	行政開支	17,561	13,156
Total	總計	118,073	82,098

8. LEASES

This note provides information for leases where the Group is a lessee.

(i) Amounts recognised in the balance sheet

The consolidated balance sheet shows the following amounts relating to leases:

8. 租賃

該附註載列有關本集團作為承租人所訂立租約的資料。

(i) 於資產負債表內確認的款項

綜合資產負債表所載列與租賃有關的款項如下：

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Right-of-use assets	使用權資產		
Land use rights	土地使用權	126,488	129,872
Leased properties and warehouses	租賃物業及倉庫	112,782	151,231
Total	總計	239,270	281,103

Notes to the Consolidated Financial Statements

綜合財務報表附註

8. LEASES (Continued)

(i) Amounts recognised in the balance sheet (Continued)

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Lease liabilities	租賃負債		
Current	流動	38,577	36,976
Non-current	非流動	75,730	104,415
Total	總計	114,307	141,391

During the year ended 31 December 2022, the additions to land use rights and leased properties and warehouse amounted to Nil and RMB7,899,000 (2021: Nil and RMB114,432,000), respectively.

8. 租賃 (續)

(i) 於資產負債表內確認的款項 (續)

截至2022年12月31日止年度，土地使用權和租賃物業及倉庫新增金額分別為零及人民幣7,899,000元(2021年：零及人民幣114,432,000元)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

8. LEASES (Continued)

(i) Amounts recognised in the balance sheet (Continued)

Movements on the Group's right-of-use assets are as follow:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
At 1 January	於1月1日		
Cost	成本	333,988	239,900
Accumulated depreciation	累計折舊	(52,885)	(32,391)
Opening net book amount	年初賬面淨值	281,103	207,509
Year ended 31 December	截至12月31日止年度		
Opening net book amount	年初賬面淨值	281,103	207,509
Additions	添置	7,899	114,432
Depreciation charge	折舊費用	(40,777)	(34,881)
Lease termination	租賃終止	(9,262)	(5,989)
Exchange rate difference	匯率差異	307	32
Closing net book amount	年末賬面淨值	239,270	281,103
At 31 December	於12月31日		
Cost	成本	323,561	333,988
Accumulated depreciation	累計折舊	(84,291)	(52,885)
Closing net book amount	年末賬面淨值	239,270	281,103

8. 租賃 (續)

(i) 於資產負債表內確認的款項 (續)

本集團使用權資產變動如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

8. LEASES (Continued)

(ii) Amounts recognised in profit or loss

The consolidated statement of profit or loss and other comprehensive income shows the following amounts relating to leases:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Depreciation charge of right-of-use assets	使用權資產的折舊費用		
Land use rights	土地使用權	3,384	3,841
Leased properties and warehouses	租賃物業及倉庫	37,393	31,040
Total	總計	40,777	34,881
Interest expense (included in finance costs)	利息支出(計入融資成本)	5,856	5,475
Expense relating to short-term leases (included in cost of sales and administrative expenses)	與短期租賃有關的開支(計入銷售成本及行政開支)	13,735	16,486

(iii) The total cash outflow for leases in 2022 was RMB43,711,000 (2021: RMB60,025,000).

(iv) The Group's leasing activities and how these are accounted for

The Group leases various offices, warehouses and has land use rights under long-term lease agreements. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

8. 租賃(續)

(ii) 於損益內確認的款項

綜合損益及其他全面收益表所載列與租賃有關的款項如下：

(iii) 2022年租賃相關現金流出總額為人民幣43,711,000元(2021年：人民幣60,025,000元)。

(iv) 本集團的租賃活動及其會計處理

本集團租賃多處辦公室、倉庫及擁有長期租賃協議下的土地使用權。每份合同的租賃條款均單獨商定，並且包括眾不同的條款及條件。租賃協議不包含契約條款，但租賃資產不得用作借款抵押。

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES

(a) The Group's subsidiaries at 31 December 2022 are set out below:

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital 已發行及繳足 普通股股本／ 註冊資本	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				本集團持有的所有權權益		非控股權益持有的 所有權權益	
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	2022 2022年 %	2021 2021年 %	2022 2022年 %	2021 2021年 %
<i>Directly held:</i> 直接持有：							
Yihai Ltd.	British Virgin Islands Limited liability company	Investment holding and consulting in British Virgin Islands	US\$1	100%	100%	—	—
Yihai Ltd.	英屬處女群島有限責任公司	在英屬處女群島從事投資 控股與諮詢	1美元	100%	100%	—	—
<i>Indirectly held:</i> 間接持有：							
Yihai (China) Food Co., Ltd.	Hong Kong Limited liability company	Investment holding, consulting, and sales of hot pot condiment in Hong Kong	HK\$10,000,000	100%	100%	—	—
頤海（中國）食品有限公司	香港有限責任公司	在香港從事投資控股、諮 詢及銷售火鍋調味料	10,000,000港元	100%	100%	—	—
Yihai (Singapore) Food Pte. Ltd.	Singapore Limited liability company	Sales of hot pot condiment in Singapore	SGD 5,000,000	100%	100%	—	—
Yihai (Singapore) Food Pte. Ltd.	新加坡有限責任公司	在新加坡銷售火鍋調味料	5,000,000新加坡元	100%	100%	—	—
Yihai (US) Food Inc.	USA Incorporated company	Sales of hot pot condiment in the United States	US\$100,000	100%	100%	—	—
Yihai (US) Food Inc.	在美國註冊成立公司	在美國銷售火鍋調味料	100,000美元	100%	100%	—	—
Yihai (Australia) Food Proprietary Limited	Australia Limited liability company	Sales of hot pot condiment in Australia	AUD 10,000	100%	100%	—	—
Yihai (Australia) Food Proprietary Limited	澳大利亞有限責任公司	在澳大利亞銷售火鍋 調味料	10,000澳大利亞元	100%	100%	—	—

9. 附屬公司

(a) 本集團於2022年12月31日的附屬公司載列如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital 已發行及繳足 普通股股本/ 註冊資本	Ownership interest held by the Group	Ownership interest held by non-controlling interests		
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	本集團持有的所有權權益	非控股權益持有的 所有權權益	2022 2022年 %	2021 2021年 %
<i>Indirectly held:</i> 間接持有：							
Taiwan Yihai Food Co., Ltd.	Taiwan Limited liability company	Sales of hot pot condiment in Taiwan	TWD 6,500,000	100%	100%	-	-
Taiwan Yihai Food Co., Ltd.	台灣有限責任公司	在台灣銷售火鍋調味料	6,500,000新台幣	100%	100%	-	-
Yihai Food (Thailand) Co., Ltd.	Thailand Limited liability company	Manufacture and sales of hot pot condiment in in Thailand	THB 523,000,000	100%	100%	-	-
Yihai Food (Thailand) Co., Ltd.	泰國有限責任公司	在泰國生產及銷售火鍋 調味料	523,000,000泰銖	100%	100%	-	-
Yihai (Korea) Food Co., Ltd.	South Korea Limited liability company	Sales of hot pot condiment in South Korea	KRW 989,990,000	100%	100%	-	-
Yihai (Korea) Food Co., Ltd.	韓國有限責任公司	在韓國銷售火鍋調味料	989,990,000韓元	100%	100%	-	-
Yihai Natural Food Manufacturing Sdn. Bhd. (iv)	Malaysia Private limited company	Manufacture and sales of hot pot condiment in Malaysia	MYR 9,000,000	100%	100%	-	-
Yihai Natural Food Manufacturing Sdn. Bhd. (iv)	馬來西亞私人有限責任公司	在馬來西亞生產及銷售火 鍋調味料	9,000,000 馬來西亞令吉	100%	100%	-	-
Yihai (UK) Food Ltd.	The United Kingdom Limited liability company	Sales of hot pot condiment in the United Kingdom	GBP 1,000,000	100%	100%	-	-
Yihai (UK) Food Ltd.	英國有限責任公司	在英國銷售火鍋調味料	1,000,000英鎊	100%	100%	-	-
Yihai (Shanghai) Food Co., Ltd. (i)	Mainland China Limited liability company	Sales of hot pot condiment in China	US\$50,000,000	100%	100%	-	-
頤海(上海)食品有限公司(i)	中國內地有限責任公司	在中國銷售火鍋調味料	50,000,000美元	100%	100%	-	-
Yihai (Zhengzhou) Food Co., Ltd.	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB1,000,000	100%	100%	-	-
頤海(鄭州)食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調 味料	人民幣1,000,000元	100%	100%	-	-

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital 已發行及繳足 普通股股本／ 註冊資本	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	本集團持有的所有權權益		非控股權益持有的 所有權權益	
				2022 2022年 %	2021 2021年 %	2022 2022年 %	2021 2021年 %
Indirectly held: 間接持有：							
Chengdu Yueyihai Co., Ltd. 成都悅頤海商貿有限公司	Mainland China Limited liability company 中國內地有限責任公司	Manufacture and sales of hot pot condiment in China 在中國生產及銷售火鍋調 味料	RMB1,000,000 人民幣1,000,000元	100%	100%	—	—
Yihai Beijing Trading Co., Ltd. 頤海(北京)商貿有限責任公司	Mainland China Limited liability company 中國內地有限責任公司	Sales of hot pot condiment in China 在中國銷售火鍋調味料	RMB1,000,000 人民幣1,000,000元	100%	100%	—	—
Yihai (Bazhou) Food Co., Ltd. 頤海(霸州)食品有限公司	Mainland China Limited liability company 中國內地有限責任公司	Manufacture and sales of hot pot condiment in China 在中國生產及銷售火鍋調 味料	RMB10,000,000 人民幣10,000,000元	100%	100%	—	—
Yihai (Maanshan) Food Co., Ltd. 頤海(馬鞍山)食品有限公司	Mainland China Limited liability company 中國內地有限責任公司	Manufacture and sales of hot pot condiment in China 在中國生產及銷售火鍋調 味料	RMB30,000,000 人民幣30,000,000元	100%	100%	—	—
Fuhai (Maanshan) Food Co., Ltd. 馥海(馬鞍山)食品有限公司	Mainland China Limited liability company 中國內地有限責任公司	Manufacture and sales of hot pot condiment in China 在中國生產及銷售火鍋調 味料	RMB10,000,000 人民幣10,000,000元	60%	60%	40%	40%
Fuhai (Shanghai) Food Technology Co., Ltd. (ii) 馥海(上海)食品科技有限公司(ii)	Mainland China Limited liability company 中國內地有限責任公司	Manufacture and sales of hot pot condiment in China 在中國生產及銷售火鍋調 味料	RMB10,000,000 人民幣10,000,000元	60%	60%	40%	40%

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital 已發行及繳足 普通股股本／ 註冊資本	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	本集團持有的所有權權益		非控股權益持有的 所有權權益	
				2022 2022年 %	2021 2021年 %	2022 2022年 %	2021 2021年 %
Indirectly held: 間接持有：							
Fuhai Bazhou Food Co., Ltd.	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB1,000,000	60%	60%	40%	40%
馥海霸州食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調味料	人民幣1,000,000元	60%	60%	40%	40%
Yihai (Chengdu) Food Co., Ltd.	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB10,000,000	100%	100%	—	—
頤海(成都)食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調味料	人民幣10,000,000元	100%	100%	—	—
Yihai (Luohe) Food Co., Ltd.	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB10,000,000	100%	100%	—	—
頤海(漯河)食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調味料	人民幣10,000,000元	100%	100%	—	—
Yihai Japan Co., Ltd.	Japan Limited liability company	Sales of hot pot condiment in Japan	JPY 99,000,000	100%	100%	—	—
Yihai Japan Co., Ltd.	日本有限責任公司	在日本銷售火鍋調味料	99,000,000日圓	100%	100%	—	—
Yihai (Canada) Food Inc.	Canada Limited liability company	Sales of hot pot condiment in Canada	CAD 10	100%	100%	—	—
Yihai (Canada) Food Inc.	加拿大有限責任公司	在加拿大銷售火鍋調味料	10加元	100%	100%	—	—
Yihai Malaysia Food SDN.BHD.	Malaysia Limited liability company	Sales of hot pot condiment in Malaysia	MYR10,000,000	100%	100%	—	—
Yihai Malaysia Food SDN.BHD.	馬來西亞有限責任公司	在馬來西亞銷售火鍋調味料	10,000,000 馬來西亞令吉	100%	100%	—	—

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital	Ownership interest held by the Group		Ownership interest held by non-controlling interests		
			已發行及繳足 普通股股本／ 註冊資本					
			本集團持有的所有權益	2022 2022年 %	2021 2021年 %	2022 2022年 %	2021 2021年 %	
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	本集團持有的所有權益			非控股權益持有的 所有權益	
Indirectly held: 間接持有：								
Chengdu Fuhai Food Co., Ltd.	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB1,000,000	60%	60%	40%	40%	
成都馥海食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調 味料	人民幣1,000,000元	60%	60%	40%	40%	
Yihai (Kaifeng) Food Co.,Ltd	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB1,000,000	100%	100%	—	—	
頤海（開封）食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調 味料	人民幣1,000,000元	100%	100%	—	—	
Fuhai (Henan) Food Co.,Ltd	Mainland China Limited liability company	Manufacture and sales of hot pot condiment in China	RMB1,000,000	60%	60%	40%	40%	
馥海（河南）食品有限公司	中國內地有限責任公司	在中國生產及銷售火鍋調 味料	人民幣1,000,000元	60%	60%	40%	40%	
Fuhai (Zhaoqing) Food Co., Ltd.	Mainland China Limited liability company	Yet to commence operation in China	RMB5,000,000	60%	60%	40%	40%	
馥海（肇慶）食品有限公司	中國內地有限責任公司	尚未在中國營運	人民幣5,000,000元	60%	60%	40%	40%	
Yihai (Zhaoqing) Food Co., Ltd.	Mainland China Limited liability company	Yet to commence operation in China	RMB5,000,000	100%	100%	—	—	
頤海（肇慶）食品有限公司	中國內地有限責任公司	尚未在中國營運	人民幣5,000,000元	100%	100%	—	—	
Fuhai (Singapore) Food Pte.Ltd.	Singapore Limited liability company	Yet to commence operation in Singapore	—	60%	60%	40%	40%	
Fuhai (Singapore) Food Pte.Ltd.	新加坡有限責任公司	尚未在新加坡營運	—	60%	60%	40%	40%	

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

Name of company	Place of incorporation/ establishment and kind of legal entity	Principal activities and place of operation	Issued and fully paid ordinary share capital/ registered capital 已發行及繳足 普通股股本/ 註冊資本	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
公司名稱	註冊成立／成立地點及 法定實體類型	主要活動及經營地點	註冊資本	本集團持有的所有權權益		非控股權益持有的 所有權權益	
				2022 2022年 %	2021 2021年 %	2022 2022年 %	2021 2021年 %
<i>Indirectly held:</i> 間接持有：							
Sichuan Yihai Food Chopsticks And Hands Co., LTD	Mainland China Limited liability company	Yet to commence operation in China	RMB8,000,000	100%	100%	-	-
四川頤海筷子食品有限公司	中國內地有限責任公司	尚未在中國營運	人民幣8,000,000元	100%	100%	-	-
Yihai (Anhui) Food Technology Co., Ltd	Mainland China Limited liability company	Yet to commence operation in China	RMB30,000,000	100%	100%	-	-
頤海(安徽)食品科技有限公司	中國內地有限責任公司	尚未在中國營運	人民幣30,000,000元	100%	100%	-	-
NanChong Yihai Food Co., Ltd	Mainland China Limited liability company	Yet to commence operation in China	RMB1,000,000	100%	-	-	-
南充頤海食品有限公司	中國內地有限責任公司	尚未在中國營運	人民幣1,000,000元	100%	-	-	-

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(a) The Group's subsidiaries at 31 December 2022 are set out below: (Continued)

Notes:

- (i) This subsidiary is a wholly foreign owned enterprises with limited liability established in mainland China.
- (ii) This subsidiary is a foreign invested enterprise with limited liability established in mainland China.
- (iii) Other subsidiaries established in the mainland China are wholly domestic owned companies.
- (iv) During the year ended 31 December 2021, the Group acquired the remaining 40% equity interest of Yihai Natural Food Manufacturing Sdn. Bhd. ("Yihai Natural Food") from the then non-controlling shareholder at the cash consideration of MYR6,000,000 (equivalent to approximately RMB9,468,000). The Group recognised a decrease in non-controlling interests of RMB6,324,000 and a decrease in equity attributable to owners of the parent of RMB3,144,000. After that transaction, Yihai Natural Food became a wholly-owned subsidiary of the Group.

9. 附屬公司 (續)

(a) 本集團於2022年12月31日的附屬公司載列如下：(續)

附註：

- (i) 該附屬公司為於中國內地成立的外商獨資企業有限責任公司。
- (ii) 該附屬公司為於中國內地成立的外商投資企業有限責任公司。
- (iii) 其他於中國內地成立的附屬公司為國內獨資公司。
- (iv) 截至2021年12月31日止年度內，本集團以現金代價6,000,000馬來西亞令吉（相當於約人民幣9,468,000元）向Yihai Natural Food Manufacturing Sdn. Bhd.（「Yihai Natural Food」）當時的非控股股東收購尚餘的Yihai Natural Food 40%股權。本集團確認非控股權益減少人民幣6,324,000元及母公司擁有人應佔權益減少人民幣3,144,000元。交易後，Yihai Natural Food成為本集團的全資附屬公司。

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(b) Non-controlling interests (“NCI”)

Set out below is summarised financial information for a subsidiary that has non-controlling interests that are material to the Group.

The amounts disclosed for the subsidiary are before inter-company eliminations.

Summarised balance sheet

資產負債表概要

9. 附屬公司 (續)

(b) 非控股權益 (「非控股權益」)

以下所載為一家附屬公司 (擁有對本集團而言屬重大的非控股權益) 的財務資料摘要。

就該附屬公司披露的金額尚未進行公司間對銷。

Fuhai (Shanghai) Food Technology Co., Ltd.

馥海(上海)食品科技
有限公司

As at 31 December
於12月31日

		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Current assets	流動資產	558,193	627,036
Current liabilities	流動負債	200,582	188,370
Current net assets	流動資產淨值	357,611	438,666
Non-current assets	非流動資產	216,031	356,736
Non-current liabilities	非流動負債	30,769	37,526
Non-current net assets	非流動資產淨值	185,262	319,210
Net assets	資產淨值	542,873	757,876
Accumulated NCI	累計非控股權益	217,149	303,150

Notes to the Consolidated Financial Statements

綜合財務報表附註

9. SUBSIDIARIES (Continued)

(b) Non-controlling interests ("NCI") (Continued)

Summarised statement of profit or loss and other comprehensive income 損益及其他全面收益表概要

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Revenue	收入	1,805,812	1,585,717
Profit for the year	年內溢利	184,999	228,931
Other comprehensive income	其他全面收入	—	—
Total comprehensive income	全面收入總額	184,999	228,931
Profit allocated to NCI	分配至非控股權益的 溢利	73,999	91,572

Summarised cash flows 現金流量概要

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Cash flows generated from operating activities	經營活動所得現金流量	165,884	224,579
Cash flows generated from/(used in) investing activities	投資活動所得／ (所用) 現金流量	89,648	(220,553)
Cash flows used in financing activities (Note)	融資活動所用現金流量 (附註)	(411,320)	(9,840)
Net decrease in cash and cash equivalents	現金及現金等價物 減少淨額	(155,788)	(5,814)

Note:

Pursuant to the shareholders' resolution on 10 June 2022, a non-wholly owned subsidiary of the Group has declared a final dividend, among which RMB160,000,000 was distributed to the non-controlling shareholder which held 40% equity interest of the non-wholly owned subsidiary.

附註：

根據股東於2022年6月10日的決議案，本集團一家非全資附屬公司宣派末期股息，其中人民幣160,000,000元分派予持有該非全資附屬公司40%股權的非控股股東。

Notes to the Consolidated Financial Statements

綜合財務報表附註

10. DEFERRED INCOME TAX

(i) Deferred income tax assets

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
The balance comprises temporary differences attributable to:	結餘包括歸屬於下列各項的暫時差異：		
Unrealised profit on intra-group sales	集團內部銷售未變現溢利	2,687	3,394
Tax losses	稅項虧損	45,965	34,373
Lease liabilities	租賃負債	29,070	34,754
Government grants	政府補助	6,324	5,641
Others	其他	1,200	929
Total deferred income tax assets	遞延所得稅資產總值	85,246	79,091
Set-off of deferred income tax liabilities	抵銷遞延所得稅負債	(27,529)	(33,929)
Net deferred income tax assets	遞延所得稅資產淨額	57,717	45,162
Deferred tax assets:	遞延稅項資產：		
– to be recovered within 12 months	– 於12個月內收回	2,687	3,394
– to be recovered after more than 12 months	– 超過12個月後收回	55,030	41,768
		57,717	45,162

10. 遞延所得稅

(i) 遞延所得稅資產

Notes to the Consolidated Financial Statements

綜合財務報表附註

10. DEFERRED INCOME TAX (Continued)

(i) Deferred income tax assets (Continued)

The movement in deferred income tax assets during the year ended 31 December 2022, without taking into consideration of the offsetting of balances within the same tax jurisdiction, is as follows:

Movements	變動	Unrealised profit on intra-group sales 集團內部銷售未變現溢利 RMB'000 人民幣千元	Tax losses 稅項虧損 RMB'000 人民幣千元	Lease liabilities 租賃負債 RMB'000 人民幣千元	Government grants 政府補助 RMB'000 人民幣千元	Others 其他 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
As at 1 January 2021 (Charged)/credited to profit or loss	於2021年1月1日 (扣除)/計入損益	4,379 (985)	10,711 23,662	9,681 25,073	- 5,641	1,199 (270)	25,970 53,121
As at 31 December 2021 (Charged)/credited to profit or loss	於2021年12月31日 (扣除)/計入損益	3,394 (707)	34,373 11,592	34,754 (5,684)	5,641 683	929 271	79,091 6,155
As at 31 December 2022	於2022年12月31日	2,687	45,965	29,070	6,324	1,200	85,246

The Group only recognises deferred income tax assets for cumulative tax losses if it is probable that future taxable amounts will be available to utilise those tax losses. Management will continue to assess the recognition of deferred income tax assets in future reporting periods. As of December 31, 2022, the Group did not recognise deferred income tax assets of RMB9,683,000 (2021: RMB5,394,000) in respect of cumulative tax losses amounting to RMB38,732,000 (2021: RMB21,576,000). These tax losses will expire from 2026 to 2027.

10. 遞延所得稅(續)

(i) 遞延所得稅資產(續)

在不考慮相同稅務司法權區內可抵銷餘額的情況下，於截至2022年12月31日止年度的遞延所得稅資產變動如下：

僅在未來很可能會有應課稅金額用於動用該等稅項虧損時，本集團才會就累計稅項虧損確認遞延所得稅資產。管理層將繼續評估未來匯報期間遞延所得稅資產的確認。於2022年12月31日，本集團未就金額為人民幣38,732,000元(2021年：人民幣21,576,000元)的累計稅項虧損確認遞延所得稅資產人民幣9,683,000元(2021年：人民幣5,394,000元)。該等稅項虧損將於2026年至2027年到期。

Notes to the Consolidated Financial Statements

綜合財務報表附註

10. DEFERRED INCOME TAX (Continued)

(ii) Deferred income tax liabilities

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
The balance comprises temporary differences attributable to:	結餘包括歸屬於下列各項的暫時差異：		
Withholding income tax on profit distribution of mainland China subsidiaries	中國內地附屬公司分派溢利的預提所得稅	37,000	20,000
Right-of-use assets	使用權資產	28,342	37,222
Fair value changes of investments in financial assets	金融資產投資公平值變動	15,599	12,769
Total deferred income tax liabilities	遞延所得稅負債總額	80,941	69,991
Set-off of deferred income tax assets	抵銷遞延所得稅資產	(27,529)	(33,929)
Net deferred income tax liabilities	遞延所得稅負債淨值	53,412	36,062
Deferred tax liabilities:	遞延稅項負債：		
– to be settled within 12 months	– 於12個月內結算	37,000	20,000
– to be settled after more than 12 months	– 超過12個月後結算	16,412	16,062
		53,412	36,062

10. 遞延所得稅(續)

(ii) 遞延所得稅負債

Notes to the Consolidated Financial Statements

綜合財務報表附註

10. DEFERRED INCOME TAX (Continued)

(ii) Deferred income tax liabilities (Continued)

Movements	變動	Withholding income tax on profit distribution of mainland China subsidiaries 中國內地附屬公司分派溢利的預提所得稅 RMB'000 人民幣千元	Right-of-use assets 使用權資產 RMB'000 人民幣千元	Fair value changes of investments in financial assets 金融資產投資公平值變動 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
As at 1 January 2021	於2021年1月1日	20,000	9,805	3,435	33,240
Utilised for the year	年內動用	(10,000)	–	–	(10,000)
Charged to the profit or loss	於損益扣除	10,000	27,417	9,334	46,751
As at 31 December 2021	於2021年12月31日	20,000	37,222	12,769	69,991
Utilised for the year	年內動用	(20,000)	–	–	(20,000)
Charged/(credited) to the profit or loss	於損益扣除／(計入)	37,000	(8,880)	2,830	30,950
As at 31 December 2022	於2022年12月31日	37,000	28,342	15,599	80,941

11. INVENTORIES

11. 存貨

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Raw materials	原材料	145,004	159,209
Finished goods	製成品	242,480	236,071
Total inventories	存貨總額	387,484	395,280

The cost of inventories recognised as expense and included in 'cost of sales' amounted to RMB4,293,129,000 (2021: RMB4,018,664,000), which included write-off of obsolete inventories of RMB2,533,000 (2021: RMB8,180,000).

確認為開支並計入「銷售成本」的存貨成本為人民幣4,293,129,000元(2021年：人民幣4,018,664,000元)，其包括存貨報廢人民幣2,533,000元(2021年：人民幣8,180,000元)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

12. OTHER ASSETS

12. 其他資產

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Prepayments for property, plant and equipment	物業、廠房及設備預付款項	121,492	205,373
Value-added tax recoverable	可收回增值稅	26,660	46,346
Prepayments for marketing and consulting expenses	營銷及諮詢費用預付款	12,861	20,889
Prepayments for purchase of raw materials	購買原材料預付款項	7,383	90,579
Prepayments for short-term leases of warehouses and staff quarters	倉庫及員工宿舍短期租約預付款項	1,215	3,283
Others	其他	6,105	5,587
		175,716	372,057
Less: non-current items	減：非即期項目	(121,492)	(205,373)
Other current assets	其他流動資產	54,224	166,684

13. TRADE RECEIVABLES

13. 貿易應收款項

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Trade receivables	貿易應收款項		
– Third parties	– 第三方	6,163	20,503
– Related parties (Note 34(d))	– 關聯方 (附註34(d))	149,652	216,229
		155,815	236,732
Less: provision for impairment	減：減值撥備	(188)	(210)
Trade receivables – net	貿易應收款項 – 淨額	155,627	236,522

Notes to the Consolidated Financial Statements

綜合財務報表附註

13. TRADE RECEIVABLES (Continued)

- (i) The majority of the Group's third party sales are conducted through receiving advances from customers before delivering the goods to customers, with only a few customers who are granted with credit periods ranged from 30 to 90 days. The related party customers of the Group are granted with 30 days credit period. Ageing analysis based on recognition date of the trade receivables at the respective balance sheet dates is as follows:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Within 3 months	3個月內	155,815	236,732
More than 3 months	3個月以上	–	–
		155,815	236,732

- (ii) The carrying amounts of trade receivables approximate their fair values.

(iii) Impairment and risk exposure

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables. Note 3.1(b) provides for details about the calculation of the allowance.

Information about the impairment of trade receivables and the Group's exposure to credit risk and foreign currency risk has been set out in Note 3.1.

13. 貿易應收款項 (續)

- (i) 本集團的第三方銷售大部分以向客戶交付貨物前收取客戶墊款的方式進行，當中僅有少數客戶獲授出介乎30至90天的信貸期。本集團的關聯方客戶獲授出30天的信貸期。根據貿易應收款項的確認日期於各結算日的賬齡分析如下：

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Within 3 months	3個月內	155,815	236,732
More than 3 months	3個月以上	–	–
		155,815	236,732

- (ii) 貿易應收款項的賬面值與其公平值相若。

(iii) 減值及風險承擔

本集團採用國際財務報告準則第9號的簡化方法計量預期信貸虧損，就所有貿易應收款項整個存續期計量預期虧損撥備。附註3.1(b)提供有關撥備的計算方法詳情。

有關貿易應收款項減值及本集團信貸風險與外幣風險承擔的資料載於附註3.1。

Notes to the Consolidated Financial Statements

綜合財務報表附註

14. OTHER FINANCIAL ASSETS AT AMORTISED COST

14. 按攤銷成本計量的其他金融資產

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Deposit for utilities and leases	公用設施及租賃押金	15,365	16,226
Others	其他	2,193	1,598
		17,558	17,824
Less: provision for impairment	減：減值撥備	(175)	(178)
Other financial assets at amortised cost – net	按攤銷成本計量的其他 金融資產 – 淨額	17,383	17,646

(i) The carrying amounts of other financial assets at amortised cost approximate their fair values.

(i) 按攤銷成本計量的其他金融資產的賬面值與其公平值相若。

(ii) Impairment and risk exposure

(ii) 減值及風險承擔

Note 3.1 sets out information about the impairment of financial assets and the Group's exposure to credit risk.

附註3.1載列有關金融資產減值及本集團信貸風險承擔的資料。

All of the financial assets at amortised cost are denominated in RMB. As a result, there is no exposure to foreign currency risk. There is also no exposure to price risk as the investments will be held to maturity.

全部按攤銷成本計量的金融資產均以人民幣計值。因此，不存在外匯風險。由於投資將持有至到期，因此亦不存在價格風險。

Notes to the Consolidated Financial Statements

綜合財務報表附註

15. CASH AND BANK BALANCES

15. 現金及銀行結餘

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Cash and cash equivalents (a)	現金及現金等價物(a)	1,880,531	1,573,621
Term deposits with initial term over one year (b)	初始期限超過一年的定期存款(b)	200,000	660,000
Term deposits with initial term over three months and within one year (b)	初始期限超過三個月及一年以內的定期存款(b)	611,236	204
Restricted cash (d)	受現制現金(d)	5,000	—
		2,696,767	2,233,825

(a) Cash and cash equivalents include current deposits and term deposits with initial term within three months.

(b) The interest rates on term deposits with initial term over three months and within one year as at 31 December 2022 range from 3.00% to 4.34% (2021: 2.05%-2.10%) per annum. The interest rates on term deposits with initial term over one year as at 31 December 2022 range from 3.25% to 3.55% (2021: 3.05%-3.65%) per annum. The deposits earn interests at fixed rates based on prevailing market rates.

(a) 現金及現金等價物包括活期存款及初始期限為三個月內的定期存款。

(b) 於2022年12月31日，初始期限為三個月以上及一年以內的定期存款的年利率為介乎3.00%至4.34%（2021年：2.05%至2.10%）。於2022年12月31日，初始期限為一年以上的定期存款的年利率介乎3.25%至3.55%（2021年：3.05%至3.65%）。存款按現行市價的固定利率賺取利息。

Notes to the Consolidated Financial Statements

綜合財務報表附註

15. CASH AND BANK BALANCES (Continued)

- (c) As at 31 December 2022 and 2021, cash and cash equivalents, and term deposits were denominated in the following currencies:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
RMB	人民幣	1,536,340	1,788,040
US\$	美元	967,010	276,379
HK\$	港元	64,074	47,103
MYR\$	馬來西亞令吉	40,137	43,617
Others	其他	84,206	78,686
Total	總計	2,691,767	2,233,825

- (d) The restricted cash represents bank deposit as restricted guarantee for the Group's investing purpose and therefore not available for general use by the other entities within the Group. The restricted cash is dominated in RMB.

As at 31 December 2022, cash and cash equivalents of RMB7,754,000 (2021: RMB1,687,000) represented deposits held in certain online payment platforms.

The conversion of RMB denominated balances into foreign currencies and the remittance of such foreign currencies denominated bank balances and cash out of mainland China are subject to relevant rules and regulations of foreign exchange control promulgated by mainland China government.

15. 現金及銀行結餘 (續)

- (c) 於2022年及2021年12月31日，現金及現金等價物及定期存款以下列貨幣計值：

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
RMB	人民幣	1,536,340	1,788,040
US\$	美元	967,010	276,379
HK\$	港元	64,074	47,103
MYR\$	馬來西亞令吉	40,137	43,617
Others	其他	84,206	78,686
Total	總計	2,691,767	2,233,825

(d) 受限制現金指用於本集團投資用途而作為受限制擔保的銀行存款，故不可由本集團旗下其他實體作一般用途。受限制現金以人民幣計值。

於2022年12月31日，現金及現金等價物人民幣7,754,000元（2021年：人民幣1,687,000元）為在若干網絡付款平台持有的存款。

將以人民幣列值的結餘換算為外幣及將該等外幣計值的銀行結餘及現金匯出中國內地，須遵守中國內地政府頒佈的有關外匯管制規則及法規。

Notes to the Consolidated Financial Statements

綜合財務報表附註

16. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

(i) Classification of financial assets at fair value through profit or loss

The Group classifies the following financial assets at fair value through profit or loss (FVPL):

- debt investments that do not qualify for measurement at either amortised cost or FVOCI;
- equity investments that are held for trading; and
- equity investments for which the Group has not elected to recognise fair value gains and losses through OCI.

Financial assets measured at FVPL include the following:

16. 按公平值計入損益的金融資產

(i) 按公平值計入損益的金融資產的分類

本集團將下列金融資產分類為按公平值計入損益（按公平值計入損益）：

- 不合資格按攤銷成本或按公平值計入其他全面收益計量的債務投資；
- 持作交易的股本投資；及
- 本集團並無選擇透過其他全面收益確認公平值收益及虧損的股本投資。

按公平值計入損益計量的金融資產包括以下各項：

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Non-current assets	非流動資產		
– Unlisted equity securities	– 非上市股本證券	69,434	60,033
– Private equity fund investments	– 私募股權基金投資	42,187	32,692
– Unlisted investment in AFTP	– 於集合資金信託計劃的非上市投資	24,066	22,204
		135,687	114,929
Current assets	流動資產		
– Wealth management products	– 理財產品	–	5,000

Notes to the Consolidated Financial Statements

綜合財務報表附註

16. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (Continued)

(i) Classification of financial assets at fair value through profit or loss (Continued)

Financial assets at FVPL are denominated in the following currencies:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
– RMB	– 人民幣	113,421	87,237
– US\$	– 美元	22,266	32,692
		135,687	119,929

(ii) Amounts recognised in profit or loss

During the year, the following gains/(losses) were recognised in profit or loss:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Fair value change on WMPs	理財產品公平值變動	6,627	11,872
Fair value change on private equity fund investments	私募股權基金投資公平值變動	(8,097)	14,678
Fair value change on unlisted investment in AFTP	於集合資金信託計劃的非上市投資公平值變動	1,863	555
Fair value change on unlisted equity securities	非上市股本證券公平值變動	9,401	36,945
Total (Note 27)	總計(附註27)	9,794	64,050

(iii) Risk exposure and fair value measurements

Information about the methods and assumptions used in determining fair value has been set out in Note 3.3.

16. 按公平值計入損益的金融資產 (續)

(i) 按公平值計入損益的金融資產的分類(續)

按公平值計入損益計量的金融資產以下列貨幣計值：

(ii) 於損益內確認的金額

年內，下列收益／(虧損)於損益內確認：

(iii) 風險承擔及公平值計量

有關釐定公平值時所用的方法及假設的資料載於附註3.3。

Notes to the Consolidated Financial Statements

綜合財務報表附註

17. SHARE CAPITAL

17. 股本

		2022 2022年 Shares 股份	2021 2021年 Shares 股份	2022 2022年 US\$'000 千美元	2021 2021年 US\$'000 千美元
Authorised:	法定：				
Ordinary shares of US\$0.00001 each	每股0.00001美元的 普通股				
On 1 January 2021, 31 December 2021 and 2022	於2021年1月1日、 2021年及2022 12月31日	5,000,000,000	5,000,000,000	50	50

Issued and fully paid ordinary shares:

已發行及繳足普通股：

		Number of ordinary shares 普通股數目	Nominal value of ordinary shares 普通股面值 US\$ 美元	Equivalent nominal value of ordinary shares 普通股 等額面值 RMB'000 人民幣千元
On 1 January 2021, 31 December 2021 and 2022	於2021年1月1日、 2021年及2022 12月31日	1,046,900,000	10,469	68

18. SHARES HELD FOR RESTRICTED SHARE UNIT SCHEME

18. 就受限制股份單位計劃持有的股份

		2022 2022年 Shares 股份	2021 2021年 Shares 股份	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Shares held for restricted share unit scheme of US\$0.00001 each	就受限制股份單位 計劃持有 每股0.00001美元的 股份	66,568,000	66,568,000	4	4

Notes to the Consolidated Financial Statements

綜合財務報表附註

19. OTHER RESERVES

The following table shows the movements in other reserves during the year.

19. 其他儲備

下表列示其他儲備於年內的變化。

		Share premium	Merger reserve (Note a)	Statutory reserve (Note b)	Capital reserve	Foreign currency translation reserve	Total
		股份溢價	合併儲備	法定儲備	資本儲備	外幣換算	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
As at 1 January 2021	於2021年1月1日	602,750	(445)	176,066	-	675	779,046
Currency translation differences	匯兌差額	-	-	-	-	(9,200)	(9,200)
Appropriation to statutory reserves	撥作法定儲備	-	-	35,513	-	-	35,513
Acquisition of non-controlling interests	收購非控股權益	-	-	-	(3,144)	-	(3,144)
Dividends paid (Note 31)	已付股息(附註31)	(243,529)	-	-	-	-	(243,529)
As at 31 December 2021	於2021年12月31日	359,221	(445)	211,579	(3,144)	(8,525)	558,686
As at 1 January 2022	於2022年1月1日	359,221	(445)	211,579	(3,144)	(8,525)	558,686
Currency translation differences	匯兌差額	-	-	-	-	(3,138)	(3,138)
Appropriation to statutory reserves	撥作法定儲備	-	-	51,974	-	-	51,974
Dividends paid (Note 31)	已付股息(附註31)	(224,563)	-	-	-	-	(224,563)
As at 31 December 2022	於2022年12月31日	134,658	(445)	263,553	(3,144)	(11,663)	382,959

(a) The merger reserve represented the aggregate difference between the considerations paid and the carrying amounts of the assets acquired in the reorganisation as completed for the Listing.

(b) The Company's subsidiaries incorporated in mainland China are required to make appropriations to statutory reserves from their profit for the year after offsetting accumulated losses carried forward from prior years as determined under mainland China accounting regulations and before distribution to equity holders. The percentages to be appropriated to such statutory reserve are determined according to the relevant regulations in mainland China, and further appropriation is optional when the accumulated fund is 50% or more of the registered capital of the subsidiaries.

(a) 合併儲備指已付代價與為上市完成重組中所收購資產的賬面值之間的總差額。

(b) 本公司於中國內地註冊成立的附屬公司須自年內溢利中，經抵銷根據中國內地會計規例釐定的過往年度結轉累計虧損後以及於向股權持有人分派前，提撥法定儲備。向法定儲備撥款的百分比乃按照中國內地相關規例釐定，而倘累計資金達附屬公司註冊資本的50%或以上，則可選擇是否作進一步提撥。

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綜合財務報表附註

20. RESTRICTED SHARE UNIT SCHEME

The Company adopted Restricted Share Unit (the “RSU”) Scheme on 24 February 2016 with a duration of 10 years commencing from the adoption date. The objective of the RSU Scheme is to encourage and retain selected participants which include directors, employees, officers, and distributors of the Group, to work with the Group and to provide additional incentive for them to achieve performance goals.

Under the RSU Scheme, the Company repurchased 53,680,000 ordinary shares from JLJH YIHAI Ltd., one of the shareholders of the Company, at a total consideration of US\$638,108 (equivalent to RMB4,166,000) in 2016. The shares under the RSU Scheme have been changed to 77,220,000 after the capitalisation issue on 13 July 2016. These RSU shares have been held by Vistra Fiduciary (HK) Limited (“RSU Trustee”) in trust for the benefit of the participants to the scheme and will be released to participants upon vesting of each RSU.

The maximum number of ordinary shares that may be awarded by the Board of Directors pursuant to the Share Award Scheme must not, on an aggregate basis, exceed 10% of the issued ordinary shares in the share capital of the Company as at 24 February 2016.

The fair value of Restricted Shares based on the market value of the Company’s shares on the grant date is charged to profit or loss as employee benefit expenses of the Group.

The Group has granted an aggregate of 10,652,000 shares under the Share Award Scheme and all awarded shares were vested before the year of 2019. There were no new granted shares under the Share Award Scheme in 2021 and 2022, and the impact on profit or loss was nil during the years ended 31 December 2022 and 2021.

20. 受限制股份單位計劃

本公司於2016年2月24日採納受限制股份單位（「受限制股份單位」）計劃，自採納日期起計為期10年。受限制股份單位計劃的目的為鼓勵及留住特定參與者（包括本集團董事、僱員、高級職員及經銷商）於本集團工作，並為彼等提供額外獎勵以實現業績目標。

根據受限制股份單位計劃，於2016年，本公司自本公司其中一名股東JLJH YIHAI Ltd.購回53,680,000股普通股，總代價為638,108美元（相等於人民幣4,166,000元）。於2016年7月13日資本化發行後，受限制股份單位計劃中的股份已變更為77,220,000股。該等受限制股份單位股份以信託方式由Vistra Fiduciary (HK) Limited（「受限制股份單位受託人」）就計劃參與者的利益持有，並將於每個受限制股份單位歸屬後發放予參與者。

董事會根據股份獎勵計劃可能獲得的普通股數目上限合共不得超過本公司股本於2016年2月24日已發行普通股的10%。

按本公司股份於授出日期的市場價值計算的受限制股份的公平值於本集團損益內作為僱員福利開支扣除。

本集團根據股份獎勵計劃授出合共10,652,000股股份，所有獎勵股份於2019年前已歸屬。於2021年及2022年，概無股份獎勵計劃下的新授出股份，截至2022年及2021年12月31日止年度，對損益的影響為零。

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綜合財務報表附註

21. TRADE PAYABLES

Trade payables mainly arose from the purchase of materials. The credit terms of trade payables granted by the vendors are usually 30 to 90 days.

At 31 December 2022 and 2021, the ageing analysis of the trade payables based on invoice date is as follows:

21. 貿易應付款項

貿易應付款項主要源自購買材料。賣方授出的貿易應付款項信貸期通常為30至90天。

於2022年及2021年12月31日，基於發票日期的貿易應付款項賬齡分析如下：

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Within 3 months	3個月內	394,221	292,197
3 to 6 months	3個月至6個月	1,599	1,737
6 months to 1 year	6個月至1年	434	326
Total	總計	396,254	294,260

22. OTHER PAYABLES AND ACCRUALS

22. 其他應付款項及應計費用

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Other tax payables	其他應付稅項	64,573	87,281
Wages, salaries and other employee benefits	工資、薪金及其他僱員福利	57,154	40,659
Suppliers' deposits	供應商按金	33,154	23,640
Payables for equipment	應付設備款項	22,754	28,208
Payables for legal and professional fees	應付法律及專業費用	9,699	3,766
Payables for labour outsourcing fee	應付勞務外包費用	5,675	2,954
Payables for storage fee	應付存儲費用	1,785	2,866
Payables for construction	應付工程款	1,549	4,371
Amounts due to related parties (Note 34(d))	應付關聯方款項(附註34(d))	113	210
Others	其他	7,459	3,242
Total	總計	203,915	197,197

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綜合財務報表附註

23. CONTRACT LIABILITIES

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Advances from customers	預收客戶款項	102,785	108,466

(i) Revenue recognised in relation to contract liabilities:

The following table shows how much of the revenue recognised in the current reporting period relates to carried-forward contract liabilities.

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Revenue recognised that was included in the contract liability balance at the beginning of the reporting period	計入報告期初合約負債結餘的已確認收益	108,466	80,100

Management expects that the contract liabilities as of 31 December 2022 will be recognised as revenue during the next reporting period. The Group applied the practical expedient of not to disclose the transaction price allocated to the unsatisfied performance obligations as contracts term less than 12 months.

23. 合約負債

(i) 就合約負債確認的收益：

下表列示於本報告期確認的與結轉合約負債有關的收益金額。

管理層預期於2022年12月31日的合約負債將於下一報告期確認為收入。由於合約期少於12月，本集團採用實際可行之方法不披露分配至未達成履約責任的交易價格。

24. OTHER NON-CURRENT LIABILITY

During the years ended 31 December 2021 and 2022, the Group received government grants amounting to RMB23,750,000 and RMB4,000,000, respectively, mainly for the construction of manufacturing plants. Such government grants were included in non-current liability as deferred income and were credited to profit or loss on a straight-line basis over the expected useful lives of the related asset of 20-50 years. The amounts of deferred income not expected to be realised to profit or loss within the next twelve months from 31 December 2022 amounted to approximately RMB25,297,000 as at 31 December 2022 (2021: RMB22,563,000).

24. 其他非流動負債

截至2021年及2022年12月31日止年度，本集團主要就建設生產廠房分別收到政府補助人民幣23,750,000元及人民幣4,000,000元。該等政府補助列入非流動負債作為遞延收入，並按有關資產的20-50年預計使用年期以直線法計入損益。於2022年12月31日，預期不會自2022年12月31日起計未來12個月內變現至損益的遞延收入金額約為人民幣25,297,000元（2021年：人民幣22,563,000元）。

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綜合財務報表附註

25. EXPENSES BY NATURE

Expenses included in cost of sales, distribution expenses and administrative expenses are analysed as follows:

25. 按性質劃分的開支

計入銷售成本、經銷開支及行政開支的開支分析如下：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Changes in inventories of finished goods	製成品存貨變動	(6,409)	24,305
Raw materials and consumables used	已使用原材料及耗材	3,801,383	3,570,057
Employee benefit expenses (Note 26)	僱員福利開支 (附註26)	545,352	521,595
Transportation and related charges	運輸及相關支出	211,013	199,568
Advertising and other marketing expenses	廣告及其他營銷開支	135,783	224,145
Depreciation of property, plant and equipment (Note 7)	物業、廠房及設備折舊 (附註7)	118,073	82,098
Utilities	公共事業	71,424	52,473
Warehouse expenses	倉儲費用	54,636	60,088
Taxes and surcharges	稅項及附加費	40,786	38,095
Depreciation of right-of-use assets (Note 8)	使用權資產折舊 (附註8)	40,777	34,881
Travel and entertainment expenses	差旅及招待費	29,464	32,190
Technical supporting fees, professional fees and other services fees	技術支援費用、專業費用及其他服務費用	24,350	25,169
Expense relating to short-term leases (Note 8)	與短期租賃有關的開支 (附註8)	13,735	16,486
Amortisation of intangible assets (Note 6)	無形資產攤銷 (附註6)	6,735	6,221
Auditor's remuneration	核數師薪酬		
– Audit services	– 審計服務	3,330	3,260
– Non-audit services	– 非審計服務	837	680
(Reversal of)/provision for impairment on financial assets (Note 3.1(b))	金融資產的減值 (撥回)/撥備 (附註3.1(b))	(25)	249
Write-off of obsolete inventories	存貨報廢	2,533	8,180
Other expenses	其他開支	73,736	63,513
Total	總計	5,167,513	4,963,253

Notes to the Consolidated Financial Statements

綜合財務報表附註

26. EMPLOYEE BENEFIT EXPENSES

26. 僱員福利費用

Year ended 31 December

截至12月31日止年度

		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Wages, salaries and bonuses	工資、薪金及花紅	500,817	487,019
Contributions to pension plans (a)	退休金計劃的供款(a)	22,875	16,528
Other benefits	其他福利	21,660	18,048
Total	總計	545,352	521,595

(a) Contributions to pension plans

Employees of the Group companies in the PRC are required to participate in a defined contribution retirement scheme administered and operated by the local municipal government. The Group contributes funds which are calculated on fixed percentage of the employees' salary (subject to a floor and cap) as set by local municipal governments to each scheme locally to fund the retirement benefits of the employees. During the year ended 31 December 2022, no forfeited contributions were utilised by the Group to reduce its contributions for the current year (2021: Nil)

(a) 退休金計劃供款

本集團中國公司的僱員須參加由當地市政府管理及運作的界定供款退休計劃。本集團按當地市政府設定的僱員薪金的固定比率（受下限及上限所規限）向當地各計劃供款，為僱員的退休福利提供資金。截至2022年12月31日止年度，本集團概無使用已沒收供款以減低其於本年度的供款（2021年：無）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

26. EMPLOYEE BENEFIT EXPENSES (Continued)

(b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year ended 31 December 2022 include 3 (Year ended 31 December 2021: 5) directors whose emoluments are reflected in the analysis shown in Note 36. The emoluments payable to the remaining 2 individuals (Year ended 31 December 2021: Nil) during the year are as follows:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB' 000 人民幣千元	2021 2021年 RMB' 000 人民幣千元
Wages, salaries and bonuses	工資、薪金及花紅	5,650	—
Contributions to pension plans	退休金計劃供款	93	—
Other benefits	其他福利	119	—
Total	總計	5,862	—

The emoluments fell within the following bands:

酬金介於以下範圍：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年	2021 2021年
Emolument bands:	酬金範圍：		
HKD3,000,001 to HKD3,500,000	3,000,001港元至 3,500,000港元	1	—
HKD3,500,001 to HKD4,000,000	3,500,001港元至 4,000,000港元	1	—

Notes to the Consolidated Financial Statements

綜合財務報表附註

27. OTHER INCOME AND GAINS – NET

27. 其他收入及收益淨額

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Government grants	政府補助	83,704	113,939
Change in fair value of financial assets at fair value through profit or loss (Note 16(ii))	按公平值計入損益的金融資產的公平值變動(附註16(ii))	9,794	64,050
Sales of scrap materials	廢料銷售	9,896	10,228
Losses on disposal of property, plant and equipment	處置物業、廠房及設備的虧損	(6,679)	(3,069)
Losses on disposal of intangible assets	處置無形資產的虧損	(100)	–
Donation	捐贈	(532)	(6,140)
Net foreign exchange gains/(losses)	外匯收益／(虧損)淨額	36,462	(18,810)
Others	其他	5,669	7,469
Total other income and gains – net	其他收入及收益淨額總額	138,214	167,667

Government grant is mainly from tax refund for growing local economic development and amortization of deferred income from assets-related government grants. There are no unfulfilled conditions or other contingencies attaching to these grants. The Group did not benefit directly from any other forms of government assistance.

政府補助主要來自用於提升地方經濟開發的退稅及來自資產相關政府補助遞延收入的攤銷。概無有關該等補助的未履行情況或其他或然情況。本集團並無直接受惠於任何其他形式的政府資助。

28. FINANCE INCOME – NET

28. 融資收入淨額

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Finance income	融資收入		
– Interest income	– 利息收入	30,291	28,605
Finance costs	融資成本		
– Interest on lease liabilities (Note 8(ii))	– 租賃負債利息(附註8(ii))	(5,856)	(5,475)
Finance income – net	融資收入淨額	24,435	23,130

Notes to the Consolidated Financial Statements

綜合財務報表附註

29. INCOME TAX EXPENSE

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Current income tax	即期所得稅	321,366	328,972
Deferred income tax expense/(credit) (Note 10)	遞延所得稅開支／(抵免) (附註10)	4,795	(16,370)
Income tax expense	所得稅開支	326,161	312,602

(a) Cayman Islands income tax

The Company was incorporated in Cayman Islands as an exempted company with limited liability under the Companies Law of Cayman Islands and, accordingly, is exempted from payment of local income tax.

(b) Hong Kong profits tax

Hong Kong profits tax has been provided at the rate of 16.5% on the Group's estimated assessable profit for the year ended 31 December 2022 (2021: 16.5%).

(c) Overseas income tax

The Company's subsidiaries incorporated overseas are subject to overseas profits tax at 10% to 30% on estimated assessable profit for the year ended 31 December 2022 (2021: 10% to 27%).

(d) Mainland China Corporate Income Tax ("CIT")

The income tax provision of the Group in respect of operations in mainland China has been calculated at the tax rate of 25% on the estimated assessable profits for the years ended 31 December 2022 and 2021, based on the existing legislation, interpretations and practices in respect thereof.

29. 所得稅開支

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Current income tax	即期所得稅	321,366	328,972
Deferred income tax expense/(credit) (Note 10)	遞延所得稅開支／(抵免) (附註10)	4,795	(16,370)
Income tax expense	所得稅開支	326,161	312,602

(a) 開曼群島所得稅

本公司根據開曼群島公司法於開曼群島註冊成立為獲豁免有限公司，故獲豁免繳納當地所得稅。

(b) 香港利得稅

截至2022年12月31日止年度，本集團已就估計應課稅溢利按16.5%的稅率撥備香港利得稅(2021年：16.5%)。

(c) 海外所得稅

截至2022年12月31日止年度，本公司在海外註冊成立的附屬公司須就估計應課稅溢利按10%至30%的稅率繳納海外利得稅(2021年：10%至27%)。

(d) 中國內地企業所得稅(「企業所得稅」)

本集團已根據現行法例、詮釋及有關慣例於截至2022年及2021年12月31日止年度就估計應課稅溢利按25%的稅率計算其中國內地業務的所得稅撥備。

29. INCOME TAX EXPENSE (Continued)

(e) Mainland China withholding tax (“WHT”)

According to the applicable mainland China tax regulations, dividends distributed by a company established in mainland China to a foreign investor with respect to profit derived after 1 January 2008 are generally subject to WHT at the rate of 10%. If a foreign investor incorporated in Hong Kong meets the conditions and requirements under the double taxation treaty arrangement entered into between mainland China and Hong Kong, the relevant withholding tax rate will be 5%.

In anticipation of distributing a proportion of the profit earned for the year ended 31 December 2022 by one of the Company’s mainland China subsidiaries to its overseas shareholder, also a subsidiary of the Company, a deferred income tax liability of RMB37,000,000 (2021: RMB20,000,000) was recognised in these consolidated financial statements.

Deferred income tax liabilities of RMB152,534,000 (2021: RMB152,534,000) have not been recognised in these consolidated financial statements as the withholding tax that would be payable on the distributable retained earnings of the Company’s subsidiaries in mainland China. Such amounts totaling RMB3,050,678,000 (2021: RMB3,050,678,000) are not currently intended to be distributed to the subsidiaries incorporated overseas in the foreseeable future.

29. 所得稅開支(續)

(e) 中國內地預扣稅(「預扣稅」)

根據適用的中國內地稅務法規，於中國內地成立的公司就2008年1月1日之後賺取的溢利向境外投資者分派股息一般須按10%稅率繳納預扣稅。倘若境外投資者於香港註冊成立，並符合中國內地與香港訂立的雙邊稅務安排項下的條件及規定，則相關預扣稅稅率將為5%。

預計將截至2022年12月31日止年度本公司其中一家中國內地附屬公司賺取的部分溢利分配予其境外股東(亦為本公司的附屬公司)，已於該等綜合財務報表確認遞延所得稅負債人民幣37,000,000元(2021年：人民幣20,000,000元)。

本集團並未於該等綜合財務報表將遞延所得稅負債人民幣152,534,000元(2021年：人民幣152,534,000元)確認為本公司中國內地附屬公司產生的可分派保留盈利而可能需支付的預扣稅。該等保留盈利合共為人民幣3,050,678,000元(2021年：人民幣3,050,678,000元)，目前並無計劃在可見將來分配予在海外註冊成立的附屬公司。

Notes to the Consolidated Financial Statements

綜合財務報表附註

29. INCOME TAX EXPENSE (Continued)

(e) Mainland China withholding tax ("WHT") (Continued)

The tax on the Group's profit before income tax differs from the theoretical amount that would arise using the domestic tax rates applicable to profits in the respective countries are as follows:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Profit before income tax	除所得稅前溢利	1,142,147	1,170,161
Tax calculated at domestic tax rates applicable to profits in the respective countries	按有關國家適用於溢利的國內稅率計算的稅項	279,706	293,888
Expenses not deductible for tax purposes	不可扣稅開支	5,275	3,349
Income not subject to tax	毋須課稅收入	(109)	(29)
Reversal of over-provision of withholding tax in the prior year (i)	過往年度預扣稅超額撥備撥回(i)	—	(10,000)
Withholding taxation on the distribution of profits of a mainland China subsidiary to an overseas subsidiary during the year	年內中國內地附屬公司向境外附屬公司所分派溢利的預扣稅	37,000	20,000
Tax losses for which no deferred income tax assets was recognised	尚未確認遞延所得稅資產的稅項虧損	4,289	5,394
Taxation charge	稅項支出	326,161	312,602

- (i) As at 31 December 2020, one of the Company's mainland China subsidiary (the "mainland China company") recognized a deferred income tax liability of RMB20,000,000 with intended distribution of profit to its Hong Kong shareholder ("HK company", also a subsidiary of the Company) amounting to RMB200,000,000 at 10% withholding tax rate. During the year 2021, the HK company completed its tax filing to meet the conditions and requirements under the double taxation treaty arrangement, which leads to a change of applicable withholding tax rate to 5%. Therefore, the mainland China company eventually paid RMB10,000,000 withholding tax and the over-provision of withholding tax of RMB10,000,000 was reversed during this year.

29. 所得稅開支(續)

(e) 中國內地預扣稅(「預扣稅」)(續)

對本集團除所得稅前溢利所徵稅款與按有關國家適用於溢利的國內稅率產生的理論稅款的差額如下：

- (i) 於2020年12月31日，本公司其中一家中國內地附屬公司(「中國內地公司」)確認遞延所得稅負債人民幣20,000,000元，向其香港股東(「香港公司」，亦為本公司附屬公司)的擬分配利潤為人民幣200,000,000元，預扣稅率為10%。於2021年，香港公司完成稅務申報，以符合雙重徵稅協定的條件及規定，從而導致適用預扣稅率變更為5%。因此，中國內地公司最終支付人民幣10,000,000元的預扣稅及撥回預扣稅超額撥備人民幣10,000,000元。

Notes to the Consolidated Financial Statements

綜合財務報表附註

30. EARNINGS PER SHARE

a. Basic earnings per share

Basic earnings per share for each of the years ended 31 December 2022 and 2021 are calculated by dividing the profit of the Group attributable to the owners of the Company by the weighted average number of ordinary shares in issue less shares held for restricted share unit scheme during the year.

		Year ended 31 December 截至12月31日止年度	
		2022 2022年	2021 2021年
Profit attributable to owners of the Company (RMB'000)	本公司擁有人應佔溢利 (人民幣千元)	741,987	766,201
Weighted average number of ordinary shares in issue less shares held for RSU Scheme (thousands)	已發行普通股的加權平均數減去就受限制股份單位計劃持有的股份 (千股)	980,332	980,332
Basic earnings per share (RMB cents)	每股基本盈利 (人民幣分)	75.7	78.2

b. Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

Diluted earnings per share is same as the basic earnings per share since the Group does not have any potential dilutive ordinary share in issue as of 31 December 2022 and 2021.

30. 每股盈利

a. 每股基本盈利

截至2022年及2021年12月31日止年度各年的每股基本盈利乃按本公司擁有人應佔本集團溢利除以已發行普通股加權平均數與年內根據受限制股份單位計劃所持股份數目之差額計算。

b. 每股攤薄盈利

每股攤薄盈利透過調整發行在外普通股的加權平均數以假設轉換所有潛在攤薄普通股而計算。

由於本集團於2022年及2021年12月31日並無任何潛在攤薄已發行普通股，故每股攤薄盈利與每股基本盈利相同。

Notes to the Consolidated Financial Statements

綜合財務報表附註

31. DIVIDENDS

(i) Ordinary shares

The total dividends paid in 2022 amounted to RMB224,563,000 or RMB21.9563 cents per share (2021: RMB243,529,000 or RMB25.003 cents per share) (which are net of the dividend of RMB15,374,000 (2021: RMB16,643,000) attributable to the shares held for the RSU Scheme).

(ii) Dividends declared but not recognised at the end of the reporting period

Pursuant to resolution passed on 30 March 2023, the Board of Directors of proposed a final dividend of RMB17.72 cents per ordinary share of the Company, amounting to RMB185,511,000 for the year ended 31 December 2022 from the Company's share premium and retained earnings. The final dividend is to be proposed for approval by the shareholders of the Company at the annual general meeting to be held on 18 May 2023. This proposed dividend is not reflected as a dividend payable in these consolidated financial statements, but will be reflected as an appropriation from the share premium and retained earnings for the year ending 31 December 2023.

31. 股息

(i) 普通股

於2022年已付股息總額為人民幣224,563,000元或每股人民幣21.9563分(2021年：人民幣243,529,000元或每股人民幣25.003分)(已扣除為受限制股份計劃持有的股份應佔股息人民幣15,374,000元(2021年：人民幣16,643,000元))。

(ii) 於報告期末已宣派但未確認的股息

根據於2023年3月30日通過的決議案，董事會建議以本公司的股份溢價及保留盈利派付截至2022年12月31日止年度末期股息每股本公司普通股人民幣17.72分，金額為人民幣185,511,000元。末期股息將於2023年5月18日舉行的股東週年大會上提呈本公司股東批准。建議派發的股息不會於該等綜合財務報表中反映為應付股息，而是於截至2023年12月31日止年度反映為股份溢價及保留盈利撥備。

Notes to the Consolidated Financial Statements

綜合財務報表附註

32. THE CONSOLIDATED STATEMENT OF CASH FLOWS INFORMATION:

(a) Cash generated from operations:

32. 綜合現金流量表資料：

(a) 經營所得現金：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Profit before income tax	除所得稅前溢利	1,142,147	1,170,161
Adjustments for:	就以下各項作出調整：		
Depreciation of property, plant and equipment (Note 7)	物業、廠房及設備折舊 (附註7)	118,073	82,098
Depreciation of right-of-use assets (Note 8)	使用權資產折舊 (附註8)	40,777	34,881
Amortisation of intangible assets (Note 6)	無形資產攤銷 (附註6)	6,735	6,221
Amortization of deferred income from government grant	來自政府補助的遞延收入的攤銷	(1,266)	(1,187)
Write-off of obsolete inventories (Note 11)	存貨報廢 (附註11)	2,533	8,180
Losses on disposal of property, plant and equipment (Note 27)	處置物業、廠房及設備的虧損 (附註27)	6,679	3,069
Losses on disposal of intangible assets (Note 27)	處置無形資產的虧損 (附註27)	100	—
Change in fair value of financial assets at fair value through profit or loss (Note 27)	按公平值計入損益的金融資產公平值變動 (附註27)	(9,794)	(64,050)
Finance income – net (Note 28)	融資收入淨額 (附註28)	(24,435)	(23,130)
(Reversal of)/provision for impairment on financial assets (Note 25)	金融資產的減值 (撥回)/撥備 (附註25)	(25)	249
Losses on disposal of right-of-use assets	處置使用權資產的虧損	506	—
Net foreign exchange losses (Note 27)	匯兌收入淨額 (附註27)	(36,462)	18,810
Changes in working capital:	營運資金變動：		
– Inventories	– 存貨	5,263	2,573
– Trade receivables, other financial assets at amortised cost and other current assets	– 貿易應收款項、按攤銷成本計量的其他金融資產及其他流動資產	193,643	(115,964)
– Trade payables, other payables and accruals and contract liabilities	– 貿易應付款項、其他應付款項及應計費用以及合約負債	96,528	36,410
Cash generated from operations	經營所得現金	1,541,002	1,158,321

Notes to the Consolidated Financial Statements

綜合財務報表附註

32. THE CONSOLIDATED STATEMENT OF CASH FLOWS INFORMATION: (Continued)

(b) Proceeds from disposal of property, plant and equipment comprise:

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Net book amount – property, plant and equipment (Note 7)	賬面淨值 – 物業、 廠房及設備 (附註7)	8,615	4,791
Loss on disposal of property, plant and equipment (Note 27)	處置物業、廠房及 設備的虧損 (附註27)	(6,679)	(3,069)
Proceeds from disposal of property, plant and equipment	處置物業、廠房及 設備所得款項	1,936	1,722

(c) Major non-cash transactions

Other than the additions to right-of-use assets as described in Note 8, there were no other material non-cash transactions during the years ended December 31, 2022 and 2021.

(d) Net cash

This section sets out an analysis of net cash and the movements in net cash for each of the periods presented.

32. 綜合現金流量表資料：(續)

(b) 處置物業、廠房及設備所得款項包括：

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Net book amount – property, plant and equipment (Note 7)	賬面淨值 – 物業、 廠房及設備 (附註7)	8,615	4,791
Loss on disposal of property, plant and equipment (Note 27)	處置物業、廠房及 設備的虧損 (附註27)	(6,679)	(3,069)
Proceeds from disposal of property, plant and equipment	處置物業、廠房及 設備所得款項	1,936	1,722

(c) 主要非現金交易

除附註8所述的添置使用權資產外，於截至2022年及2021年12月31日止年度概無其他重大非現金交易。

(d) 現金淨額

這部分列示了所呈列各期的現金淨額分析及現金淨額變動。

Notes to the Consolidated Financial Statements

綜合財務報表附註

32. THE CONSOLIDATED STATEMENT OF CASH FLOWS INFORMATION: (Continued)

32. 綜合現金流量表資料：(續)

(d) Net cash (Continued)

(d) 現金淨額 (續)

		As at 31 December 於12月31日		
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元	
Cash and cash equivalents	現金及現金等價物	1,880,531	1,573,621	
Lease liabilities	租賃負債	(114,307)	(141,391)	
Net cash	現金淨額	1,766,224	1,432,230	
Cash and cash equivalents	現金及現金等價物	1,880,531	1,573,621	
Gross debt – fixed interest rates	總債務 – 固定利率	(114,307)	(141,391)	
Net cash	現金淨額	1,766,224	1,432,230	
		Cash and cash equivalents 現金及現金等價物 RMB'000 人民幣千元	Liabilities from financing activities – Leases liabilities 融資活動負債 – 租賃負債 RMB'000 人民幣千元	Total 合計 RMB'000 人民幣千元
As at 1 January 2021	於2021年1月1日	1,986,929	(73,636)	1,913,293
Cash flows	現金流	(391,593)	46,029	(345,564)
Addition – leases liabilities	新增 – 租賃負債	–	(108,309)	(108,309)
Interest on lease liabilities	租賃負債利息	–	(5,475)	(5,475)
Foreign exchange adjustments	外匯調整	(21,715)	–	(21,715)
As at 31 December 2021	於2021年12月31日	1,573,621	(141,391)	1,432,230
Cash flows	現金流	282,146	32,083	314,229
Addition – leases liabilities	新增 – 租賃負債	–	(7,899)	(7,899)
Termination – leases liabilities	終止 – 租賃負債	–	8,756	8,756
Interest on lease liabilities	租賃負債利息	–	(5,856)	(5,856)
Foreign exchange adjustments	外匯調整	24,764	–	24,764
As at 31 December 2022	於2022年12月31日	1,880,531	(114,307)	1,766,224

Notes to the Consolidated Financial Statements

綜合財務報表附註

33. COMMITMENTS

Capital commitments

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follow:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Property, plant and equipment	物業、廠房及設備	266,856	722,114

In July 2021, the Group entered into a limited partnership agreement with Yunfeng Fund IV with a total investment commitment of US\$5 million. As of 31 December 2022, the Group has paid a capital investment of US\$2.1 million, with a balance of US\$2.9 million (equivalent to approximately RMB20 million) remaining outstanding. As of 31 December 2021, the remaining balance of the investment commitment was US\$3.0 million (equivalent to approximately RMB20 million).

In August 2022, the Group entered into a limited partnership agreement with Huarun runxiang with a total investment commitment of RMB60 million. As of 31 December 2022 the Group has paid a capital investment of RMB24 million, with a balance of RMB36 million remaining outstanding.

33. 承擔

資本承擔

報告期末已訂約但尚未確認為負債的重大資本開支如下：

於2021年7月，本集團與雲鋒基金IV訂立一份有限合夥協議，總投資承擔5百萬美元。於2022年12月31日，本集團支付資本投資2.1百萬美元，仍有尚未償還結餘2.9百萬美元（相當於約人民幣20百萬元）。於2021年12月31日，投資承擔結餘為3.0百萬美元（相當於約人民幣20百萬元）。

於2022年8月，本集團與華潤潤湘基金訂立一份有限合夥協議，總投資承擔人民幣60百萬元。於2022年12月31日，本集團支付資本投資人民幣24百萬元，仍有尚未償還結餘人民幣36百萬元。

34. RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operation decisions. Parties are also considered to be related if they are subject to common control. Members of key management and their close family member of the Group are also considered as related parties.

Save as disclosed elsewhere in these consolidated financial statements, the Group has the following related party transactions, and they were carried out in the ordinary course of the Group's business and were determined based on mutually agreed terms.

Name and relationship with related parties:

Names of the related parties

關聯方名稱

Nature of relationship

關係性質

Haidilao International Holding Ltd. and its subsidiaries
("Haidilao Group")

海底撈國際控股有限公司及其附屬公司(「海底撈集團」)

Shuhai (Beijing) Supply Chain Management Co., Ltd.

and its subsidiaries ("Shuhai Group")

蜀海(北京)供應鏈管理有限責任公司及其附屬公司(「蜀海集團」)

Sichuan Haidilao Catering Co., Ltd. ("Sichuan Haidilao")

四川海底撈餐飲股份有限公司(「四川海底撈」)

SUPER HI INTERNATIONAL HOLDING LTD.

特海國際控股有限公司

Companies beneficially owned by the
ultimate shareholders

由最終股東實益擁有的公司

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ultimate shareholders

由最終股東實益擁有的公司

34. 關聯方交易

如一方有能力直接或間接控制另一方或對另一方作出財務及經營決策行使重大影響力，則各方被視為有關聯。如彼等受共同控制，各方亦被視為有關聯。本集團主要管理層成員及其近親亦被視為關聯方。

除該等綜合財務報表其他部分所披露者外，本集團有以下關聯方交易，該等交易於本集團日常業務過程中進行且基於相互協定的條款釐定。

關聯方名稱及與關聯方的關係：

(a) Transactions with related parties

(a) 與關聯方的交易

Year ended 31 December

截至12月31日止年度

		2022	2021
		2022年	2021年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Sales of goods to related parties	向關聯方銷售商品		
(Note 5)	(附註5)		
		1,489,651	1,935,018
Purchase of goods from related parties	向關聯方採購商品	11,942	13,749

Notes to the Consolidated Financial Statements

綜合財務報表附註

34. RELATED PARTY TRANSACTIONS (Continued)

(b) Warehouse and rental expenses

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Warehouse expenses	倉庫開支	-	840
Rental expenses	租賃開支	1,070	2,995

(c) Key management compensation

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Wages, salaries and bonuses	工資、薪金及花紅	15,426	17,846
Contributions to pension plans	退休金計劃的供款	292	245
Other benefits	其他福利	169	195
Total	總計	15,887	18,286

34. 關聯方交易 (續)

(b) 倉庫及租賃開支

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元

(c) 主要管理人員薪酬

		Year ended 31 December 截至12月31日止年度	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元

34. RELATED PARTY TRANSACTIONS (Continued)

(d) Year-end balances with related parties were as follows:

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Assets	資產		
Trade receivables	貿易應收款項	149,652	216,229
		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Liabilities	負債		
Trade payables	貿易應付款項	2,630	843
Other payables and accruals	其他應付款項及 應計費用	113	210
Contract liabilities	合約負債	48	–
		2,791	1,053

All the balances except for accounts receivables (Note 13) and accounts payables are unsecured, interest free and have no fixed terms of repayment.

除應收賬款(附註13)及應付賬款外的所有結餘均屬於無抵押、免息且無固定償還期。

(e) Free trademark license agreement

On 1 December 2015, the Group entered into two trademark license agreements with Sichuan Haidilao in respect of certain trademarks which had been registered by the name of Sichuan Haidilao in mainland China and certain trademarks which are in the process of registration by Sichuan Haidilao in mainland China (collectively, the “Trademark License Agreements”), pursuant to which Sichuan Haidilao agreed to license such trademarks for the Group to use in connection with the Group’s operations on an exclusive and royalty-free basis for a perpetual term commencing from 1 January 2007 to the extent permissible under the Listing Rules of The Stock Exchange of Hong Kong Limited (the “HKEx”), relevant laws and regulations.

(e) 免費商標許可協議

於2015年12月1日，本集團與四川海底撈就四川海底撈已在中國內地以四川海底撈名義註冊的若干商標和正在中國內地辦理註冊的若干商標訂立兩份商標許可協議(統稱「商標許可協議」)，據此，四川海底撈同意按獨家及免特許權使用費基準許可本集團在香港聯合交易所有限公司(「香港聯交所」)上市規則及相關法律法規允許的情況下就其業務營運永久使用該等商標，自2007年1月1日開始。

Notes to the Consolidated Financial Statements

綜合財務報表附註

35. BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY

Balance sheet of the Company

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Assets	資產		
Non-current assets	非流動資產		
Investments in subsidiaries	於附屬公司的投資	1,198,319	1,198,319
Current assets	流動資產		
Dividends receivable	應收股息	341,816	170,000
Other financial assets at amortised cost (a)	按攤銷成本計量的其他 金融資產(a)	584,965	240,101
Cash and cash equivalents	現金及現金等價物	18,383	30,067
Total current assets	流動資產總值	945,164	440,168
Total assets	資產總值	2,143,483	1,638,487
Equity	權益		
Equity attributable to owners of the Company	本公司擁有人應佔權益		
Share capital	股本	68	68
Share held for restricted share unit scheme (Note 18)	受限制股份單位計劃持有的股份 (附註18)	(4)	(4)
Reserves (b)	儲備(b)	1,503,241	1,558,281
Total equity	權益總額	1,503,305	1,558,345
Liabilities	負債		
Current liabilities	流動負債		
Other payables	其他應付款項	640,178	80,142
Total liabilities	負債總額	640,178	80,142
Total equity and liabilities	權益及負債總額	2,143,483	1,638,487

The balance sheet of the Company was approved by the Board of Directors of the Company on 30 March 2023 and was signed on its behalf.

35. 本公司資產負債表及儲備變動

本公司資產負債表

		As at 31 December 於12月31日	
		2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元
Assets	資產		
Non-current assets	非流動資產		
Investments in subsidiaries	於附屬公司的投資	1,198,319	1,198,319
Current assets	流動資產		
Dividends receivable	應收股息	341,816	170,000
Other financial assets at amortised cost (a)	按攤銷成本計量的其他 金融資產(a)	584,965	240,101
Cash and cash equivalents	現金及現金等價物	18,383	30,067
Total current assets	流動資產總值	945,164	440,168
Total assets	資產總值	2,143,483	1,638,487
Equity	權益		
Equity attributable to owners of the Company	本公司擁有人應佔權益		
Share capital	股本	68	68
Share held for restricted share unit scheme (Note 18)	受限制股份單位計劃持有的股份 (附註18)	(4)	(4)
Reserves (b)	儲備(b)	1,503,241	1,558,281
Total equity	權益總額	1,503,305	1,558,345
Liabilities	負債		
Current liabilities	流動負債		
Other payables	其他應付款項	640,178	80,142
Total liabilities	負債總額	640,178	80,142
Total equity and liabilities	權益及負債總額	2,143,483	1,638,487

本公司資產負債表已於2023年3月30日獲本公司董事會批准，並已代其簽署。

GUO QIANG

郭強

Director

董事

SUN SHENGFENG

孫勝峰

Director

董事

Notes to the Consolidated Financial Statements

綜合財務報表附註

35. BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY (Continued)

(a) Other financial assets at amortised cost

Other financial assets at amortised cost of the Company primarily represent the amounts due from subsidiaries which are unsecured, interest-free and repayable on demand.

(b) Reserve movement of the Company

		Share premium	Capital reserve	(Accumulated losses)/ retained earnings	Total
		股份溢價 RMB'000 人民幣千元	資本儲備 RMB'000 人民幣千元	(累計虧損)/ 保留盈利 RMB'000 人民幣千元	總計 RMB'000 人民幣千元
As at 1 January 2021	於2021年1月1日	573,699	1,130,000	(40,850)	1,662,849
Profit for the year	年內溢利	–	–	155,604	155,604
Dividends paid	已付股息	(260,172)	–	–	(260,172)
As at 31 December 2021	於2021年12月31日	313,527	1,130,000	114,754	1,558,281
As at 1 January 2022	於2022年1月1日	313,527	1,130,000	114,754	1,558,281
Profit for the year	年內溢利	–	–	184,897	184,897
Dividends paid	已付股息	(239,937)	–	–	(239,937)
As at 31 December 2022	於2022年12月31日	73,590	1,130,000	299,651	1,503,241

35. 本公司資產負債表及儲備變動 (續)

(a) 按攤銷成本計量的其他金融資產

本公司的按攤銷成本計量的其他金融資產主要指應收附屬公司款項，該等款項為無抵押、免息及須按要求償還。

(b) 本公司儲備變動

Notes to the Consolidated Financial Statements

綜合財務報表附註

36. BENEFITS AND INTERESTS OF DIRECTORS

(a) Directors' and chief executives' emoluments

The remuneration of each director and chief executives for the year ended 31 December 2022 is set out below:

Name	姓名	Fees	Salary and other benefits	Discretionary bonuses (i)	Retirement benefit scheme contributions	Total
		袍金 RMB'000 人民幣千元	薪資及其他福利 RMB'000 人民幣千元	酌情花紅(i) RMB'000 人民幣千元	退休福利計劃供款 RMB'000 人民幣千元	總計 RMB'000 人民幣千元
Executive directors						
Mr. Sean Shi (Chairman) (ii)	施永宏先生(主席)(ii)	–	238	–	61	299
Mr. Guo Qiang	郭強先生	–	6,049	–	53	6,102
Mr. Sun Shengfeng	孫勝峰先生	–	3,264	–	55	3,319
Ms. Shu Ping	舒萍女士	–	1,788	–	61	1,849
Mr. Zhao Xiaokai	趙曉凱先生	–	4,256	–	62	4,318
Non-executive directors						
Mr. Zhang Yong	張勇先生	–	–	–	–	–
Independent non-executive directors						
Mr. Yau Ka Chi	邱家賜先生	342	–	–	–	342
Mr. Qian Mingxing	錢明星先生	342	–	–	–	342
Ms. Ye Shujun	葉蜀君女士	342	–	–	–	342
Total	總計	1,026	15,595	–	292	16,913

36. 董事利益及權益

(a) 董事及主要行政人員酬金

各董事及主要行政人員截至2022年12月31日止年度的酬金如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

36. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

(a) Directors' and chief executives' emoluments (Continued)

The remuneration of each director and chief executives for the year ended 31 December 2021 is set out below:

Name	姓名	Fees	Salary and other benefits	Discretionary bonuses (i)	Retirement benefit scheme contributions	Total
		袍金 RMB'000 人民幣千元	薪資及其他福利 RMB'000 人民幣千元	酌情花紅(i) RMB'000 人民幣千元	退休福利計劃供款 RMB'000 人民幣千元	總計 RMB'000 人民幣千元
Executive directors	執行董事					
Mr. Sean Shi (Chairman)	施永宏先生(主席)	-	2,282	-	59	2,341
Mr. Guo Qiang	郭強先生	-	5,105	-	30	5,135
Mr. Sun Shengfeng	孫勝峰先生	-	3,200	443	48	3,691
Ms. Shu Ping	舒萍女士	-	1,156	-	59	1,215
Mr. Zhao Xiaokai	趙曉凱先生	-	4,200	1,655	49	5,904
Non-executive directors	非執行董事					
Mr. Zhang Yong	張勇先生	-	-	-	-	-
Independent non-executive directors	獨立非執行董事					
Mr. Yau Ka Chi	邱家賜先生	332	-	-	-	332
Mr. Qian Mingxing	錢明星先生	332	-	-	-	332
Ms. Ye Shujun	葉蜀君女士	332	-	-	-	332
Total	總計	996	15,943	2,098	245	19,282

(i) Discretionary bonuses paid for the years ended 31 December 2022 and 2021 represent the amounts in connection with the performance bonuses for the years ended 31 December 2022 and 2021, respectively.

(ii) During the year ended 31 December 2022, Mr. Sean Shi waived emoluments of RMB3 million. No emoluments were paid by the Group to any of the directors of the Company as an inducement to join or upon joining the Group or as a compensation for loss of office as director.

36. 董事利益及權益(續)

(a) 董事及主要行政人員酬金(續)

各董事及主要行政人員截至2021年12月31日止年度的酬金如下：

(i) 截至2022年及2021年12月31日止年度支付的酌情花紅分別指截至2022年及2021年12月31日止年度表現花紅相關金額。

(ii) 於截至2022年12月31日止年度，施永宏先生放棄人民幣3百萬元的酬金。本集團並無向本公司任何董事支付任何酬金，作為彼等加入本集團時或加入本集團後的獎勵或作為失去董事職位的補償。

Notes to the Consolidated Financial Statements

綜合財務報表附註

36. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

(b) Directors' retirement benefits

No retirement benefits were paid to or receivable by any directors in respect of their other services in connection with the management of the affairs of the Company or its subsidiary undertaking.

(c) Directors' termination benefits

No payment was made to directors as compensation for the early termination of the appointment during the years ended 31 December 2022 and 2021.

(d) Consideration provided to third parties for making available directors' service

No payment was made to the former employer of directors for making available the services of them as a director of the Company.

(e) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

There are no loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors during the years ended 31 December 2022 and 2021.

(f) Directors' material interests in transactions, arrangements or contracts

Save for the transactions with related parties as disclosed in Note 34, no other significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of or at any time during the years ended 31 December 2022 and 2021.

37. CONTINGENT LIABILITIES

The Group did not have any material contingent liabilities as at 31 December 2022 and 2021.

36. 董事利益及權益 (續)

(b) 董事的退休福利

概無董事就彼等有關本公司或其附屬公司事務管理的其他服務而收取或應收取任何退休福利。

(c) 董事的離職福利

截至2022年及2021年12月31日止年度，本公司並無就提前終止任期向董事作出任何付款作為補償。

(d) 就董事提供董事服務向第三方支付代價

本公司並無就董事提供董事服務而向其前任僱主作出任何付款。

(e) 有關以董事、有關董事的受控制法人團體及關聯實體為受益人的貸款、準貸款及其他交易的資料

截至2022年及2021年12月31日止年度，概無以董事、有關董事的受控制法人團體及關聯實體為受益人的貸款、準貸款及其他交易。

(f) 董事於交易、安排或合約中的重大權益

除附註34所披露的關聯方交易外，截至2022年及2021年12月31日止年度結束時或於該年內任何時間，概無本公司參與訂立且本公司董事於其中擁有重大權益（無論是直接或間接）的與本集團業務有關的任何重大交易、安排及合約存續。

37. 或然負債

於2022年及2021年12月31日，本集團並無任何重大或然負債。



颐海國際控股有限公司
YIHAI INTERNATIONAL HOLDING LTD.